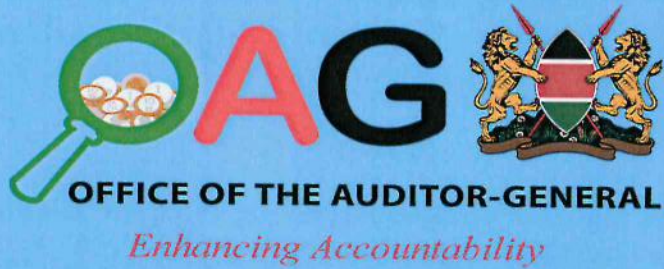


REPUBLIC OF KENYA



**REPORT**  
**OF**  
**THE AUDITOR-GENERAL**  
**ON**

**MAMA NGINA UNIVERSITY COLLEGE**

**FOR THE TEN MONTHS PERIOD ENDED**  
**30 JUNE, 2022**





**MAMA NGINA UNIVERSITY**  
**COLLEGE**

**ANNUAL REPORT &  
FINANCIAL STATEMENTS**

**FOR THE TEN MONTHS  
PERIOD ENDED**

**30<sup>TH</sup> JUNE 2022**

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Prepared in accordance with the Accrual Basis of Accounting Method Under the  
International Public Sector Accounting Standards(IPSAS)

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**MAMA NGINA UNIVERSITY COLLEGE**  
**Annual Report and Financial Statements**  
**For Ten Months Period Ended 30<sup>th</sup> June 2022**

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# MAMA NGINA UNIVERSITY COLLEGE

## Annual Report and Financial Statements

For Ten Months Period Ended 30<sup>th</sup> June 2022

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### KEY UNIVERSITY INFORMATION AND MANAGEMENT

#### (a) Background Information

Mama Ngina University College (MNUC) is a Public University located along Kenyatta Road at Mutomo, Gatundu South Sub-County, Kiambu County, Kenya about 14 Kilometers from Thika Superhighway. It was initially under the mentorship of Moi University until 2017 when the Ministry of Education vide a letter from the Cabinet Secretary dated 24<sup>th</sup> October 2016 that handed over its mentorship to Kenyatta University (KU). The Council of Moi University consequently handed over the mentoring of (MNUC) to Kenyatta University Council on 13<sup>th</sup> day of January 2017.

In the same year 2017, Kenyatta University Senate approved the mounting of three degree programmes for MNUC. In this regard KU requested the Kenya University Colleges Central Placement Services (KUCCPS) to consider placing students under MNUC for September 2017 intake. Thus the first 79 students were placed under the College in the 2017/2018 Academic Year, but were to take their studies at KU Main Campus, since there were no physical facilities at MNUC site at Gatundu.

The land on which MNUC is situated measures approximately 10.3 acres which also accommodate Mutomo Primary School on three (3) acres. The process of transferring the ownership of the land title from Kenyatta University to the MNUC is at advanced stage. Upon the completion of Phase 1 project, the Commission of University Education (CUE) evaluated the University College and recommended to the Cabinet Secretary for Education for gazettment. The University College was gazette on 17<sup>th</sup> September 2021 through Legal Notice No. 193 dated 17<sup>th</sup> September, 2021 published in the Kenya Gazette Supplement No. 177.

The first batch of students to take their studies at the University College, Bachelor of Computer Science were admitted in October 2021. The Kenya University Colleges Central Placement Services (KUCCPS) has already placed students in nine programs for 2022/2023 Academic. The number of students and programmes are expected to grow each successive years.

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### KEY UNIVERSITY INFORMATION AND MANAGEMENT

#### (b) Principal Activities

Mama Ngina University College mandate is to provide quality and relevant education, training, research and outreach.

#### (c) Key Management

The University's day to day management is under the following organs:

- Principal
- Deputy Principal
- Registrar
- Finance Officer
- Human Resource Officer

#### (d) Fiduciary Management

The key management personnel who held office during the financial ended 30th June 2022 are as listed below;

No.	Designation	Name
1	Principal	Prof. James B. Kung'u
2	Deputy Principal	Prof. Sauda Swaleh
3	Registrar	Dr. Daniel Muthee
4.	Finance Officer	Mr. Peter Kamuri
5.	Human Resource Officer	Mr. Ignatuis Gichia

#### (e) Fiduciary Oversight Arrangements

The governing organs of the University College are:

##### **The University Council;**

In furtherance to Section 35 of the Act and Section 12(1) of the Legal Notice, the Council shall govern, control, and administer the University College.

The Council shall;

1. Exercise prudent leadership, innovative enterprise, and good judgment in directing the University and shall always charter in the best interest of the University.



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2. Ensure that a proper management structure is in place and make sure that the structure, functions to maintain corporate integrity, reputation and responsibility.
3. Monitor and evaluate the implementation of strategies, policies and management criteria and plans of the University College.
4. Review the viability and financial sustainability of the University College, and shall do so at least once every year.
5. Ensure that the University College complies with all the relevant laws, regulations, governance practices, accounting and auditing standards.

### **The University College Management Board:**

Pursuant to Section 14(1) of the Legal Notice, there shall be a University College Management Board which shall assist in the day-to-day management of the University College.

#### **Membership**

- i. The principal
- ii. The Deputy Principal
- iii. Registrar Academic and Students Affairs
- iv. Finance Officer
- v. Director Human Resource & Administration
- vi. Human Resources Officer

### **Roles and Responsibilities of the Board**

The College Management Board shall;

1. Provide advisory support to the Principal;
2. Encourage the rationalization and efficiency of the university College services;
3. Co-ordinate and control the development, planning, management and administration of the University College and its resources.
4. Submit proposals to the university College Council on annual budgets, development priorities, staff development plans, terms and conditions of service, fund raising strategies, students' welfare, public relation policies, academic partnership and linkages.
5. Authorize the initiation or defend of legal proceedings.
6. Propose to the Council rules and regulations for the administration of University College.
7. Propose establishment of University College charges and fees.
8. Perform any other duties assigned.



# MAMA NGINA UNIVERSITY COLLEGE

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#### **College Academic Board**

There shall be an Academic Board which shall be responsible for academic matters.

#### **Membership**

The membership of the Academic Board shall include-

- The principal;
- The Deputy Principal
- The Deans of Schools
- The Directors of Institutes, Centers and other academic units;
- The Chairpersons of teaching Departments;
- University College Librarian;
- The Professors of the university College;
- Registrar Academic and Students Affairs;
- Legal Officer;
- Finance Officer
- Head of student affairs.
- One representative of each board of the Faculties, Institutes and Schools appointed by the respective boards from amongst its members.
- Two members elected by the Students Organization of Mama Ngina University College who shall however not be entitled to attend deliberations of the academic Board on matters which are considered by the Chairperson of the Academic Board to be confidential, or which relate to examinations, the general discipline of students, and other related matters.

The Academic Board may admit some members as and when necessary

#### **Powers of the Board**

The powers of the University College Academic Board shall be as prescribed under Section 13 of the Legal Notice.

#### **Conduct of Business**

- Academic Board meetings shall be held at least twice in each academic semester.
- An almanac shall be approved by the Academic Board at the end of every academic year.
- The principal shall be the Chairperson of the Academic Board and shall preside at all meetings except when absent then the Deputy Principal, Academic, Research, Outreach and Students Affairs, shall chair.
- In the absence of the Principal and the Deputy Principal, Academic, Research, Outreach and Students Affairs, the Principal shall appoint any other Deputy Principal or Dean to chair the meeting.
- The Academic Board may, subject to such limitations as it may deem fit, delegate any of its powers or duties to Committees consisting of persons from amongst its members and may empower any such Committee or Committees to act alone or jointly with any Committee appointed by the Council.

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- The Registrar Academic Research, Outreach and Students Affairs shall serve as the Secretary to the Academic Board.
- The Secretary to Committees of Academic Board shall be provided for under Schedule III of these Statutes.
- Subject to the provision of this Statute, the Academic Board shall have powers to regulate, as it may deem fit, its own procedures and that of its Committees.

#### **Responsibilities of Academic Board**

- The responsibilities of the Academic Board shall be as outlined in Section 13(3) of the Legal Notice.
- Recommending to the Council the establishment, or abolition or harmonization of Faculties, Schools, Institutes, Units, Departments, and centers.
- In consultation with the Senate, setting the dates of the academic year and determining the schedule of academic programmes.
- In Consultation with the Senate, approving all syllabi, making regulations governing methods of assessing and examining academic performance of students, and proposing regulations regarding eligibility of persons for admission to a course of study.
- The Academic Board may subject to random review, assess the entire qualification process for award of Degree, Diplomas and Certificates with the aim of identifying flaws, upon which they shall recommend to Senate and thereafter to Council for withdrawal and cancellation of degrees, diplomas, and certificate.

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### KEY UNIVERSITY INFORMATION AND MANAGEMENT

#### (f) University College Headquarters

Mama Ngina University College  
P.O Box 444-01030  
Gatundu.

#### (g) University College Contacts

Telephone: +254 0208704601  
Mobile: 0702125192, 0784 915157

Email: [principal@mnu.ac.ke](mailto:principal@mnu.ac.ke), [info@mnu.ac.ke](mailto:info@mnu.ac.ke)  
Website: [www.mnu.ac.ke](http://www.mnu.ac.ke)

#### (h) University College Bankers

Co-operative Bank of Kenya Ltd.  
P.O. Box 48231 – 00100  
Nairobi

Kenya Commercial Bank Ltd  
P. O. Box 30081  
Nairobi.

Equity Bank Ltd  
P.O. Box 75104 – 00200  
Nairobi

Family Bank Ltd  
P.O. Box 74145-00200  
Nairobi

#### (i) Independent Auditors

Auditor General  
Anniversary Towers  
P.O. Box 30084 - 00100  
GPO, Nairobi.

#### (j) Principal Legal Adviser

The Attorney General  
State Law Office  
Harambee Avenue  
P.O. Box 40112  
City Square 00200  
Nairobi, Kenya



# MAMA NGINA UNIVERSITY COLLEGE

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### MEMBERS OF THE UNIVERSITY COUNCIL

#### Chairman of the University Council

##### **DR. DAVID A. OGINDE**



Dr. David A. Oginde has a PhD in Leadership from Regent University, USA; Master of Arts degree in Leadership and a Certificate in Professional Mediation from Pan Africa Christian University. He also holds a Diploma in Management from Kenya Institute of Management, Post Graduate Certificate in Biblical Studies from Trinity International University, USA and a Bachelor of Architecture, B.Arch. from University of Nairobi.

He has served in various leadership positions globally, regionally and nationally. David is the immediate former Presiding Bishop of CITAM Assemblies, and has also held various positions in the Church including his current appointment as the Chairman, Evangelical Alliance of Kenya (EAK)

and Vice-Chairman, Evangelical Alliance of Kenya from 2014 to 2019. Other appointment include; Trustee; Hesabika Trust, Chairman of the Kenya Church Taskforce, member of the Board of Directors of Biblica Kenya and he is also a Host of the Leadership Forum Program at Hope FM Radio.

Dr. David Oginde is the Current and the 1<sup>st</sup> Chairman of the Mama Ngina University College Council, having been appointed on 3<sup>rd</sup> December 2022.

#### Member

##### **AMB. SIMON NABUKWESI B.Ed, M. Ed., M.A, Ph.D.**

Amb. Simon Nabukwesi is a member of Mama Ngina University College Council by virtue of being the Principal Secretary, State Department of Science and Technology in the Ministry of Education, Science and Technology. Previously, he has also served as Kenya's High Commissioner to Canada and



Ambassador Plenipotentiary and Extra-ordinary to Cuba. Chairperson of the Association of directors of Foreign Service Academies from the IGAD Region from 2016 to 2019. Head of Europe and Commonwealth Directorate in the Ministry of Foreign Affairs.

He holds B.Ed, M. Ed. in Education Planning and Management and MA in International Project Management. He has a Diploma Level training in Institutional Management at Hiroshima University, Japan and a Pre-university Training at the National Youth Service (1986).

#### Member

##### **Dr. Julius Muia PhD CPA (K), CPS (K), AKIB, ACI Arb's**

Dr. Julius Muia is a member of Mama Ngina University College Council by virtue of being the Principal Secretary at The National Treasury. Prior to this, he was the Principal Secretary at the State Department for Planning - The National Treasury and Planning. Previously, he was the Director



General, Vision 2030 Delivery Secretariat to facilitate the implementation of Vision 2030. Between April 2008 and October 2016, Dr. Muia served as the Secretary, National Economic and Social Council, Office of the President. He is an alumnus of the University of Nairobi with a First Class Honours Degree in Accounting; Master Degree and PhD in Finance. His professional qualifications include: Certified Public Accountant (CPA-K); Certified Public Secretary (CPS-K), Associate Kenya Institute of Bankers; Associate Chartered Institute of Arbitrators; and Certified Coach.



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### Member

#### **Prof. Judith Mbula Bahemuka, PhD**



Prof. Judith M. Bahemuka is currently a member of Department of Sociology and Social Works at the University of Nairobi and UNESCO/UNITWIN Chair. She serves as a member of the Committee of Eminent COMESA Elders on Governance, Peace and Security, and a member of UNESCO International Liaison Committee on Comparative Knowledge. Other current appointments include; Chancellor of the University of Eldoret and a member of Kenya Rural Enterprise Programme (KREP) Development Agency Board.

She has previously served in various national and global positions such as being an Advisor for international organizations, Board member and a Chairperson in a public university. She has also served as a Vice Chair of Kenya Commission for University Education and High Commissioner to Canada and accredited to Cuba. Other appointments include; Ambassadorial role to the United Nations, Executive Board memberships and Chair of the National Committee on Management of Social Transformation (MOST) Programme of UNESCO.

Prof. Judith has been honored as a Goodwill Ambassador for Peace and Security in Kenya, and Global Peace Foundation. She is also a renowned Consultant, with global recognition.

### Member

#### **Ms. Clare Asiko Abuodha (Advocate)**



Ms. Clare is currently the Head of Legal at the Institute of Certified Public Accountants of Kenya. Prior to that, she was the Legal Officer I at the Retirement Benefits Authority from 2017 to 2021 and (Special Duty) Head of Legal Retirement Benefits Authority from 2015 to 2017. She holds a LL.M, Master of Laws, LL.B, Bachelors of Laws from the University of Nairobi and a Bachelor of Arts in Business and Management Studies from Leeds Beckett University, United Kingdom. Clare is also a Certified Public Secretary and an advocate of the High Court of Kenya and Commissioner for Oaths. She has undertaken several Professional Development programmes both nationally and internationally and has also been in the forefront in offering legal advisory

services in various National Government's committee.

### Member

#### **Dr. Wambui Kristina Pratt**



Dr. Kristina holds a MSC Education Psychology from Leigh University and a BSC Special Education from Kutz Town State College and a Doctorate of Humane Letters (Honoris Causa) from Kenyatta University. She has served in various Boards in both public and private sector including being a Chairperson of the National Fund for the Disabled of Kenya, a Council member of Kenya Society for the Blind, a Committee member of Flying Doctors' Society of Africa among others.

Ms. Kristina is nationally and internationally recognized for her exemplary contribution in the society which include establishment of Kenya Institute for Special Education (KISE), and for her achievements towards the works of the Handicapped, a presidential award by the United States President Jimmy Carter in March 1980. Other presidential awards include: Elder of the Order of the Burning Spear (E.B.S) and Chief of the Order of the Burning Spear (C.B.S).



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### Member

#### **Hon. George Kamau Muhoho**

Hon. George has a PhD degree in Education Policy and Master Degree in Canon Law (Urbanian University, Rome). He also holds a Post Graduate Diploma in International Relations & Diplomatic Practice. George is currently the Chairman of Bismal Investment Limited and an established Business/Institutional leader having served in various Ministerial docket including Ministry of Tourism and Wildlife (1986-1989), and Ministry of Research, Science and Technology (1989-1992). Other key appointments include; Assistant Minister, Ministry of Education, Science and Technology (1985-1986), Director of Information (UNEP), Managing Director (KAA) and Member of Parliament for Juja Constituency (1984-1992).



### Member

#### **Dr. Nyang'ate Areba**

Dr. Nyang'ate hold a PhD degree in Doctor of Organizational Development and Transformation from Cebu Doctors' University, Philippines. He also has a Master of Business Administration (MBA), Human Resource from Egerton University and a Bachelor of Education (B.Ed) degree in Economics and Business Studies from University of Nairobi. Nyang'ate has a wealth of experience in Leadership and Management within the education sector having grown his career through the ladder to become a Senior Deputy Director of Education, Directorate of Higher Education, a position he held from 2009 to 2016.



Dr. Nyang'ate is an expert in Organizational Development and Management, Human Resource Management and Development, Strategic Management and Operations Management.

### Ex – Officio Member - Vice – Chancellor, Kenyatta University

#### **Prof. Paul Kuria Wainaina**

Prof. Wainaina is the Vice-Chancellor Kenyatta University, and is an ex-officio member of the University Council, having been appointed as the Vice-Chancellor, Kenyatta University on 26<sup>th</sup> January 2018. He is also Professor of Philosophy of Education, Kenyatta University. Prior to his appointment he held various positions including Deputy Vice-Chancellor (Administration) Kenyatta University, Professor of Philosophy of Education, University of Namibia, Professor of Philosophy of Education of Moi University among others.



He is an alumni of University of Alberta, Canada

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### Ag. Principal - Ex- Officio Member and Council Secretary

#### **PROF. JAMES B. KUNG’U (PH.D.)**



Prof. James Biu Kung’u is the Ag. Principal of Mama Ngina University College and the Interim Executive secretary of African Network for Agriculture, Agroforestry and Natural Resources Education (ANAFE). He holds a PhD (Silviculture and Forest Influences) and an MSc (Silviculture and Forest Influences) degrees from the University of the Philippines Los Baños and a Bachelor of Science (Forestry) degree from Moi University, Kenya. He is a Professor of Landscape Restoration and Climate change. He has served before as the Ag. Deputy Vice Chancellor (Administration) and Ag. Deputy Vice Chancellor (Finance and Development), Director, Global Tourism Resilience and Crisis Management Centre, Dean, School of Environmental Studies and Chairman, Department of Environmental Sciences at Kenyatta University. He has also served as the Chairman, East and Central Africa Regional Network for African Network for Agriculture, Agroforestry and Natural Resource Education, member of Inter-university Council of East Africa committee for the theme on Agriculture and Forestry. He has spearheaded the development of a number of international collaborations (MOUs) with many universities in Africa, Europe, Asia and Americas. He is an external examiner in four Kenyan universities and universities in Sudan, Zambia and Malawi. He has published widely and supervised many PhDs and Masters’ students Prof. Kung’u is a member of African Forestry Forum, Forestry Society of Kenya, Association of East Africa Environmental Impact Assessment, African Network of Tropical Soil Biology and Fertility, and a resource person for the Kenya Commission for University Education.



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### CHAIRMAN & PRINCIPAL OFFICERS OF THE UNIVERSITY COLLEGE

#### Chairman of the University Council

##### **DR. DAVID A. OGINDE**

The Chairperson of the Council chairs Council meetings and exercises the powers and privileges as provided for in the University Act and Mama Ngina University College Statutes.



#### Principal

##### **PROF. JAMES B. KUNG'U (PH.D.)**

The principal is the Chief Executive Officer of the University College having the following powers:



- Is the academic, administrative and financial head of the University College.
- Have the overall responsibility for the direction, organization and administration of the University College.
- Is the Accounting Officer of the University College.

#### Deputy Principal Academic, Research, Outreach and Student Affairs (AROSA)

##### **Prof. Sauda M. Swaleh, B.Ed. (KU), M.Sc. (KU), Ph.D. (Humboldt University of Berlin-Germany)**



The Deputy Principal Academic, Research, Outreach and Student Affairs (AROSA) is the head of the Division and is responsible to the Principal. She offers leadership, direction, organization and administration of programmes of the Division.



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### Registrar Academic, Research, Outreach and Student Affairs (AROSA)

**DR. DANIEL W. MUTHEE**, B.Ed. (KU), M.Ed. (KU), Ph.D. (Moi)



The Registrar Academic, Research, Outreach and Student Affairs (AROSA) is the principal assistant to the Deputy Principal (AROSA). He is in charge of the following docket:

- Academic Affairs
- Research
- Outreach
- Student Affairs

He also performs duties delegated or assigned by Principal and/or by the Deputy Principal (AROSA).

### Human Resource Officer

**MR. IGNATIUS W. GICHIA**, B.Ed. (KU), PGD, HRM (MOI), M.A. (Manchester, UK)



Head Human Resource performs Human resource and administration matters as delegated or assigned by the University College Principal

### Finance Officer

**CPA. KAMURI PETER**, BBM. (Moi), MBA (KU-On going) CPA (K.)



The Finance Officer is the head of Finance Department and the technical officer responsible for financial strategy and policy matters. He is responsible to the Deputy Principal (Administration, Finance and Planning) and work closely with the Principal as the Chief Accounting Officer of the University College.

The Finance Officer superintends and manages the finances and financial reporting obligations, and performs such other duties delegated or assigned to him by the Principal and Deputy Principal (Administration, Finance and Planning).

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### CHAIRMAN'S STATEMENT



It is my delight and privilege to present the Annual Report and Financial Statement for the Ten Months period ended 30 June 2022 for the Mama Ngina University College.

The Ministry of Education appointed Kenyatta University to mentor the establishment and growth of Mama Ngina University College in 2016. Since then, the University worked closely with other stakeholders to ensure

that the College fulfills the necessary legal and statutory requirements to become operational.

It is after fulfilment of these requirements that the Mama Ngina University College (MNUC) Council was appointed on 3<sup>rd</sup> December, 2021 Through the Gazette Notice No. 13129 following the Gazettment of the MNUC as a constituent College of Kenyatta University on 17<sup>th</sup> September, 2021 which was within the year under review.

I would wish to highlight that in the University College income for the ten months period amounted to Kshs. 61,183,239 which is composed of Government Grants, Tuitions fees and other internally generated incomes. The expenditure for the few months the College have operated on its own amounted to Kshs. 21,446,763 which is composed of Personnel Emoluments and Operation and Maintenance expenses.

The management is optimistic that our revenues will increase in the coming financial year in particular Tuition and other fees as we anticipate a higher student enrollment in the next intake.

Mama Ngina University College Council and Management have developed the 1<sup>st</sup> University College 2022 – 2027 Strategic Plan which entails eight (8) key priority areas anchored on the institution's core functions, Kenyan Big 4 agendas, Vision 2030, United Sustainable Development Goals (SDGs) and African Union 2063. This is a major tool which is geared to give the University College a clear roadmap in solving societal needs as well as meeting its goals and objectives.

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#### **On infrastructure**

Under the mentorship of Kenyatta University, Mama Ngina University College constructed a few facilities to facilitate operationalization of the University College. The University College is committed to establish more facilities in view of obtaining the required infrastructural capacity, for quality training and research as well as service.

We will continue to work closely with the Government and other Collaborating partners to provide highly competitive and versatile graduates which the Country and Region need to solve emerging issues.

I take this opportunity to thank the Government of Kenya and all stakeholders, both internal and external for their continued support.

Lastly I want to thank my fellow members of Council, University College Management, members of staff and students for their effort, support, team work and achievements realized in the period ended 30th June 2022.



**Dr. David A. Oginde**

**Chairman of Council, Mama Ngina University College**



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#### PRINCIPAL'S REPORT



On behalf of Mama Ngina University College (MNUC), I take this opportunity to convey my gratitude to the Ministry as I present the College's financial results for the year ended June 30<sup>th</sup> 2022.

Mama Ngina University College (MNUC) is a public University College and is named in honor of Kenya's First Lady, Mama Ngina Kenyatta, the wife of the first President of the Republic of Kenya, the late Mzee Jomo Kenyatta. Referred to as 'Mother of the Nation', Mama Ngina is the embodiment of resilience and commitment of Kenyan women and mothers. The national historical connectivity is significantly compounded

by the fact that Kiambu County in which the University College is located is where the founding father of this nation got in contact with formal education. The population of Kiambu County is approximately 2,519,000 people and according to UNESCO standards, such a population should have several universities to support its development.

The Mama Ngina University College (MNUC) was gazetted by the Ministry of Education on 17<sup>th</sup> September, 2021 as a Constituent College of Kenyatta University through a Kenya gazette Supplement No. 177, legal Notice No. 193. Following the aforementioned gazettment, the Government through the Ministry of Education appointed the 1<sup>st</sup> MNUC Council on 3<sup>rd</sup> December, 2022 under a Gazette Notice No. 13129.

Unlike many other University Colleges, Mama Ngina University did not inherit any infrastructure, but instead it is relying on the Ministry for financial support to put up all facilities and the National Land Commission to acquire more land on its behalf. The local communities have already signed the letter of awards and are waiting to be compensated.

A five-year Strategic Plan (2022-2027) has been developed which marks an important milestone in guiding the University College in laying foundations for strengthening and deepening of intellectual, scholarly, research and innovation services, in line with Kenya's Vision 2030, the Big Four Agenda, Africa Union Agenda 2063 and the United Nations Sustainable Development Goals (SDGs)

The Strategic plan highlights the strategies to be adopted to enable the University College achieve its objective. In keeping with the above mandate, the Mama Ngina University College serves to install and maintain a sustainable platform for cooperation between and among the various stakeholders, in



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addressing common priority challenges in intellectual, scholarly, research and innovation services in the region and the world.

In keeping up with the above mandate, MNUC serves to install and maintain a sustainable platform for cooperation between and among the various stakeholders, in addressing common priority challenges in Kenya. This, therefore, underscores the strategic role of MNUC to pool its resources in order to achieve its long term goals and objectives. The implementation of this plan will be coordinated from the Principal's office.

#### **Performance**

For the first half of the financial year 2021/2022 financial management of MNUC was undertaken by Kenyatta University and Government grants were channeled through it but from February 2022 upon opening of MNUC accounts the Government grants were directed to MNUC accounts.

In the second half of the year the income of MNUC amounted to Kshs. 61,183,239 which is composed of Government Grants, Tuitions fees and other internally generated incomes. The expenditure for the few months the College have operated on its own amounted to Kshs. 21,446,763 which is composed of Personnel Emoluments and Operation and Maintenance expenses. A development grant amounting to Kshs.65 million was granted by the government for payment of ongoing projects namely: Construction of Administration Block and Lecture Theatre.

#### **ACHIEVEMENTS**

During the year under review, MNUC undertook the following activities:

##### **1. Medical camp:**

On Saturday 5th March 2022, MNUC held its first medical camp in partnership with the Aga Khan University Hospital Nairobi (AKUHN) as a community outreach activity. The medical camp provided free cervical and breast cancer screening to the local community and members of University College. Prior to the medical checks up, the doctors spoke to women present on what signs to look out for in relation to different forms of cancer and demonstrated ways they could conduct self-screening, where applicable.

The Aga Khan University hospital also provided triage services, which were run by eight (8) nurses, where community members in attendance got their blood pressure and weight checked as well as being given nutritional advice. The number attended to was 150 women which surpassed the 80-100 ladies that were expected.

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#### **2. Environmental day**

On Friday 22nd April 2022, MNUC held its very first environmental day/ tree planting day with support from the MNUC Council, Kenya Forest Service and other stakeholders. The Kenya Forest Service, Kiambu County Eco-System Conservator provided 300 seedlings.

#### **3. Procurement training**

As a way of empowering the local community, the Procurement office put together training for special groups (women, youth and persons with disabilities) within the greater Gatundu on Friday 6th May 2022. The goal was to equip the community with the know-how and skills on how to participate in the upcoming and future tendering processes at MNUC and elsewhere by learning about:

- Preference/ reserved groups.
- Access to government procurement opportunities (AGPO).
- Registration of companies.
- Procurement process.

#### **4. Form Four leavers Career day**

With many form four leavers about to join University, a gap was identified in that most of them were unaware of how to properly fill applications and navigate the Kenya Universities and Colleges Central Placement Service (KUCCPS) portal.

With that, personnel at the academics office organized a Career Day on Tuesday 31st May, 2022 with the aim of:

- Guiding students on career choices and funding options.
- Teaching students how to navigate the KUCCPS portal to register for degree courses.

The event was put together within a very limited time period and was able to attract close to 70 form four leavers.

#### **5. Covid- 19 vaccinations**

The MNUC health clinic was able to administer 700 covid-19 vaccinations from the month of November 2021 to June 2022.



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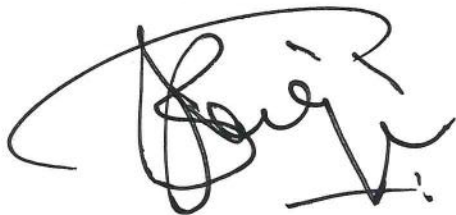
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The vaccinations administered were first doses, second doses and boosters to both the community around us and MNUC staff members. There was a very positive response from community members who were able to easily access these vaccines.

**Appreciation**

In conclusion, I wish to take this opportunity to convey my appreciation and gratitude to the University College Council, Management and members of staff for their commitment and effort in laying the MNUC foundation and structures for the attainment of its mandate.

Lastly, I would like to thank the Government, our suppliers, service providers and all stakeholders for their continued support and co-operation.



**PROF. JAMES B. KUNG'U (PH.D.)**

**Principal Mama Ngina University College**

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#### **STATEMENT OF MNUC's PERFORMANCE AGAINST PREDETERMINED OBJECTIVES FOR FY 2021/2022**

Section 81 Subsection 2 (f) of the Public Finance Management Act, 2012 requires the accounting officer to include in the financial statement, a statement of the national government entity's performance against predetermined objectives.

MNUC has developed a five-year Strategic Plan (2022-2027) which marks an important milestone in guiding the University College in laying foundations for strengthening and deepening of intellectual, scholarly, research and innovation services, in line with Kenya's Vision 2030, the Big Four Agenda, Africa Union Agenda 2063 and the United Nations Sustainable Development Goals (SDGs). It highlights the strategies to be adopted to enable the University College achieve its objective. In line with the above mandate, Mama Ngina University College serves to install and maintain a sustainable platform for cooperation between and among the various stakeholders, in addressing common priority challenges in intellectual, scholarly, research and innovation services in the region and the world. This, therefore, underscores the strategic role of MNUC to pool its resources in order to achieve its long term goals and objectives.

The implementation of this plan will be coordinated from the Principal's office. The Management team of Mama Ngina University College, responsible for carrying out the day-to-day operations of the University, wish to express our full commitment and dedication on the implementation and realization of the set goals and targets, as espoused in the plan.

#### **KEY PRIORITY AREAS**

##### **1. Academic Excellence**

Mama Ngina University College desires to create a learning environment that offers quality and memorable academic experience by offering market-driven programmes that are student-focused by adoption of innovative approaches to teaching and learning. This will cut a niche' for MNUC and make it uniquely different from other Universities. The academic programmes will play a pivotal role in producing innovative, creative and highly ethical graduates with skills to contribute towards achievement of the Kenyan Big 4 Agenda, Vision 2030, MTP, UN Sustainable Development Goals, and African Union 2063 Agenda. Diverse key stakeholders will be consulted during the development of the new programmes in line with Commission of University Education (CUE) guidelines. A Quality Management System will be implemented to design, offer and review academic and research programmes.



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#### **2. Research, Innovation, Technology and Outreach**

Mama Ngina University College realizes that advanced knowledge and practical application of Research, Innovation, and Technology are key to achieving industrial and technological development of any society. In line with its Motto of *“Shaping the Future”*, MNUC will aim to be a point of excellence and reference that will help in shaping the new frontiers in research and development with recognition both locally and globally. The institution will strive to build a robust community of researchers, enhance the research capacity, provide global exposure to its staff and students, and establish mutually beneficial linkages, collaborations and partnerships with national, regional and international organizations. MNUC will also endeavor to provide opportunities for outreach activities to the community and beyond.

#### **3. Institutional Capacity**

##### **a. Physical Infrastructure and Facilities**

MNUC is envisioned to be a state-of-art modern University College with eco and user-friendly infrastructure and facilities. The University College being a newly established institution, this key priority area is fundamental since it lays the overall infrastructural development that will effectively supports teaching, research and innovation for the College beyond the five year plan. Some of the key strategies are to implement the development as per the MNUC Master Plan, construct tuition block, laboratories, completion of waste management system, potable water supply facilities, expansion of the perimeter wall, build appropriate social, sports and recreational facilities for both staff and students. Other areas of importance are library facility and strengthening the fleet and health management system facilities.

##### **b. Human Resource Development**

Although the University College is at its infancy, developing adequate, skilled and motivated human resource is central to its accelerated growth. MNUC aims to recruit, develop and retain qualified staff of the highest integrity and caliber, while conforming to internationally set standards in order to execute and deliver services effectively and efficiently. Its growth and expansion will be guided by an establishment plan and human resource development policy to ensure highly effective and efficient delivery of services. A conducive working environment will be maintained to attract and retain the best lecturers and researchers.

**c. Information Communication Technology**

ICT is recognized as one of the key enabler for the institution in not only accelerating the institutional development but also for facilitating quality improvement in its operations and training. The strategies will include; policy development, establishment of critical connectivity and infrastructure. MNUC will aim to acquire state-of-the-art facilities for use in teaching, learning, research and community outreach as well as in the library. ICT integrated management systems for students and staff records will be continuously adopted to enhance operations in all operations of the institution. The institution will embrace new and advanced technology that will propel it to be a fully-fledged ICT-driven green institution.

**d. Corporate Governance, Leadership and Management**

**i. Corporate Governance**

The MNUC effectiveness and efficiency will be pegged on the ability of the University College management to formulate and implement proper and relevant policies and procedures. The actualization of these policies by the management is therefore crucial, and their consistent enforcement is vital to the effective delivery of the MNUC core mandate. MNUC thus aims to promote good governance and leadership structures and systems that will create a culture of a successful learning organization. This critical priority area forms the foundation that drives the Institution's Vision and Mission. The main focus under this strategy during the planning period will include policy and organizational development, and best practices for enhanced service delivery and improved customer satisfaction, implementation of a functional quality management system and financial risk management framework and acquisition and maintenance of relevant ISO certifications.

**ii. Student Management and Focus**

MNUC will aim at the holistic development of students through mental, spiritual, physical, social and academic programs designed to empower them to become competent, independent and reliable team players in society. This will be achieved through provision of an enabling environment with the best facilities, mentors, and clubs that identifies and unlocks individual student's potential as well as exposes and enlightens them to the outside world. MNUC will facilitate formation of a structured and functional student leadership governance body to provide service and leadership to other MNUC students.



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#### **iii. Leadership**

MNUC believes in visionary leadership and a strong foundation that will outlive the founders of the University College. By having a focused management team, the institution will aim to establish its name by offering the very best student-focused programs and services that builds on the next line of leaders. The institution will also aim to create avenues that identify, promotes, and empowers staff members in leadership positions and responsibilities.

#### **iv. Marketing and Communication**

As a young institution, MNUC aims to develop a recognizable corporate image and create high visibility of MNUC as a brand and an institution of choice through active projection of its activities in the integrated and different communication systems.

#### **v. Corporate Social Responsibility (CSR)**

To enhance visibility of the University College in the community, MNUC will organize and facilitate events and community outreach activities that have direct and positive impact to the community. Together with collaborative partners, the CSR programs will endeavor to walk with the community on areas of their interest thus contributing towards promotion and well-being of the local community.

#### **vi. Safety and Security of the University College**

MNUC aims to put in place safety measures that conform to internationally set standards to ensure the safety of the students, staff, and visitors to the institution. Some of the strategies will be safety training courses to be conducted periodically by fire and safety marshals, disaster management as well as anti-terrorism drills for all the staff and students

### **4. Financial Sustainability And Resource Mobilization**

MNUC will strive to ensure prudent and sustainable utilization of resources and finances by mobilizing and effectively managing resources to ensure financial stability and sustainability. However, given that the University College will be operating within a limited budget from the exchequer, the full realization of the strategic objectives will largely depend on the extensive/aggressive lobbying and goodwill of the Government and solicitation of funding from development partners.

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### CORPORATE GOVERNANCE STATEMENT

#### Introduction

The statement outlines the key aspects of the University's corporate governance framework. Corporate governance is the process by which the University is directed, controlled and held to account. It provides the structure through which the strategic objectives of the University are set, and the means of attaining them as well as monitoring performance. Corporate Governance dictates the engagement between the University Council, Senate, Management Board, Regulators and all Stakeholders.

The University in its decision-making processes observes the highest ethical standards and benchmarks on global best practices in compliance with the applicable legal principles, its vision, mission, and core values for sustainability of the University.

The governing organs of the University are:

- (i) The University College Council;
- (ii) The University College Management Board.
- (iii) The University College Academic Board

#### (i) The University College Council

The Council is guided by the Universities Act 2012, University College Statutes, Mwongozo Code of Governance and Council Charter which defines the governance guidelines within which the Council exists and operates. They clearly states the respective roles, responsibilities and authorities of the Council and its Committees.

#### Council Appointment and Composition

In accordance with the Universities Act No. 42 of 2012, clause 36 (1 and 1A) the University College Council comprises of ten members appointed by the Cabinet Secretary for a period of three years and who are eligible for re-appointment for a further one term.

The members are as follows:

- The Chairperson
- Principal Secretary, Ministry for the time being responsible for the University Education
- Principal Secretary, Ministry for the time being responsible for Finance and The National Treasury
- Five members appointed by the Cabinet Secretary, Ministry for the time being responsible for University Education
- The Vice-Chancellor, Kenyatta University who shall be an ex –officio member
- The Principal, who shall be ex- officio and the Council Secretary

#### Council Diversity

The Mama Ngina University College Council members possess a broad range of skills, expertise, experience and knowledge essential to undertake the University's mandate. The areas of expertise of the current Council members include Leadership, Management, Finance, Special Education, Information Science, Education Administration, Sociology and Law among others.

#### Separation of Powers and Duties

The Chairman of Council's responsibilities include the leadership and governance of the Council, ensuring its effectiveness and setting its agenda. The Principal's roles and responsibilities include the day-to-day operation and management of the University College's business and overseeing the implementation of strategies and policies approved by the Council. This is clearly stipulated in the University Act and the University College Statutes.



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### **Powers and Functions of the Council**

The powers and functions of the Council include:

1. Administer the property and funds of the University College in a manner and for the purposes which shall promote the interest of the University College, however, the Council shall not charge or dispose of immovable property of the University College except in accordance with the procedures laid down by the Government of Kenya;
2. Receive, on behalf of the University College, donations, endowments, gifts, grants, or other moneys and make disbursements there from to the University College or other bodies or persons;
3. Provide for the welfare of staff and students of the University College;
4. Enter into association with other Universities, University Colleges or other institutions of learning, whether within Kenya or otherwise, as the Council may deem necessary and appropriate as provided for in Section 29 of the Act;
5. Approve regulations governing the conduct and discipline of the students of the University College;
6. Approve regulations governing the conduct and discipline of the staff of the University College;
7. Raise funds and secure financial support for the University College;
8. Determine University College fees and other charges;
9. Establish scholarships, bursaries, and other awards;
10. Approve the terms and conditions of service and criteria for recruitment, appointment, and promotion of staff;
11. Approve the regulations governing staff and student conduct
12. Approve academic affiliations and associations with other University Colleges and institutions;
13. Establish its committees;
14. Establish Campuses, departments, faculties, schools, institutes, and any other teaching facility;
15. Employ staff;
16. Approve the statutes of the University College and cause them to be published in the Kenya Gazette;
17. Approve the policies of the University College;
18. Approve the budget;
19. Recommend for appointment of Principals and Deputy Principals through a competitive process;
20. Confer after receiving a report from the Academic Board, the title of Emeritus Professor;
21. Promote and make financial provisions and facilities for execution of the functions of the University College;
22. Subject to the laid down government procedures, approve for sale, purchase, exchange, lease, or take on, lease movable and immovable property on behalf of the University College;
23. Subject to the laid down government procedures, to approve the borrowing of money on behalf of the university; and for that purpose and subject to the Act, to mortgage or charge all or any part of the property unless the conditions of the property so held provide otherwise, and to give such other security whether upon movable and immovable property or otherwise as the Council may deem fit;
24. To receive, on behalf of the University College, donations, endowments, gifts, development grants or other moneys and make legitimate disbursements wherefrom;

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25. To approve the constitution of the Students Association and so far, as is reasonably practicable, to ensure that the Students' Association operates in a fair and democratic manner;
26. To approve the opening and/or closing of the University College's bank account(s) for the funds of the University College;
27. Ensure that a proper management structure is in place and make sure that the structure functions to maintain corporate integrity, reputation, and responsibility;
28. Monitor and evaluate the implementation of policies, strategies, and management plans of the University College;
29. Receive and evaluate reports on management and governance of the University as provided for by various legislations and the Statutes for effective monitoring and evaluation;
30. Constantly review the viability and financial sustainability of the University College and shall do so once every year;
31. Ensure that the University College complies with all the relevant laws, regulations, governance practices, accounting, and auditing standards;
32. Perform such other duties as may be contained in the Statutes and have such other powers as contained in the Act;
33. May delegate any of its powers or responsibilities to Committees as shall be deemed necessary;
34. May empower such Committees act jointly with any committee appointed by Academic Board provided that Council shall not delegate to a Committee the power to approve without further reference to the Council;
35. Undertake any other responsibility that shall be provided for by the Act, Legal Notice, Legislation and Government Circulars.

#### **Meetings of the Council**

While the Council is responsible for its agenda, it is the responsibility of the Chairperson and the Principal to come up with the Agenda for the Council meetings.

The Council Almanac which is the calendar of meetings for the Financial Year 2021/2022 was developed following the council appointment and communicated to all Council members. The agenda and supporting papers were distributed in advance to all members of the Council and its Committee's.

The meetings of the Council were held as per the Almanac in the University College Principal's Office or any other premises as agreed upon by the Council and after obtaining permission from the Ministry of Education.

At all meetings of the Council, a quorum is five for the main Council meetings and three for the Council Committees' meetings.

Where consensus is not achieved, decisions of the Council may be by a simple majority vote of those present and voting, provided that the Chairperson of the Council shall have a casting vote in case of an equality of votes.

The Chairperson may at any time call a meeting of the Council within twenty eight (28) days of receiving request for that purpose addressed to him and signed by at least a half of the membership of Council.



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### **Councils' Effectiveness**

In order to ensure that the Council members are effective in their contribution to the management of the University, it is important that they develop good understanding of the University College and its operations.

Council members underwent an induction and training to enable them to fulfill their responsibilities.

### **Evaluation**

The Council has put in place evaluation system to ensure that the Council achieves its objective. Council evaluation is scheduled to take place in the first quarter of the Financial Year 2022/2023.

### **Council Committees**

There are four committees of the Council whose chairpersons' reports to the main Council and assists in executing the mandate of the Council and by extension, the University.

#### 1) **Council Committees**

The following are the committees of Council

1. Administration, Finance, and Planning Committee
2. Audit, Risk and Compliance Committee
3. Academic, Research and Student Affairs Committee
4. Human Resource Committee

### **Composition of Committees of the 1<sup>st</sup> Mama Ngina University College Council and their Terms of Reference**

#### 1. **Administration, Finance and Planning Committee**

##### a) **Membership**

1. Two members of Council one of whom shall be the Chairperson;
2. Principal Secretary for the time being responsible for University Education;
3. Cabinet Secretary for the time being responsible for Finance;
4. Principal- Secretary

##### b) **Terms of Reference**

- a. Receive, consider, and recommend for Council approval, annual estimates of revenue and expenditure
- b. Oversee compliance of budgetary allocation as approved within its annual budgets
- c. Generate and receive proposals for subscription, donations, and bequest for onward transmission to Council for consideration
- d. Oversee proper recording of accounts of the income, expenditure and assets of the University College and submission of financial reports as by law required
- e. Oversee proper vesting of all immovable property, shares, funds, and securities in the name of the University College
- f. Receive and consider for onward transmission to Council proposal for investing University College funds subject to legal requirements

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- g. Receive for consideration and onward transmission to Council reports on management and administration of University College:
  - 1. land and buildings;
  - 2. machinery and equipment;
  - 3. funds;
  - 4. Vehicles.
- h. Receive and consider proposals for University College fees and any other charges and recommend to the council for consideration and approval.
- i. Receive recommendation for onward transmission to Council on scholarships, bursaries, and other awards.
- j. Receive proposals on opportunities for investments, for processing and onward transmission to council for consideration and approval.
- k. Receive and consider proposals on acquisition of fixed assets and recommend to Council for appropriate action.
- l. Receive reports on performance of University College investments and submit proposals for Council consideration.
- m. Receive, consider, and submit for Council approval the annual Procurement Plan of the University College.
- n. Recommend for Council approval the sale, purchase, exchange, lease, or take on of movable and immovable property.
- o. Subject to the laid down government procedures, to recommend for Council approval:
  - i. The borrowing of money on behalf of the University College.
  - ii. Mortgaging or charging all or any part of movable and immovable property.
- p. Receive for consideration and recommendation to Council opening, and/or closing of bank account(s) for the funds of the University College;
- q. Receive, consider, and make recommendation to Council on reports of implementation of the University College Master Plan bi-annually.
- r. Receive, consider, and submit for Council approval proposals on new projects.
- s. Review the performance of all ongoing projects and submit reports to Council on a quarterly basis.
- t. To consider and recommend to the Council for approval and adoption:
  - 1. The vision, core values and the strategic direction of the University College;
  - 2. University College Organogram;
  - 3. The performance contract reports;
  - 4. The changes to governance framework (Universities Act, Charter, Statutes among others);
  - 5. Oversees the development, review, and implementation of the University College Strategic Plan in conformity with the medium-term fiscal framework and policy objectives;
  - 6. Benchmark and promote global best Corporate Governance practices.
- u. Transact any other business as directed by Council



**2. Audit, Risk and Compliance Committee**

**a) Membership**

- i) Two Independent members of Council one of whom shall be the Chairperson. One of the members should be well-versed in financial matters;
- ii) Principal Secretary for the time being responsible for University Education;
- iii) Cabinet Secretary for the time being responsible for Finance
- iv) Internal Auditor who shall be the secretary.

**b) Terms of Reference**

- i) Receive, review, and recommend internal control mechanisms towards improving efficiency, effectiveness, transparency and accountability;
- ii) Receive and discuss internal and external audit reports and make recommendations to Council;
- iii) Review and oversee the settlement and implementation of recommendations from The Public Accounts and Public Investments Committees (PAC/PIC) Senate and relevant committees of Parliament
- iv) Review and regularly report to Council on the effectiveness and efficiency of the Internal audit function;
- v) Review Management procedures and make proposals to Council for mainstreaming Of Risk Management, Controls and Governance;
- vi) Review and submit for Council approval the audit and risk management committee and internal audit department Legal Notices, and the internal audit annual work plans;
- vii) Review and submit proposals to Council on improvement of efficiency and effectiveness of Management systems, including and not limited to high-risk areas such as public finance, human resource, academic programs, and general internal controls;
- viii) Review and submit a report to Council on compliance with policies, laws, regulations, procedures, plans, and ethics;
- ix) Initiate special audit/investigation on any allegations, concerns and complaints regarding corruption, lack of accountability and transparency;
- x) Receive, consider, and submit to Council progress reports from the head of internal audit unit including:
  - 1. Work performed compared with work planned;
  - 2. Key issues emerging from internal audit work done;
  - 3. Status of management response to audit findings and recommendations;
  - 4. Changes to the annual work plan;
  - 5. Any other relevant audit reports.
- xi) Resolve any difficulties or unjustified restrictions or limitations on the scope of Internal audit work.

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### 3. Academic, Research and Student Affairs Committee

#### a) Membership

- i) Two members of Council one of whom shall be the Chairperson;
- ii) Principal Secretary for the time being responsible for University Education;
- iii) Cabinet Secretary for the time being responsible for Finance;
- iv) Principal– Secretary

#### b) Terms of Reference

- i) Receive, consider, and recommend for approval regulations governing Students and staff conduct and discipline;
- ii) Receive, consider and/ or recommend proposal for affiliations, linkages, Partnerships and associations and report to the council for ratification;
- iii) To receive, verify and seal certificates before they are issued to graduands;
- iv) Receive and consider reports from Academic Board and make recommendations to Council on Academic Matters including:
  - 1. Curriculum and academic standards of any course of study;
  - 2. The establishment, harmonization or abolition of Schools, Institutes, Units, Departments, and Centers;
  - 3. Academic affiliations, linkages, partnerships, and associations;
  - 4. Promotion of research and innovation work in the University College and dissemination of the findings;
  - 5. Quality standards and assurance of education, training, research, and innovation;
  - 6. Regulations for the eligibility of persons for admission to a course of study;
  - 7. Regulations for the standard of proficiency to be gained in each examination for a degree, diploma, certificate, or other award of the university;
  - 8. The Constitution of the Students' Association. Policies, regulations, strategies, plans, and standards governing Academic, Research and students' matters;
  - 9. Reports from Academic Board on new/revised programmes, student's admissions, and graduation for adoption;
  - 10. The Academic Board nomination (s) for the Honoris Causa degree.
  - 11. Receive and consider reports on students' welfare;
- v) Receive and consider the constitution of an Alumni Association and receive reports on their proposals and recommendations;
- vi) Transact any other business as directed by Council.



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#### 4. Human Resources Committee

##### a) Membership

Two members of Council one of whom shall be the Chairperson;  
Cabinet Secretary for the time being responsible for Finance;  
Principal Secretary for the time being responsible for University Education;  
The principal. (Secretary);

##### b) Terms of Reference

Consider and recommend to Council for approval and adoption of:

1. Terms and conditions of service of all staff members;
2. Policies pertaining to staff benefits appointment, promotion, appraisal, and discipline;
3. Regulations governing staff conduct;
4. Reports on establishment of staff, Staff development plan and University staff welfare;
5. The staff succession plan and Schemes of Service.;
6. Reports from the Appointments and Promotions, Senior Board and Junior Staff Disciplinary Board;
7. Oversee the conduct of interviews for employment, appointment, and promotion of members of faculty and staff from grade 13 and submit reports to council;
8. Consider and recommend for approval terms and conditions of service, criteria for recruitment, appointment, and promotion of staff;
9. Oversee the development and implementation of a Human Resource strategy;
10. Adjudicate on staff and student disciplinary appeals.

#### **Council Remuneration**

The University College Non-Executive Council Members are paid a sitting allowance for every meeting attended. They are not eligible for pension scheme membership. However the Chairman of Council receives honoraria on a monthly basis as indicated in Note 10 of the Financial Statements.

Council allowances are based on approved rates and guidance provided in Government Circulars

#### **Conflict of Interest**

The Council members are obligated to fully disclose to the Council any real or potential conflict of interest, which comes to any Council member's attention, whether direct or indirect. At any meeting the Council members are expected to make a declaration of any interest they may have in the business under discussion. In the financial year under review, there were no transactions with any conflict of interest of the Council members or their related parties.

#### **Code of Conduct and Ethics**

The University has a code of conduct and ethics policy that binds the Council members, management and employees. When joining the University, every employee is provided with a copy of the code of conduct and ethics policy and must commit to abide by its requirements as part of the employment contract with the University.

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### **Risk Management and Internal Controls**

The University College Council is responsible for the University College system of risk management and internal control, which is designed to identifying potential risks in advance, analyzing them and taking precautionary steps to reduce/curb the risk.

The Council has delegated responsibility for the ongoing monitoring of the effectiveness of this system to the Audit, Risk and Compliance Committee. Details in relation to this Committee's work in this regard are set out in the University College Statutes.

The Principal is responsible for implementing the system, including a system of internal controls and audits, to identify and manage risks that are material to the University College. Independent review of the risk management framework is carried out through the University College Internal Audit function that carries out risk based internal audit on regular basis.

The University's Key Risks include;

1. Liquidity Risk
2. Operation Risk
3. Commercial Risk
4. Infrastructure Risk

### **Compliance**

The Council operates in a manner reflecting the University College's values and in accordance with the Corporate Guidance, the Universities Act, and the University College Statutes, Council Charter, Mwongozo and all other applicable regulations.

The Council is committed to ensuring that it complies with all applicable laws and regulations.

### **Governance Audit**

The University College did not conduct governance audit this year because the University College Council was appointed on 3<sup>rd</sup> December, 2021.

### **Stakeholders**

Stakeholders may be categorized, on the basis of location, into internal and external. Internal stakeholders include those inside the University College. These include students and employees. On the other hand, external stakeholders are based outside the University, but have implications for survival of the University. These include customers, suppliers, government agencies, development partners, local communities, alumni, external examiners and trade unions.

### **Going Concern**

The Council is committed to ensuring that the University College has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements.

### **Conclusion**

The Council recognizes that practices and procedures can always be improved. Accordingly, the corporate governance framework of the University is kept under review to take account of changing standards and regulations.



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**Number of Full Council and Committees held During the Year 2021/2022**

S/N	Type of the Meeting	Number of Meetings
1	Full Council	3
2	Human Resources Committee	1
3	Audit, Risk and Compliance Committee	1
4	Administration, Finance and planning Committee	1

**(ii) The University College Management Board.**

Pursuant to Section 14(1) of the Legal Notice, there shall be a University College Management Board which shall assist in the day-to-day management of the University College.

**Membership**

- The principal;
- The Deputy Principal
- Registrar Academic and Students Affairs;
- Finance Officer;
- Registrar Planning, Management and Administration
- Human Resources Officer

**Roles and Responsibilities of the Board**

The College Management Board shall;

- Provide advisory support to the Principal;
- Encourage the rationalization and efficiency of the university College services;
- Co-ordinate and control the development, planning, management and administration of the University College and its resources;
- Submit proposals to the university College Council on annual budgets, development priorities, staff development plans, terms and conditions of service, fund raising strategies, students welfare, public relation policies, academic partnership and linkages;
- Authorize the initiation or defend of legal proceedings;
- Propose to the Council rules and regulations for the administration of University College;
- Propose establishment of University College charges and fees; and
- Perform any other duties assigned.

# MAMA NGINA UNIVERSITY COLLEGE

## Annual Report and Financial Statements

### For Ten Months Period Ended 30<sup>th</sup> June 2022

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#### (iii) The University College Academic Board.

There shall be an Academic Board which shall be responsible for academic matters.

#### **Membership**

The membership of the Academic Board shall include-

- The principal;
- The Deputy Principals;
- The Deans of Schools
- The Directors of Institutes, Centers and other academic units;
- The Chairpersons of teaching Departments;
- University College Librarian;
- The Professors of the university College;
- Registrar Academic and Students Affairs;
- Legal Officer;
- Finance Officer;
- The Dean of Students
- One representative of each board of the Faculties, Institutes and Schools appointed by the respective boards from amongst its members;
- Two members elected by the Students Organization of Mama Ngina University College who shall however not be entitled to attend deliberations of the academic Board on matters which are considered by the Chairperson of the Academic Board to be confidential, or which relate to examinations, the general discipline of students, and other related matters.

The Academic Board may admit some members as and when necessary

#### **Responsibilities of Academic Board**

- The responsibilities of the Academic Board shall be as outlined in Section 13(3) of the Legal Notice.
- Recommending to the Council the establishment, or abolition or harmonization of Faculties, Schools, Institutes, Units, Departments, and centers.
- In consultation with the Senate, setting the dates of the academic year and determining the schedule of academic programmes.
- In Consultation with the Senate, approving all syllabi, making regulations governing methods of assessing and examining academic performance of students, and proposing regulations regarding eligibility of persons for admission to a course of study.

The Academic Board may subject to random review, assess the entire qualification process for award of Degree, Diplomas and Certificates with the aim of identifying flaws, upon which they shall recommend to Senate and thereafter to Council for withdrawal and cancellation of degrees, diplomas, and certificate.



# MAMA NGINA UNIVERSITY COLLEGE

## Annual Report and Financial Statements

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#### MANAGEMENT DISCUSSION AND ANALYSIS

The Management discussion and analysis, provides an overview of the University College's financial activities for the fiscal year ended 30<sup>th</sup> June 2022. Since this information is designed to focus on the current year's activities, resulting changes, and currently known facts, it should be read in conjunction with the University's financial statements and Notes to the Financial Statements following this section.

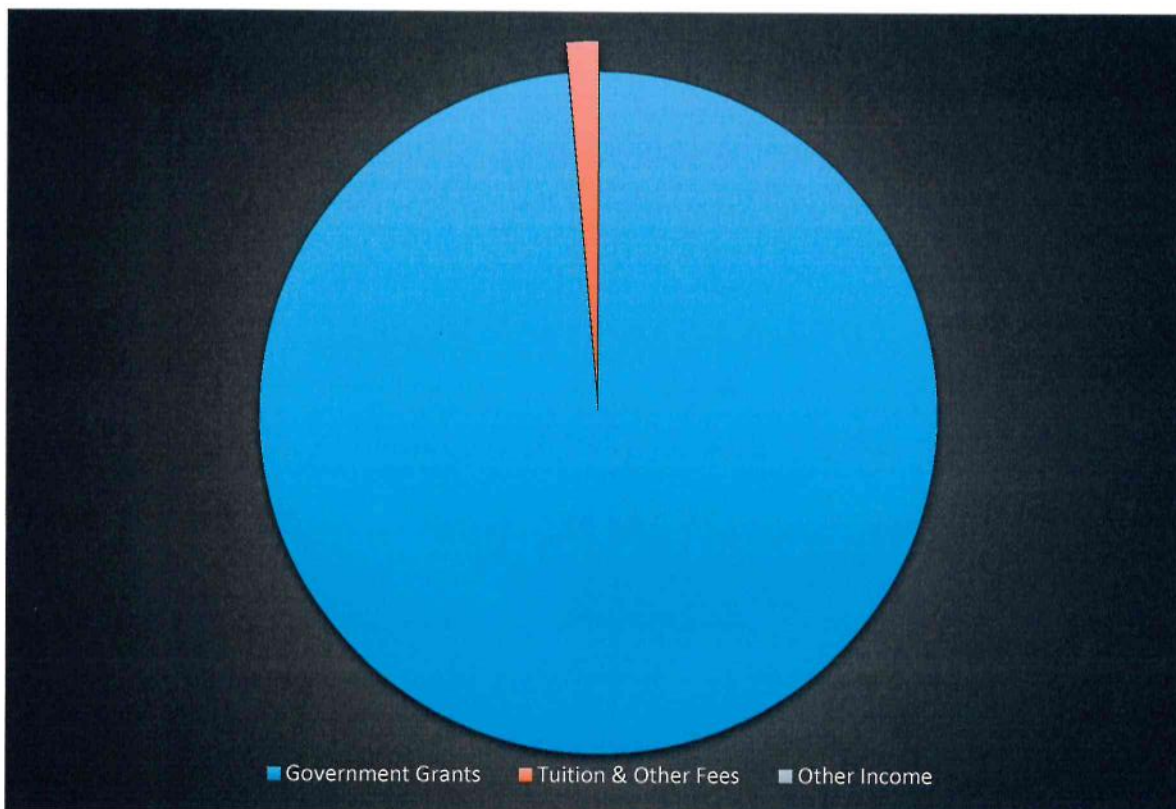
#### A. University Performance

University Sources of Funds

1. Government Grants – Recurrent and Development
2. Internally generated funds- Tuition and other income generating activities.

In the year 2021/2022 the University received Kshs 60,266,789 Government Grants, Kshs 913,450 Tuition and other fees and Kshs. 3,000 from other incomes.

#### Income for the year 2022



# MAMA NGINA UNIVERSITY COLLEGE

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#### MANAGEMENT DISCUSSION AND ANALYSIS

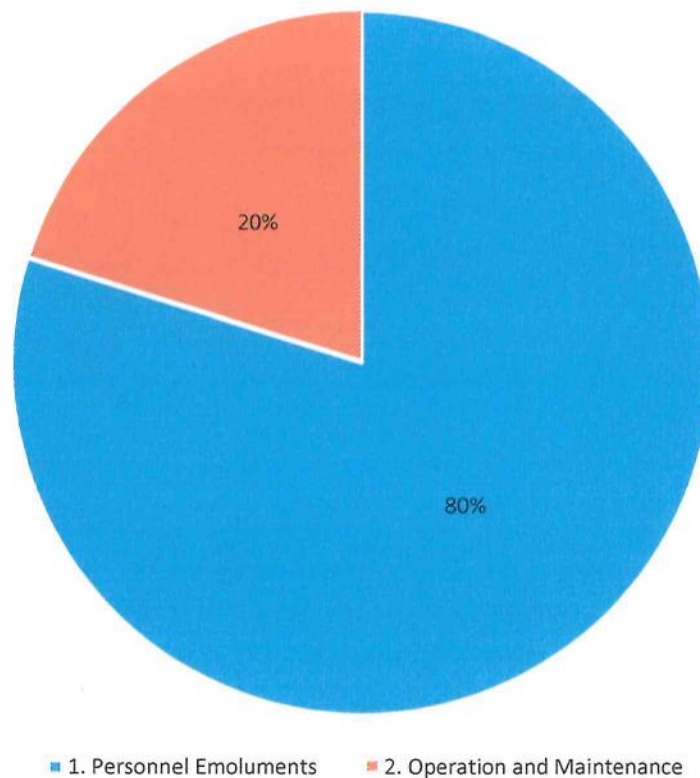
#### University Expenditure

University Expenditures are composed of Personnel Emoluments, Operations and Maintenance.

The University College's expenditure for the year 2021/2022 amounted to Kshs 21,446,763, under the two categories as follows;

Particulars	Amount in Kshs
1. Personnel Emoluments	17,109,374=
2. Operation and Maintenance	4,337,389=

#### Expenditures for the year 2022





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**MANAGEMENT DISCUSSION AND ANALYSIS**

**Conclusion:**

The University College received the first capitation in the month of February 2022 after starting its operation at the College in January 2022, previous capitation were being received by Kenyatta University and all operation and management was being handled by Kenyatta University.

The capitation received was for five months (February – June 2022) which catered for personnel Emoluments from February 2022 and operation and maintenance expenses from April 2022 which were being met by Kenyatta University thus the low reported level of operation expenses of KShs.4, 337,389 as compared with Personnel Emoluments of KShs.17, 109,374.

The management is optimistic that our revenues will increase in the coming financial year in particular Tuition and other fees as we anticipate a higher student enrollment in the next intake.

**B. University College’s Compliance with Statutory Requirements**

The University College has complied with statutory requirement and have remitted all payroll statutory deductions in the financial year 2021/2022.

**C. Key Projects and Investment Decisions the University is Planning/Implementing**

SN	PROJECT NAME	COMMENCEMENT DATE	EXPECTED COMPLETION DATES	% OF COMPLETION	ESTIMATED PROJECT COST	COST INCURRED TO DATE	PROGRESS REPORT
1	Ablution Block	July, 2022	September,2022	Approval Stage	4.5M	Nil	Ongoing
2	Temporary Restaurant	July, 2022	September,2022	Approval Stage	5.5M	NIL	Ongoing
3	Purchase of ERP	July, 2022	June, 2025	Approval Stage	20M	NIL	Ongoing
4	Motor Vehicles	July, 2022	September,2022	Approval Stage	14M	NIL	Ongoing
5	Tuition Block	July, 2022	June, 2025	Approval Stage	620M	NIL	Ongoing

**D. Major Risks facing the University**

The University has identified the following Key Risks;

- Liquidity risk** –The university college has risk to meet its financial obligation when they fall due, this is due to the low amount of capitation from the government allocated to the University.
- Operation risk** –The inability of the university college to grow due to the pending compensation of the land owners for the university college expansion.

# MAMA NGINA UNIVERSITY COLLEGE

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3. **Commercial Risk**-the university college has experienced a low number of students enrolment from the government and also self-sponsored students.
4. **Infrastructural risk** –the university does not have adequate facilities due to lack of enough funds from the government.

#### **E. Material Arrears in Statutory/Financial Obligations**

The University College has no material arrears in statutory/financial obligation for the financial year 2021/2022.



**ENVIRONMENTAL AND SUSTAINABILITY REPORTING**

MNUC exists to transform lives. This is our purpose; the driving force behind everything we do. It's what guides us to deliver our strategy, putting the stakeholders first, in addressing common priority challenges in intellectual, scholarly, research and innovation services in the region and the world and also improving operational excellence. Below is an outline of the organization's policies and activities that promote sustainability.

**i) Sustainability strategy and profile**

MNUC will strive to ensure prudent and sustainable utilization of resources and finances by mobilizing and effectively managing resources to ensure financial stability and sustainability. However, given that the University College is operating within a limited budget from the exchequer, the full realization of the strategic objectives will largely depend on the extensive/aggressive lobbying and goodwill of the Government and solicitation of funding from development partners.

**ii) Environmental performance**

MNUC is ahead of the curve when it comes to its surroundings. Our students have an opportunity to pursue their studies in a tranquil, green and scenic environment that we intend on maintaining and growing for ourselves and the communities around us. Additionally, we are fortunate that the area is very productive suitable for many agricultural-related economic activities.

When it comes to our water supply, the University College is connected to Gatundu Water and has a borehole. Plans are underway to connect MNUC to the Gatundu Water and Sewage line to ensure our waste disposal is done in a manner that is environmentally sound and responsible.

To ensure environmental conservation, MNUC has had and will continue to have an annual tree planting day targeting the university and surrounding areas. The University College has the plan of participating in the rehabilitation of the catchment area where the Gatundu water comes from. This will be in collaboration with our stakeholders and other identified like-minded parties working towards the government directive of a minimum 10% tree cover nationwide.

**iii) Employee welfare**

The University College has developed a Human Resource Manual making references to many relevant documents, ensuring it is in line with Kenya Constitution 2010, Labour laws and other laws governing good Labour practices and Industrial Relations in the country and internationally

Through the manual, the University College has put in place recruitment procedure that will ensure no job applicant receives less favorable treatment than another on the grounds of disability, gender, and race, religion, belief, and age, marital status, among others or a particular group as envisaged in the constitution.

The manual takes cognizance of the provision of Articles 232 and 10 of the Constitution by assuring equal employment opportunity and a workplace where all employees, external stakeholders and customers are treated in a professional and non-discriminatory manner. The University College has policies in place that provides for safe, effective and working conditions.

**iv) Market place practices**

MNUC endeavors to comply with all laid down rule and regulations in its operations and dealings with all stakeholders.

**a) Responsible competition practice.**

The University College has developed robust Procurement standard operating procedures that are in line with the Public Procurement and Disposal Act 2015 and their subsequent regulations Public Procurement And Disposal Regulations (2020). The PPDA 2015 takes cognizance of fairness, equitable, cost effective, competitive and transparency in the procurement process. The University College policies ensures all its suppliers are accorded fairness as enshrined in the act and the constitution.

Through the manual, the University College has put in place mechanism on business allocation to the preference as per Public Procurement and Disposal Act 2015; whereby 30% of its procurement is given to women, Youth and People with Disability. This ensures fair competition amongst the reserved group.

**b) Responsible Supply chain and supplier relations**

The Manual takes cognizance of the supplier contract implementation processes that are in line with the agreements signed between the entity and vendors. In addition the University College has put a raft of policies in timely payment of suppliers after receipt of goods or services and verification. This has ensured mutual business to thrive and resolve the emanating issues in a timely and within the set policies.



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**c) Responsible marketing and advertisement**

MNUC have and will continue to adhere to ethical marketing practices, this has been done by ensuring that the College give full disclosure of courses approved and are on offer.

**d) Product stewardship**

Being producers of human capital MNUC have a robust team of scholars who carry out research on market needs and review our programs to suit the market requirements.

**v) Corporate Social Responsibility / Community Engagements**

MNUC is embedded in the promotion and well-being of the local community, as such, it aims to continue organizing and facilitating events that have a direct impact on the community, while being directly involved in the affairs that concern and affect society. The MNUC program endeavors to walk with the community and identify areas of need that, together with the collaborative partners and the input and assistance of the MNUC community, we can provide solutions to.

The university college envisions to:

- a. Create opportunities for staff and students to engage in community outreach and CSR activities through:
  - i) Engaging in community outreach and CSR activities.
  - ii) Participating in community outreach and CSR activities.
  - iii) Promoting preventive health care to the neighboring community.
  - iv) Creating an enabling environment to enhance outreach to communities through sharing and uptake of research findings.
  - v) Utilizing MNUC grounds for important initiatives.
  
- b. Develop partnerships for community outreach and CSR activities that benefit both the community and MNUC.

**The following are categories of CSR programmes conducted by MNUC:**

1. **Philanthropy:** Extension and Outreach initiated and funded by MNUC community outreach fund. It involves making donations in form of products, money and services to social causes and nonprofits to benefit charities and local community programs. Some examples include visits to children's homes, food donations, book donations to local schools, medical camps, etc.

# MAMA NGINA UNIVERSITY COLLEGE

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2. **Conservation efforts:** MNUC is fortunate to be located in a dominantly green environment. It is our intention to maintain and grow our surroundings in support of the government's directive to grow our tree cover to a minimum of 10% countrywide to manage the challenges of climate change. This will be done through an annual tree planting exercise and partnering with like-minded organizations to extend the tree coverage in areas devoid of them.
3. **Volunteering:** MNUC promotes opportunities for students and staff to engage in community service without expecting any monetary returns. This will include activities such as charity walks, clean-up exercises, visits to children's homes, visits to the elderly, etc.
4. **Peace and human rights initiatives:** This will include activities, such as peace campaigns, that are conducted by the MNUC community in partnership with other organizations to promote peace and human rights.
5. **Education and training-** MNUC envision to offer mentorship and education support for the communities and schools in the locality.

### CSR Activities

MNUC CSR activities are determined by the strategic plan of the University College and the Government's Performance Contracts to the University.

### Achievements of the CSR activities

MNUC being a new University College has delivered extensively in her CSR expectations. The following have been achievements in the last year of the running of MNUC.

- a. Breast and cervical cancer awareness and screening medical camp.
- b. Training on public procurement.
- c. Education on succession and investment.
- d. The day of the African child celebration and child protection education.
- e. Tree planting event.

MNUC Office of Student Affairs and Outreach in collaboration with the Public Relations office, and other university offices, have focused the CSR activities on enhancing social, economic, and environment aspects of community life realizing the following benefits:

- i) Generation of positive publicity and reputation.
- ii) Increased patronage and consumer appeal.
- iii) Strong client and community relations.
- iv) Triple bottom line effect towards people, planet and revenue.



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**REPORT OF THE COUNCIL**

The council submit their report together with the financial statements for the year ended June 30, 2022, which show the state of Mama Ngina University College's affairs.

**i) Principal activities**

The principal activities of Mama Ngina University College are to provide leadership to the university community as the university college provide quality and relevant education, training, research and outreach.

**ii) Results**

The results of Mama Ngina University College for the year ended June 30, 2022, are set out on page 1 - 18

**iii) Council**

The members of the Council who served during the year are shown on page ix - xii.

**iv) Auditors**

The Auditor General is responsible for the statutory audit of Mama Ngina University College in accordance with Article 229 of the Constitution of Kenya and the Public Audit Act 2015

By Order of the Board



**Name:** Prof. James B. Kung'u, Ph.D. **Signature:**  
**Secretary to the Council**

**Date:** 06/07/2023

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**STATEMENT OF COUNCIL MEMBERS RESPONSIBILITIES**

Section 81 of the Public Finance Management Act, 2012, section 15 of the State corporation Act and section 47 of the University Act, 2012, require that the Council prepares financial statements in respect of the University College, which give a true and fair view of the state of affairs of the University College at the end of the financial year and the operating results of the University College for that year. The Council is also required to ensure that the University College keeps proper accounting records which disclose with reasonable accuracy the financial position of the University College and is responsible for safeguarding the assets of the University College.

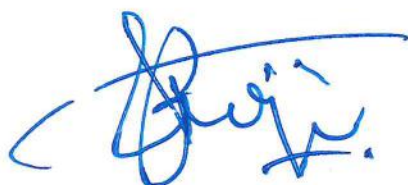
The Council is responsible for the preparation and presentation of the University College's financial statements, which give a true and fair view of the state of affairs of the University College for and as at the end of the financial year ended on June 30, 2022. This responsibility includes: (i) Maintaining adequate financial management arrangements and ensuring that these continue to be effective throughout the reporting period; (ii) Maintaining proper accounting records, which disclose with reasonable accuracy at any time the financial position of the University College ; (iii) Designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of the financial statements, and ensuring that they are free from material misstatements, whether due to error or fraud; (iv) Safeguarding the assets of the University College; (v) Selecting and applying appropriate accounting policies; and (vi) Making accounting estimates that are reasonable in the circumstances.

The Council accept responsibility for the University College's financial statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgements and estimates, in conformity with International Public Sector Accounting Standards (IPSAS) Accrual, and in the manner required by the University Act, 2012. The Council is of the opinion that the University College's financial statements give a true and fair view of the state of University College's transactions during the financial year ended June 30, 2022, and of the University College's financial position as at that date. The Council further confirm the completeness of the accounting records maintained for the University College, which have been relied upon in the preparation of the University College's financial statements as well as the adequacy of the systems of internal financial control.

The University College Council is committed to have the University College be and remain a going concern for at least the next twelve months from the date of this statement.

**Approval of the financial statements**

The University College's financial statements were approved by the Board and signed on its behalf by:



**Prof. James B. Kung'u, Ph.D.**

**PRINCIPAL**

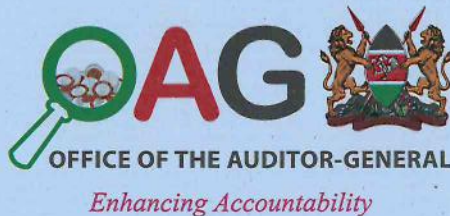


**Dr. David A. Oginde**

**CHAIRMAN OF COUNCIL**



# REPUBLIC OF KENYA



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Anniversary Towers  
Monrovia Street  
P.O. Box 30084-00100  
NAIROBI

## **REPORT OF THE AUDITOR-GENERAL ON MAMA NGINA UNIVERSITY COLLEGE FOR THE TEN MONTHS PERIOD ENDED 30 JUNE, 2022**

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### **PREAMBLE**

I draw your attention to the contents of my report which is in three parts:

- A. Report on the Financial Statements that considers whether the financial statements are fairly presented in accordance with the applicable financial reporting framework, accounting standards and the relevant laws and regulations that have a direct effect on the financial statements.
- B. Report on Lawfulness and Effectiveness in Use of Public Resources which considers compliance with applicable laws, regulations, policies, gazette notices, circulars, guidelines and manuals and whether public resources are applied in a prudent, efficient, economic, transparent and accountable manner to ensure Government achieves value for money and that such funds are applied for the intended purpose.
- C. Report on Effectiveness of Internal Controls, Risk Management and Governance which considers how the entity has instituted checks and balances to guide internal operations. This responds to the effectiveness of the governance structure, the risk management environment and the internal controls, developed and implemented by those charged with governance for orderly, efficient and effective operations of the entity.

An unmodified opinion does not necessarily mean that an entity has complied with all relevant laws and regulations and that its internal controls, risk management and governance systems are properly designed and were working effectively in the financial year under review.

The three parts of the report are aimed at addressing the statutory roles and responsibilities of the Auditor-General as provided by Article 229 of the Constitution and the Public Audit Act, 2015. The three parts of the report, when read together constitute the report of the Auditor-General.

### **REPORT ON THE FINANCIAL STATEMENTS**

#### **Opinion**

I have audited the accompanying financial statements of Mama Ngina University College set out on pages 1 to 19, which comprise the statement of financial position as at 30 June, 2022, and the statement of financial performance, statement of changes in net assets, statement of cash flows and statement of comparison of budget and actual



amounts for the ten months period then ended, and a summary of significant accounting policies and other explanatory information in accordance with the provisions of Article 229 of the Constitution of Kenya and Section 35 of the Public Audit Act, 2015. I have obtained all the information and explanations which, to the best of my knowledge and belief, were necessary for the purpose of the audit.

In my opinion, the financial statements present fairly, in all material respects, the financial position of Mama Ngina University College as at 30 June, 2022, and of its financial performance and its cash flows for the ten months period then ended, in accordance with International Public Sector Accounting Standards (Accrual Basis) and comply with the Public Finance Management Act, 2012 and Universities Act, 2012.

### **Basis for Opinion**

The audit was conducted in accordance with International Standards of Supreme Audit Institutions (ISSAIs). I am independent of the Mama Ngina University College (MNUC) Management in accordance with ISSAI 130 on Code of Ethics. I have fulfilled other ethical responsibilities in accordance with the ISSAI and in accordance with other ethical requirements applicable to performing audit of financial statements in Kenya. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

### **Emphasis of Matter**

#### **Budgetary Control and Performance**

Mama Ngina University College (MNUC) was established through a Gazette Notice No.193 by the Ministry of Education on 17 September, 2021 as a constituent college of Kenyatta University. The first MNUC Council was appointed on 03 December, 2021 through Gazette Notice No.13129. The first half of the financial year, financial management of MNUC was undertaken by Kenyatta University. The budgeted revenue for the year under review amounted to Kshs.148,356,768 while the actual revenue realized for the ten months of operation was Kshs.61,183,239. In addition, the budgeted expenditure for the year was Kshs.148,356,768 while the actual expenditure amounted to Kshs.21,446,763.

My opinion is not qualified with respect to this matter.

### **Key Audit Matters**

Key audit matters are those matters that, in my professional judgment, are of most significance in the audit of the financial statements. There were no key audit matters to report in the year under review.

## **REPORT ON LAWFULNESS AND EFFECTIVENESS IN USE OF PUBLIC RESOURCES**

### **Conclusion**

As required by Article 229(6) of the Constitution, based on the audit procedures performed, except for the matters described in the Basis for Conclusion on Lawfulness



and Effectiveness in Use of Public Resources section of my report, I confirm that, nothing else has come to my attention to cause me to believe that public resources have not been applied lawfully and in an effective way.

## **Basis for Conclusion**

### **1. Failure to Appoint Board of Survey on Cash**

The statement of financial position and Note 16 to the financial statements reflect a cash and bank balance of Kshs.95,663,982. However, the appointment of a board of survey was not done as required by law. In addition, a standing imprest of Kshs.800,000 was established for cash office operations. However, Management did not establish a memorandum, contrary to Regulation 93(14) of the Public Finance Management (National Government) Regulations. According to this Regulation, the holder of a standing imprest shall keep a memorandum cash book to record all receipts and payments and the balance on hand shall agree with the cash balance recorded in the cash book, and in the absence of any receipts, the actual cash balances plus the expenses paid shall equal at all times the fixed level of the imprest for which the imprest holder is personally responsible.

In the circumstances, Management was in breach of the law.

### **2. Irregular Procurement of Audio-Visual Equipment**

Review of procurement records revealed that Management procured an audio-visual equipment at a contract price of Kshs.8,943,905, out of which Kshs.6,835,150 had been paid to the contractor for the supply, delivery, installation, testing and commissioning of audio-visual installation works for the proposed lecture theatre.

However, several unsatisfactory issues were observed as indicated below:

- i. There was no budget for this procurement of the goods, works and services.
- ii. The individual bid documents as submitted by the tenderers were not provided for audit.
- iii. The successful bidder did not meet all the technical specifications of the tender and negotiations were indicated to have been made between the Management and the firm to match the specifications of the equipment which did not meet the specifications given, details of which were not provided for audit review.
- iv. Failure to award the tender to lowest evaluated bidder resulted to loss of Kshs.966,929.
- v. The estimate from market survey and engineer's estimate of the equipment needed, works to be done and indicative prices that could be used to gauge the estimated price of the works, was not provided for audit verification.
- vi. An undated copy of the signed contract indicated that the contract was to be executed within a time frame of ten (10) days from the 01 October, 2021 to 14 October, 2021 but as at the end of the financial year, the works were not completed leading to a breach of contract.

- vii. No retention money was deducted for the purpose of defects liability period.
- viii. A physical verification at the time of audit revealed that system was not in use and therefore there was no value for money realized from the purchase.

In the circumstances, Management was in breach of the law.

### **3. Failure to Maintain a Fixed Assets Register**

The statement of financial position and Note 24 to the financial statements reflect a balance of Kshs.8,575,611 in respect of property, plant and equipment. However, the fixed assets register was not provided for audit. Physical verification revealed that the College has internet facilities, furniture, furnished lecture theatre, office block sitting on a parcel of land, which were not disclosed in the financial statements. In addition, the College's property, plant and equipment were not tagged and could not be identified to the College. This was contrary to Regulation 139(1) of the Public Finance Management (National Government) Regulations, 2015 which provides that an Accounting Officer of a National Government entity shall take full responsibility and ensure that proper control systems exist for assets and that preventative mechanisms are in place to eliminate theft, security threats, losses, wastage and misuse; ensuring that movement and conditions of assets can be tracked; and that stock levels are at an optimum and economical level.

The audit was conducted in accordance with ISSAI 4000. The standard requires that I comply with ethical requirements and plan and perform the audit to obtain assurance about whether the activities, financial transactions and information reflected in the financial statements are in compliance, in all material respects, with the authorities that govern them. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my conclusion.

## **REPORT ON EFFECTIVENESS OF INTERNAL CONTROLS, RISK MANAGEMENT AND GOVERNANCE**

### **Conclusion**

As required by Section 7(1)(a) of the Public Audit Act, 2015, based on the audit procedures performed, I confirm that, nothing has come to my attention to cause me to believe that internal controls, risk management and governance were not effective.

### **Basis for Conclusion**

The audit was conducted in accordance with ISSAI 2315 and ISSAI 2330. The standards require that I plan and perform the audit to obtain assurance about whether effective processes and systems of internal control, risk management and overall governance were operating effectively, in all material respects. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my conclusion.

### **Responsibilities of Management and The University Council**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Public Sector Accounting Standards (Accrual



Basis) and for maintaining effective internal controls as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error and for its assessment of the effectiveness of internal controls, risk management and overall governance.

In preparing the financial statements, Management is responsible for assessing the College's ability to continue to sustain services, disclosing, as applicable, matters related to sustainability of services and using the applicable basis of accounting unless Management is aware of the intention to terminate the College or to cease operations.

Management is also responsible for the submission of the financial statements to the Auditor-General in accordance with the provisions of Section 47 of the Public Audit Act, 2015.

In addition to the responsibility for the preparation and presentation of the financial statements described above, Management is also responsible for ensuring that the activities, financial transactions and information reflected in the financial statements are in compliance with the authorities which govern them, and that public resources are applied in an effective way.

The University Council is responsible for overseeing the College's financial reporting process, reviewing the effectiveness of how Management monitors compliance with relevant legislative and regulatory requirements, ensuring that effective processes and systems are in place to address key roles and responsibilities in relation to governance and risk management, and ensuring the adequacy and effectiveness of the control environment.

### **Auditor-General's Responsibilities for the Audit**

The audit objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion in accordance with the provisions of Section 48 of the Public Audit Act, 2015 and submit the audit report in compliance with Article 229(7) of the Constitution. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISSAIs will always detect a material misstatement and weakness when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

In addition to the audit of the financial statements, a compliance audit is planned and performed to express a conclusion about whether, in all material respects, the activities, financial transactions and information reflected in the financial statements are in compliance with the authorities that govern them and that public resources are applied in an effective way, in accordance with the provisions of Article 229(6) of the Constitution and submit the audit report in compliance with Article 229(7) of the Constitution.

Further, in planning and performing the audit of the financial statements and audit of compliance, I consider internal controls in order to give an assurance on the effectiveness



of internal controls, risk management and governance processes and systems in accordance with the provisions of Section 7(1)(a) of the Public Audit Act, 2015 and submit the audit report in compliance with Article 229(7) of the Constitution. My consideration of the internal controls would not necessarily disclose all matters in the internal controls that might be material weaknesses under the ISSAIs. A material weakness is a condition in which the design or operation of one or more of the internal controls components does not reduce to a relatively low level the risk that misstatements caused by error or fraud in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions.

Because of its inherent limitations, internal controls may not prevent or detect misstatements and instances of non-compliance. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the University's policies and procedures may deteriorate.

As part of an audit conducted in accordance with ISSAIs, I exercise professional judgement and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Management.
- Conclude on the appropriateness of Management's use of the applicable basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the College's ability to continue to sustain its services. If I conclude that a material uncertainty exists, I am required to draw attention in the auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my audit report. However, future events or conditions may cause the College to cease to continue to sustain its services.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information and business activities of the College to express an opinion on the financial statements.
- Perform such other procedures as I consider necessary in the circumstances.



I communicate with Management regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal controls that are identified during the audit.

I also provide Management with a statement that I have complied with relevant ethical requirements regarding independence and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence and where applicable, related safeguards.

  
CPA Nancy Gathungu, CBS  
AUDITOR-GENERAL

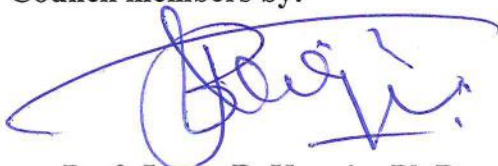
Nairobi

13 June, 2023

**STATEMENT OF FINANCIAL PERFORMANCE  
FOR TEN MONTHS ENDED 30TH JUNE 2022**


	Note	2022
<b>Revenue from non-exchange transactions</b>		<b>Kshs</b>
Government Grants	6	60,266,789
<b>Revenue from exchange transactions</b>		
Tuition & Other Fees	7	913,450
Other income	8	3,000
<b>Total revenue</b>		<b>61,183,239</b>
<b>Expenses</b>		
Personnel Emoluments	9	17,109,374
Council Members Expenses	10	996,520
Depreciation and amortization expense	11	28,519
Telephone, Electricity and Water	12	258,185
Repairs and maintenance	13	288,741
Contracted Professional Services	14	142,800
Operation expenses	15	2,622,624
<b>Total expenses</b>		<b>21,446,763</b>
<b>(Surplus)/Deficit for the period</b>		<b>39,736,476</b>

The Financial Statements set out on Pages 1 - 18 were signed on behalf of the University Council members by:



**Prof. James B. Kung'u, Ph.D.**  
Principal

Date 06/04/2023



**CPA Kamuri Peter**  
Finance Officer  
ICPAK Member No.29973

Date 06/04/2023



**Dr. David A. Oginde**  
Chairman of Council

Date 13/04/23



**MAMA NGINA UNIVERSITY COLLEGE**  
**Annual Report and Financial Statements**  
**For Ten Months Period Ended 30<sup>th</sup> June 2022**

**STATEMENT OF FINANCIAL POSITION**  
**AS AT 30TH JUNE 2022**

<b>ASSETS</b>	<b>NOTES</b>	<b>2022 Kshs.</b>
<b>CURRENT ASSETS</b>		
Cash and Bank Balances	16	95,663,982
Receivable from exchange transactions	17	163,777,608
Receivable from non-exchange transactions	18	43,500
Inventories	19	318,179
		<b>259,803,269</b>
<b>NON-CURRENT ASSETS</b>		
Property, Plant and Equipments	24	8,575,611
<b>TOTAL ASSETS</b>		<b>268,378,880</b>
<b>LIABILITIES</b>		
<b>CURRENT LIABILITIES</b>		
Trade and other payables from exchange transactions	20	388,996
Payment paid in advance	21	140,550
Total Liabilities		529,546
<b>NET ASSETS</b>		<b>267,849,334</b>
Revenue Reserve	22	202,849,334
Capital Fund	23	65,000,000
<b>TOTAL NET ASSETS AND LIABILITIES</b>		<b>267,849,334</b>

Prof. James B. Kung'u, Ph.D.  
Principal

Date... 06/07/2023

CPA Kamuri Peter  
Finance Officer  
ICPAK Member  
No.29973

Date ... 06/07/2023

Dr. David A. Oginde  
Chairman of Council

Date ... 11/04/23

# MAMA NGINA UNIVERSITY COLLEGE

## Annual Report and Financial Statements

For Ten Months Period Ended 30<sup>th</sup> June 2022

### STATEMENT OF CHANGES IN NET ASSETS FOR TEN MONTHS ENDED 30TH JUNE 2022

	REVALUATION RESERVE	REVENUE RESERVE	CAPITAL FUND	TOTAL
Balance as at 30th June 2021	-	-	-	-
Government Grants			65,000,000	65,000,000
Capital Reserve		163,112,858		163,112,858
(Deficit)/Surplus for the period		39,736,476		39,736,476
Balance as at 30th June 2022	-	202,849,334	65,000,000	267,849,334

**Note: Capital Funds are grants received from the government for development projects.**



**MAMA NGINA UNIVERSITY COLLEGE**  
**Annual Report and Financial Statements**  
**For Ten Months Period Ended 30<sup>th</sup> June 2022**

**STATEMENT OF CASH FLOWS**  
**FOR TEN MONTHS ENDED 30TH JUNE 2022**

	<u>NOTES</u>	2022 <u>Kshs.</u>
<b>Cash flow from operating activities</b>		
Surplus for the period		39,736,476
<b>Non-Cash Movement</b>		
Depreciation	11	28,519
		<b>39,764,995</b>
Inventories	19	(318,179 )
Debtors	18	( 43,500 )
Receivables	17	(163,777,608)
Payables	20	388,996
Prepayments	21	140,550
Cash flow from operating activities		<b>( 163,609,741)</b>
<b>Net cash flow from Operating Activities</b>		<b>(123,844,746)</b>
<b>Cash Flow from Investing Activities</b>		
Property, Plant and Equipments	24	( 8,604,130 )
<b>Net Cash Flow from Investing Activities</b>		<b>( 8,604,130 )</b>
<b>Cash Flow from Financing Activities</b>	22	163,112,858
KU Development Grants		
Government Capital Grants	23	65,000,000
<b>Net Cash Flow from Financing Activities</b>		<b>228,112,858</b>
Net Cash Increase in Cash & Cash Equivalent		95,663,982
Net Cash & Cash Equivalent b/f		-
<b>Cash &amp; Cash Equivalent as at 30th June 2022</b>		<b>95,663,982</b>
Analysis of Cash & Cash Equivalents		
Cash and Bank Balances	16	<b>95,663,982</b>

Prof. James B. Kung'u, Ph.D.  
Principal

Date... 06/04/2023

CPA Kamuri Peter  
Finance Officer  
ICPAK Member  
No.29973

Date... 06/04/2023

Dr. David A. Oginde  
Chairman of Council

Date 11/04/23

**MAMA NGINA UNIVERSITY COLLEGE**  
**Annual Report and Financial Statements**  
**For Ten Months Period Ended 30<sup>th</sup> June 2022**

**STATEMENT OF COMPARISON OF BUDGET AND ACTUAL AMOUNTS**  
**FOR TEN MONTHS ENDED 30TH JUNE 2022**

	ORIGINAL BUDGET	ADJUSTMENT	FINAL BUDGET	BUDGET FOR TEN MONTHS	ACTUAL ON COMPARABLE PERIOD	PERFORMANCE DIFFERENCE	PERCENTAGE DIFFERENCE	EXPLANATION FOR MATERIAL DIFFERENCE BTWN BUDGET & ACTUAL PERFORMANCE
	2021/2022	2021/2022	2021/2022	2021/2022	2021/2022	2021/2022	%	
<b>REVENUE</b>								
Government Grants	144,640,294	-	144,640,294	120,533,578.33	60,266,789	60,266,789	42	6 months Capitation received by KU
Tuition & Other Fees	3,716,474	-	3,716,474	3,097,061.67	913,450	2,183,612	59	student transferred to ku due quorum
Other Income	-	-	-	TRUE	3,000	2,999		
<b>Total Income</b>	<b>148,356,768</b>	<b>-</b>	<b>148,356,768</b>	<b>123,630,640.00</b>	<b>61,183,239</b>	<b>62,447,401</b>	<b>100</b>	
<b>Expenses</b>								
Telephone, Electricity and Water	2,900,000	-	2,900,000	2,416,666.67	258,185	2,158,482	74	7 Months Expenses paid by KU
Personnel Emoluments	43,664,768	-	43,664,768	36,387,306.67	17,109,374	19,277,933	44	7 Months Expenses paid by KU
Council Allowances	1,408,000	-	1,408,000	1,173,333.33	996,520	176,813	13	7 Months Expenses paid by KU
Depreciation	-	-	-	-	28,519	28,519	-	
Repair and Maintenance	22,084,000	-	22,084,000	18,403,333.33	288,741	18,114,592	82	7 Months Expenses paid by KU
Contracted Professional Services	15,000,000	-	15,000,000	12,500,000.00	142,800	12,357,200	82	7 Months Expenses paid by KU
Operation Expenses	63,300,000	-	63,300,000	52,750,000.00	2,622,624	50,127,376	79	7 Months Expenses paid by KU
<b>Total Expenditure</b>	<b>148,356,768</b>	<b>-</b>	<b>148,356,768</b>	<b>123,630,640.00</b>	<b>21,446,763</b>	<b>102,183,877</b>		
<b>(Deficit)/Surplus for the period</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>39,736,476</b>			

NB: The actual relates to five months when Mama Ngina University College started receiving capitation i.e February to June 2022. July 2021 to January 2022 capitation was received by Kenyatta University as well as paying of expenses.



**MAMA NGINA UNIVERSITY COLLEGE**  
**Annual Report and Financial Statements**  
**For Ten Months Period Ended 30<sup>th</sup> June 2022**

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**NOTES TO THE FINANCIAL STATEMENTS**

**NOTE 1: General Information**

The University is established by and derives its authority and accountability from the University Act 2012. The University is wholly owned by the Government of Kenya and is domiciled in Kenya. The University's principal activity is to provide quality education and training.

**NOTE 2: Statement of compliance and basis of preparation**

The University's financial statements have been prepared in accordance with and comply with the Accrual Basis of Accounting method under the International Public Sector Accounting Standards (IPSAS). The financial statements are presented in Kenya shillings, which is the functional and reporting currency of the University. The accounting policies have been consistently applied to all the years presented

The financial statements have been prepared on the basis of historical cost, unless stated otherwise. The cash flow statement is prepared using the indirect method. The financial statements are prepared on accrual basis.

**NOTE 3: Adoption of New and Revised Standards**

- i) **Relevant new standards and amendments to published standards effective for the year ended 30 June 2022**

<b>Standard</b>	<b>Effective date and impact:</b>
<b>IPSAS 41: Financial Instruments</b>	<b>Applicable: 1<sup>st</sup> January 2022:</b> The objective of IPSAS 41 is to establish principles for the financial reporting of financial assets and liabilities that will present relevant and useful information to users of financial statements for their assessment of the amounts, timing and uncertainty of an entity's future cash flows. IPSAS 41 provides users of financial statements with more useful information than IPSAS 29, by: <ul style="list-style-type: none"><li>• Applying a single classification and measurement model for financial assets that considers the characteristics of the asset's cash flows and the objective for which the asset is held;</li><li>• Applying a single forward-looking expected credit loss model that is applicable to all financial instruments subject to impairment testing; and</li></ul>

# MAMA NGINA UNIVERSITY COLLEGE

## Annual Report and Financial Statements

For Ten Months Period Ended 30<sup>th</sup> June 2022

- Applying an improved hedge accounting model that broadens the hedging arrangements in scope of the guidance. The model develops a strong link between an entity's risk management strategies and the accounting treatment for instruments held as part of the risk management strategy.

**Standard                      Effective date and impact:**

**IPSAS 42:                      Applicable: 1<sup>st</sup> January 2022**

Social                      The objective of this Standard is to improve the relevance, faithful  
Benefits                      representativeness and comparability of the information that a reporting entity  
   provides in its financial statements about social benefits. The information provided  
   should help users of the financial statements and general purpose financial reports  
   assess:

- (a) The nature of such social benefits provided by the entity;
- (b) The key features of the operation of those social benefit schemes; and
- (c) The impact of such social benefits provided on the entity's financial performance, financial position and cash flows.

Standard	Effective date and impact:
Amendments to Other IPSAS resulting from IPSAS 41, Financial Instruments	<b>Applicable: 1st January 2022:</b> <ul style="list-style-type: none"><li>a) Amendments to IPSAS 5, to update the guidance related to the components of borrowing costs which were inadvertently omitted when IPSAS 41 was issued.</li><li>b) Amendments to IPSAS 30, regarding illustrative examples on hedging and credit risk which were inadvertently omitted when IPSAS 41 was issued.</li><li>c) Amendments to IPSAS 30, to update the guidance for accounting for financial guarantee contracts which were inadvertently omitted when IPSAS 41 was issued.</li></ul> Amendments to IPSAS 33, to update the guidance on classifying financial instruments on initial adoption of accrual basis IPSAS which were inadvertently omitted when IPSAS 41 was issued.

ii) **New and amended standards and interpretations in issue but not yet effective in the year ended 30 June 2022**

**Standard                      Effective date and impact:**



**MAMA NGINA UNIVERSITY COLLEGE**  
**Annual Report and Financial Statements**  
**For Ten Months Period Ended 30<sup>th</sup> June 2022**

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**Standard**  
**IPSAS 41:**  
Financial  
Instruments

**Effective date and impact:**  
**Applicable: 1<sup>st</sup> January 2023:**

The objective of IPSAS 41 is to establish principles for the financial reporting of financial assets and liabilities that will present relevant and useful information to users of financial statements for their assessment of the amounts, timing and uncertainty of an entity's future cash flows. IPSAS 41 provides users of financial statements with more useful information than IPSAS 29, by:

- Applying a single classification and measurement model for financial assets that considers the characteristics of the asset's cash flows and the objective for which the asset is held;
- Applying a single forward-looking expected credit loss model that is applicable to all financial instruments subject to impairment testing; and
- Applying an improved hedge accounting model that broadens the hedging arrangements in scope of the guidance. The model develops a strong link between an entity's risk management strategies and the accounting treatment for instruments held as part of the risk management strategy.

**MAMA NGINA UNIVERSITY COLLEGE**  
**Annual Report and Financial Statements**  
**For Ten Months Period Ended 30<sup>th</sup> June 2022**

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<b>Standard</b>	<b>Effective date and impact:</b>
<b>IPSAS 42:</b>	<b>Applicable: 1<sup>st</sup> January 2023</b>
Social Benefits	The objective of this Standard is to improve the relevance, faithful representativeness and comparability of the information that a reporting entity provides in its financial statements about social benefits. The information provided should help users of the financial statements and general purpose financial reports assess:  (a) The nature of such social benefits provided by the entity; (b) The key features of the operation of those social benefit schemes; and (c) The impact of such social benefits provided on the entity's financial performance, financial position and cash flows.

<b>Amendments to Other IPSAS resulting from IPSAS 41, Financial Instruments</b>	<b>Applicable: 1st January 2023:</b>  a) Amendments to IPSAS 5, to update the guidance related to the components of borrowing costs which were inadvertently omitted when IPSAS 41 was issued.  b) Amendments to IPSAS 30, regarding illustrative examples on hedging and credit risk which were inadvertently omitted when IPSAS 41 was issued.  c) Amendments to IPSAS 30, to update the guidance for accounting for financial guarantee contracts which were inadvertently omitted when IPSAS 41 was issued.  Amendments to IPSAS 33, to update the guidance on classifying financial instruments on initial adoption of accrual basis IPSAS which were inadvertently omitted when IPSAS 41 was issued.
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**iii) Early adoption of standards**

The University did not early – adopt any new or amended standards in year 2022.

**NOTE 4: Summary of Significant Accounting Policies**

**a) Revenue Recognition**



# MAMA NGINA UNIVERSITY COLLEGE

## Annual Report and Financial Statements

### For Ten Months Period Ended 30<sup>th</sup> June 2022

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i) Revenue from non-exchange transaction

These are revenues received by the University from the Government for recurrent expenditures. The University recognizes revenue from non-exchange transaction on accrual basis.

ii) Revenue from exchange transaction

The University recognizes revenue from exchange transaction on accrual basis. This is done when the students register and the amount of revenue can be reliably measured and it's probable that the economic benefit associated with the transaction will flow to the University.

#### **b) Budget information**

The original budget for FY 2021-2022 was approved by the Ministry of Education and there were no subsequent revisions or additional appropriations during the year under review

The annual budget is prepared on the accrual basis, that is, all planned costs and income are presented in a single statement to determine the needs of the University.

#### **c) Property, plant and equipment**

All property, plant and equipment are stated at cost less accumulated depreciation and impairment losses. Cost includes expenditure that is directly attributable to the acquisition of the items. When significant parts of property, plant and equipment are required to be replaced at intervals, the University recognizes such parts as individual assets with specific useful lives and depreciates them accordingly. Likewise, when a major inspection is performed, its cost is recognized in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied.

All other repair and maintenance costs are recognized in surplus or deficit as incurred. Where an asset is acquired in a non-exchange transaction for nil or nominal consideration the asset is initially measured at its fair value.

Depreciation is calculated on a straight-line basis at annual rates estimated to write off the carrying values of the assets over their expected useful lives.

The annual depreciation rates in use are:

Furniture and Equipment	-	10%
Computers Hardware	-	30%

#### **d) Financial Instruments**

# MAMA NGINA UNIVERSITY COLLEGE

## Annual Report and Financial Statements

### For Ten Months Period Ended 30<sup>th</sup> June 2022

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#### Receivables

Receivables from exchange transactions (Fees) are recognized when students register with the University. Receivables from non-exchange (other debtors) transactions are recognized when an invoice is raised or at a time when the debt is determinable.

#### **e) Financial Liabilities**

##### Inventories

Inventories are measured at the lower of cost and net realizable value. Cost incurred in bringing the product to its present location and condition is included in the cost of inventories. Inventories are recognized as expenses when deployed for utilization or consumption in the ordinary course of operations of the University.

As at 30<sup>th</sup> June 2022, the University College did a stock take and the stock taking figures were reconciled for preparation of the Financial Statement.

#### **f) Cash and cash equivalents**

Cash and cash equivalents comprise cash on hand and cash at bank, short-term deposits on call and highly liquid investments with an original maturity of three months or less, which are readily convertible to known amounts of cash and are subject to insignificant risk of changes in value. Bank account balances include amounts held at various commercial banks at the end of the financial year. For the purposes of these financial statements, cash and cash equivalents comprise of cash at bank at the end of the financial year.

In the year 2021-2022, the University College had Kshs. 95,663,982 in cash and cash equivalent.

#### **g) Subsequent events**

There have been no events subsequent to the financial year end with a significant impact on the financial statements for the year ended June 30, 2022.

#### **h) Related Parties**

The University regards a related party as a person or an entity with the ability to exert control individually or jointly, or to exercise significant influence over the entity, or vice versa. The National Government, Council Members and Members of Management Board are regarded as related parties.

The Council expenses in terms of honoraria, sitting allowances and other expenses are indicated in note 10 of the financial statement.

#### **i) University Performance**

In the year 2021/2022 the University received Kshs 60,266,789 Government Grants, Kshs 913,450 Tuition and other fees and Kshs. 3,000 from other incomes.

University Expenditures are composed of Personnel Emoluments, Operations and Maintenance. The Expenditure for the year 2021/2022 amounted to Kshs 21,446,763, under the two categories as follows; Personnel Emoluments Kshs. 17,109,374= and Operation and Maintenance Kshs. 4,337,389=



# MAMA NGINA UNIVERSITY COLLEGE

## Annual Report and Financial Statements

For Ten Months Period Ended 30<sup>th</sup> June 2022

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### 1. SIGNIFICANT JUDGMENTS AND SOURCES OF ESTIMATION UNCERTAINTY

The preparation of the University's financial statements in conformity with IPSAS requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the end of the reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in future periods.

#### **Estimates and assumptions**

The University did not make any key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

#### **Useful lives and residual values**

The useful lives and residual values of assets are assessed using the following indicators to inform potential future use and value from disposal:

- The condition of the asset based on the assessment of experts employed by the Entity
- The nature of the asset, its susceptibility and adaptability to changes in technology and processes
- The nature of the processes in which the asset is deployed
- Availability of funding to replace the asset
- Changes in the market in relation to the asset

**MAMA NGINA UNIVERSITY COLLEGE**  
**Annual Report and Financial Statements**  
**For Ten Months Period Ended 30<sup>th</sup> June 2022**

**NOTES TO THE FINANCIAL STATEMENTS (Continued)**

<b><u>NOTE 6</u></b>	<b><u>Government Grants</u></b>	<b><u>Kshs.</u></b>
	Quarter 3	24,106,715
	Quarter 4	36,160,074
		<b><u>60,266,789</u></b>
<b><u>NOTE 7</u></b>	<b><u>Tuition &amp; Other Fees</u></b>	<b><u>Kshs.</u></b>
	Tuition (KUCCPS)	687,450
	Tuition (Computer Packages)	226,000
		<b><u>913,450</u></b>
<b><u>NOTE 8</u></b>	<b><u>Other Incomes</u></b>	<b><u>Kshs.</u></b>
	Admission Application Fees	3,000
		<b><u>3,000</u></b>
<b><u>NOTE 9</u></b>	<b><u>PERSONNEL EMOLUMENTS</u></b>	<b><u>Kshs.</u></b>
	Basic Pay	8,366,125
	House Allowance	4,775,946
	Commuting and Bus Fare	3,129,653
	Passage and Baggage	90,600
	Responsibility Allowance	36,000



**MAMA NGINA UNIVERSITY COLLEGE**  
**Annual Report and Financial Statements**  
**For Ten Months Period Ended 30<sup>th</sup> June 2022**

	NSSF Employer Contribution	49,800
	Part Time Teaching	661,250
		<b><u>17,109,374</u></b>
<b><u>NOTE 10</u></b>	<b><u>Council Members Expenses</u></b>	<b><u>Kshs.</u></b>
	Sitting Allowance	520,000
	Honoraria	261,000
	Other Expenses	215,520
		<b><u>996,520</u></b>
<b><u>NOTE 11</u></b>	<b><u>Depreciation and amortization expense</u></b>	<b><u>Kshs.</u></b>
	Depreciation of Computers	24,515
	Depreciation of Equipments	4,004
		<b><u>28,519</u></b>
<b><u>NOTE 12</u></b>	<b><u>Telephone,Electricity and Water</u></b>	<b><u>Kshs.</u></b>
	Telephone and Postage	43,245
	Electricity Expenses	160,302
	Water and Conservancy	54,638
		<b><u>258,185</u></b>
<b><u>NOTE 13</u></b>	<b><u>Repairs and maintenance</u></b>	<b><u>Kshs.</u></b>
	Maintenance of Ground and Roads	246,111
	Maintenance of Buildings	16,170

# MAMA NGINA UNIVERSITY COLLEGE

## Annual Report and Financial Statements

For Ten Months Period Ended 30<sup>th</sup> June 2022

	Maintenance of Furniture and Equipments	26,460
		<b><u>288,741</u></b>
<b><u>NOTE 14</u></b>	<b><u>Contracted Professional Services</u></b>	<b><u>Kshs.</u></b>
	Consultancy	142,800
		<b><u>142,800</u></b>
<b><u>NOTE 15</u></b>	<b><u>OPERATION EXPENSE</u></b>	<b><u>Kshs.</u></b>
	Stationery	413,516
	Cleaning Materials	68,613
	Staff Uniforms	111,960
	General Office Equipments	318,760
	Office Consumables	68,438
	Office Tea	14,598
	Teaching Materials	30,084
	Examination Expenses	5,080
	Library Materials	6,575
	Newspapers	15,840
	Admission Expenses	6,489
	Student Activities	4,000
	Advertising and Publication	189,038
	Community Outreach	28,172
	Health Unit Expenses	11,820
	Cutlery	44,756



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Principal's Committee Expenses	8,820
Sports and Games	63,640
Motor Vehicles Fuel	7,870
Motor Vehicles Repairs	11,974
Gas and other Fuel	15,651
Council Other Expenses	680,959
Computerization and Networking	76,460
Internet Services	240,120
Bank Charges	41,941
Travelling and Accommodation	137,450
	<b><u>2,622,624</u></b>

<b>NOTE 16</b>	Cash and Bank Balances	Kshs.
	Equity Bank Fees Collection A\C 0660282250603	353,200
	Co-operative Bank Fees Collection A\C 01129556920900	163,142
	<b><u>KCB</u></b> Capitation A\C 1293058254	<b><u>36,989,233</u></b>
	<b><u>Family Bank</u></b> A\C 004000038829	<b><u>58,158,407</u></b>
		95,663,982

<b>NOTE 17</b>	Receivable from Exchange Transactions	Kshs.
	Kenyatta University( Development Fund)	163,112,858
	Kenyatta University(Fees receivable)	637,800

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	Student Fees Arrears (KUCCPS)	10450
	Student Fees Arrears (CP)	16,500
	Total	<b><u>163,777,608</u></b>
<b>NOTE 18</b>	Receivable from <b><u>Non-Exchange Transactions</u></b>	Kshs.
	<b><u>Sarova</u></b> White Sands Hotel	<b><u>43,500</u></b>
	<b><u>Total</u></b>	43,500
<b>NOTE 19</b>	Inventories	
	Maintenance stock	1,400
	<b><u>Stationery</u></b> stock	<b><u>265,414</u></b>
	<b><u>Cleaning Material</u></b> stock	<b><u>26,718</u></b>
	Drugs stock	24,648
	<b><u>Total</u></b>	<b><u>318,179</u></b>
		-
<b>NOTE 20</b>	Trade and other payables <b><u>from exchange transactions</u></b>	
	<b><u>Pay</u></b> As You Earn	<b><u>26,850</u></b>
	VAT	170,272
	<b><u>Withholding Tax</u></b>	<b><u>191,874</u></b>
	Total	388,996
		-
<b>NOTE 21</b>	<b><u>Payment paid in advance</u></b>	<b><u>Kshs.</u></b>
	Fees paid in advance	140,550



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	<b><u>Total</u></b>	<b>140,550</b>		
<b><u>NOTE 22</u></b>	<b><u>Revenue Reserve</u></b>	<b><u>Kshs.</u></b>		
Surplus for the Year		39,736,476		
Capital Reserve		163,112,858		
	<b><u>Total</u></b>	<b><u>202,849,333</u></b>		
<b><u>NOTE 23</u></b>	<b><u>Capital Fund</u></b>	<b><u>Kshs.</u></b>		
Government Capital Grants		65,000,000		
	<b><u>Total</u></b>	<b><u>65,000,000</u></b>		
<b><u>NOTE 24</u></b>	<b>FURNITURE &amp; EQUIPMENTS</b>	<b>COMPUTER HARDWARE</b>	<b>CAPITAL WORK IN PROGRESS</b>	<b>TOTAL</b>
<b>DEPRECIATION RATES</b>	<b>10%</b>	<b>30%</b>	<b>0%</b>	
<b>COST/VALUATION</b>				
As at 30th June 2021	-	-	-	-
Additions	480,490	980,600	7,143,040	<b>8,604,130</b>
<b>As at 30th June 2022</b>	<b>480,490</b>	<b>980,600</b>	<b>7,143,040</b>	<b>8,604,130</b>
Depreciation and Impairment				
As at 30th June 2021	-	-	-	-
Charge for the Year	4,004	24,515	-	<b>28,519</b>
<b>As at 30th June 2022</b>	<b>4,004</b>	<b>24,515</b>	<b>-</b>	<b>28,519</b>
<b>NET BOOK VALUE</b>				
<b>As at 30th June 2022</b>	<b>476,486</b>	<b>956,085</b>	<b>7,143,040</b>	<b>8,575,611</b>

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**APPENDIX**