

Enhancing Accountability

REPORT

OF

THE AUDITOR-GENERAL

ON

KENYA INSTITUTE OF MASS COMMUNICATION

FOR THE YEAR ENDED 30 JUNE, 2022

1.0





KENYA INSTITUTE OF MASS COMMUNICATION

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ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED
JUNE 30 2022

Prepared in accordance with the Accrual Basis of Accounting Method under the International Public Sector Accounting Standards (IPSAS)

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I. KEY ENTITY INFORMATION AND MANAGEMENT

(a) Background information

The Kenya Institute of mass communication was established in 1961. Its main purpose was to train electronic engineering and technicians for Kenya Broadcasting Corporation. To ensure that the Institute keeps abreast with media market and personnel training requirements, the Government in the year 2011, transformed KIMC into a semi-Autonomous Government Agency (SAGA) under legal Notice No.197 of 2011.

(b) Principal Activities

The principal mandate of the institute is;

- i. Offer training in communication and cinematic arts
- ii. Produce and disseminate mass media products for training and commercial purposes.

(c) Key Management

The day-to-day management of the Institute is under the following:

- i. The Council
- ii. The Director
- iii. Deputy Director
- iv. Managers and Heads of Departments.

(d) Fiduciary Management

The key management personnel who held office during the financial year ended 30th June 2022 and who had direct fiduciary responsibility were:

No.	Designation	Name
1.	Director	Hiram Mucheke
2.	Deputy Director	Peter Wakoli
3.	Finance Manager	Jenispher Korir
4.	Head of Procurement	George Miriti
5.	Registrar (Academics	Godfrey Kareithi
6.	Administration Manager	Brian Atenyo
7.	Human Resource Manager	Lucy Angwenyi

(e) Fiduciary Oversight Arrangements

The oversight for financial management is vested in the three board committees as discussed below;

i. Audit and risk committee

The responsibilities of the committee include reviewing the financial information of the Institute, monitoring the effectiveness of management information and reviewing the internal control systems, deliberating on significant findings arising from both internal and external audits, and reviewing the overall risks facing the Institute.

ii. Finance and Administration Committee

The committee is responsible for Financial Management and proper resource allocation in the Institute. The Committee's responsibilities include ensuring overall sound financial reporting, Performance contracts, procurement, setting of fees guidelines, budgets and Human Resource issues.

iii. Parliamentary Oversight Committee

The committee interrogates, recommends and approves GoK budgetary support of the Institute.

iv. Training Committee

The committee oversees policy issues on admission of students, Quality assurance on Academic standards, development of new courses and academic policy.

f. Institute Headquarters

P.O. Box 42422-00100 Kenya Institute of Mass Communication Uholo Road Nairobi, KENYA

g. Institute Contacts

Telephone :(254) 206551555 E-mail: info@kimc.ac.ke Website: www.kimc.ac.ke

h. Institute Bankers

Kenya Commercial bank Kencom House P.O.x 48400 G.P.O 00100 Nairobi, Kenya

Housing Finance Corporation Sameer Branch P.o Box 30088 G.P.O 00100 Nairobi, Kenya

i. Independent Auditors

Office of the Auditor General Anniversary Towers, University Way P.O. Box 30084 G.P.O 00100 Nairobi, Kenya

j. Principal Legal Adviser

The Attorney General State Law Office Harambee Avenue P.O. Box 40112 City Square 00200 Nairobi, Kenya

II. THE COUNCIL MEMBERS

	Name	Position	Key qualifications	Work experience
1		Chairperson	Bachelor of Arts (BA Honours) Post Graduate Diploma in Broadcast Journalism	Communications professional with over 20 years background in media practice and relations management, public relations; expertise in aligning organizational branding values and targeted messaging to ensure effective stakeholder engagement. She has also held senior positions in corporate Kenya Including; i. Kenya Television Network (KTN) ii. Nation Media Group
	Kathleen Openda			iii. Barclays Bank of Kenya
2		Member	PhD in Communication Studies Master of Philosophy in Communication Studies Postgraduate diploma in education Bachelor of Arts (BA)	 Senior Lecturer, Moi University Chief Principal; Kitale Technical Training Institute Senior Principal (STTI) Head of Business Department; Eldoret National Polytechnic Part time lecturer; Moi University Lecturer Eldoret National Polytechnic Assistant Graduate Teacher Moi Girls School
	Dr. Stellah Onyiego		5. Advanced Certificate of Education	8. Assistant Graduate Teacher- Sigonga Girls High School9. Assistant Teacher Itibo Boys High School
3	Mr. Dee Mutisya Kivuva	Member	1. O Levels Certificate	 Coordinator Wiper & LDP Parties G.S.U.Officer Public officer Municipal Council of Machakos Director N.G.O Coordination Board Director /Treasurer Ukenyea Trading Company Managing Director Sonata Constructing Company Chairman Minaa Investment company Chairman Mbooni Boys High School Alumni Chairman Sonata Group of Companies

	STATEMEN		YEAR ENDED 30 JUN	
4	Eng. Edward Musebe Achieng	Member	 PhD in Strategic Management (to be completed in December 2019) MBA Strategic Management BSc Mechanical Engineering 	 General manager ADIL New Business Projects Manager Unga Limited Managing Director Amloy Engineering Company Managing Director Chemelil Sugar Company Production Manager East African Cables Engineering Service Manager East African Breweries Plant Maintenance Engineer Magadi Soda Company PLC Maintenance Engineer Nzoia
				Sugar company
5	Hon. Salome Wanjiku Kimata	Member	MBA PgD Leading International Business Development BA Public Administration & Governance	Executive Director; United Disability Empowerment in Kenya (UDEK) MCA; Kiambu County Assembly Chairperson; Selection Panel for the Selection of Chairperson and Members of the National Gender and Equality Commission Chairperson; Disability Civil society Coalition
6	Mr. Simon Kagiri Kamatu	Member	1. MA	 Chairman; The 2015 Tea Industry Task Force Member; National Quality Control Laboratory Board
7	Mrs. Beatrice Marshall	Member	Master of Arts in Mass Communication	 Global Anchor, Africa Live CGTN Anchor, Talk Africa, CGTN Africa Deputy managing editor KTN Associate Editor, KTN Chief News Anchor, KTN Prime News Diplomatic and Regional affairs Editor (KTN) News Anchor NTV Reporter KBC

0	STATEMEN		1. MBA	
8		Alternate to PS, Devolution	2. BA (Sociology)	Ministry of Youth Affairs and Sports
		& Planning	2. DA (Sociology)	2. Ministry of Devolution &
	Car Allen	co i idining		Planning
	A			3. Over 10 years in Civil service
	(3 (5) (6) (6)			
	Mrs.Regina Bundi			
		A 14	1	Chief Investment Officer
9		Alternate to PS, The	1.	1. Chief Investment Officer (Government Investment &
		National		Public Enterprises)
	79.0	Treasury		2. Youth & Gender officer
		and a series of the f		(Makueni County Government)
				3. Ministry of Youth affairs
				(Makueni)
10	Festus Mwanzi Peter	A la sus et a tra	1 Me-t	1 Commonths complete as a Director
10		Alternate to PS, Ministry of	Masters Degree in	Currently serving as a Director Planning – Ministry of
- M		Education,	Economics-	Education, Science &
1		Science and	2. BA in	Technology
*		Technology	Economics –	2. Has served in government for
	10 2 5			twenty (20) years.
1.0				,
7			_	
	10000			
	Mr. Frankrick Promit			
	Evelyn Anupi			,
11	Dvolyli / Miupi	Alternate to	1. MBA	HR Officer ; Ministry of Trade
		PS, Ministry of	2. BA	and Industry
		Information,		2. Deputy Head of HR Department
		Communicatio		at the State Law Office
	(36)	n and		3. Head of HR Kenya Police
		Technology		Department 4. Head of HR Department, Office
	19			of Attorney General
	and the			5. Director, HR and Administration
	V. 1			
	Miriam Wanjiku Gitau			
1 1				

	STATEMEN	TOTOK THE I	EAR ENDED 30 JUN	
	Ma Paris a Circle	Member	 M.Sc. (Development Economics and Project Planning) BA (Economics), BPhil (Economics) 	 Director KRA Manager; African Retail Traders Principal Planning officer; Kenya Railways Corporation Senior planning officer; Kenya Railways Corporation Panning assistant, planning officer II, Planning Officer I
13	Mr. Boniface Simba Hiram Mucheke	Director /CEO	 PhD (c), Communication M.A (Communication studies) B.A Post Graduate Diploma 	 32 years' experience in public service. 5 years -News Editor V.O.K 5 years - Senior Reporter, Presidential Press Service Assistant Editor- in- Chief, KBC Senior Principal Lecturer, KIMC. Editor- in- Chief, KBC Principal, KIMC Current Director, KIMC
13	Brenda Wasilwa	Corporation Secretary	 Certified Secretary Member of the Institute of Certified Public Secretaries of Kenya (ICPSK) Advocate of the High Court, Master of Law Bachelor of Law 	In consultation with the Director, provide secretarial services to the Council and Council Committees.

III. MANAGEMENT TEAM

No	Name	Position	Key Qualifications	Main area of responsibility
1.		Director/ Chief Executive Officer	 PhD(c), Communication M.A (Communication studies) B.A Post Graduate Diploma 	Overall responsibility for the direction, organization and administration of programmes and other affairs of the Institute
	Hiram Mucheke			
2.	Peter Wakoli	Ag. Director/ Chief Executive Officer	 M.A-(Int. Devt) M.A-Econ B.A-Econ Post Graduate Diploma Member of National Quality Institute (NQA) 	Coordinating the implementation of the Institute's strategic plan, annual departmental plans and performance contracts as well as managing the staff performance appraisal system for the Institute
	Brenda Wasilwa	Corporation Secretary	1.Certified Secretary 2.Member of the Institute of Certified Public Secretaries of Kenya (ICPSK) 3.Advocate of the High Court, 4.Master of Law 5.Bachelor of Law	In consultation with the Director, provide secretarial services to the Council and Council Committees.
4.		Finance Manager	 MBA(Finance) BBM (Finance & Banking) C.P.A (K) 	Provision of Finance and Accounting services to the Institute.
	Jenispher Korir			

			ENDED 30 JUNE 2022	
5.	Lucy Angwenyi	Human Resource Manager	 M.B.A(HRM) Bachelor of Arts in Education Higher Diploma in HRM 	Responsible for overall management of human resource in the Institute
6.	Eucy ringwenyr	Chief Internal Auditor	MBA(Finance) BCom (Accounting)	Managing enterprise – wide risks as well as ensuring compliance of
	Jane Kariuki		3. C.P.A (K) 4. C.I.S.A	the Institute with various statutory and operational requirements
7.	George Miriti	Chief Supply Chain Management Officer	1.Masters in public sector Programs 2.Member of the Kenya Institute of Supplies Chain Management 3. Member of C.I.P.S 4. Level 6 C.I.P.S	Planning of Supply Chain Management activities
8.	Godfrey Kareithi	Registrar-Academics	 M.A(Communica tion Studies) B.A (Econ) Post Graduate Diploma 	Coordinating Academic activities in Institute
9.	Brian Atenyo	Administration Manager	 Bachelor of Business Administration Masters in Finance and International Business Management 	Overseeing transport, Hospitality, security, Maintenance, Telephone exchange and Coordinating disaster management and emergency response activities

IV. CHAIRMAN'S STATEMENT

I take great pleasure in presenting to you once again the Annual Report and Financial statements for Kenya Institute of Mass communication for the year ended 30th June 2022. Some of the milestones I wish to highlight include;

Recruiting and Training students in Mass Communication.

The Institute recruited 575 students into various courses in May 2022 and graduated a total of 370 students during the month of October 2021 after successfully completing various courses in Diploma and Certificate.

During the year 80 productions in communication and cinematic arts for education and info-tainment was produced and 60 were disseminated.

Annual Budget & Strategic Plan

In the current Financial Year 2021/22, the Institute continued to implement its Strategic Plan in consultation with the stakeholders. The Strategic Plan prioritizes: physical infrastructure; human capital; equipment and facilities modernization; modernization of transport and institutional Corporate Social responsibility as the key Institute enablers.

In addition, during the year under review the Institute put in plans necessary arrangements in order to commence short courses in Eldoret Campus following the MoU signed with the County Government of Uasin Gishu in February 2018.

The KIMC Council is alive to the fact that resources are limited and should therefore be utilized sustainably and prudently.

The resources received in the FY 2021/22 facilitated the Institute to: train and graduate 370 media practitioners; train 18 officers in short term aptitude courses; capacity build Council members; develop six curricula; procure some broadcast training equipment; fully operationalize the degree programme jointly offered with the University of Nairobi and set up Avid studio.

The Council and its Committees met regularly as prescribed by their respective mandates and in accordance with the legal and regulatory requirements. The Council was also evaluated in an exercise conducted by the State Corporations Advisory Committee (SCAC).

On behalf of the KIMC Council, we appeal for:

(i) An enhanced budgetary support to enable us complete the implementation of the blue print contained in KIMC Strategic Plan 2018-2022.

(ii) Rein fencing of training budget for the Institute against Austerity Measures

Kathleen Openda

Council Chairperson

V. REPORT OF THE CHIEF EXECUTIVE OFFICER

In the Financial year 2021/2022, the Institute intensified implementation of its mandate in line with priorities set out in the Strategic Plan 2018-2022. Highlights of key achievements are presented hereunder.

Academics programmes

During the year under review, the Institute changed the commencement of the Academic year from September to May. During the year, 575 students were admitted to undertake various courses in Diploma, Certificate and Post Graduate Diploma while 260 students graduated having satisfied the board of examiners to be awarded various certificates and diplomas. Six curricula were reviewed during the year to realign the content to emerging issues in the ICT and media sub sector.

Infrastructure

- The 3rd and 4th floor of the Tuition block was completed, Roof top will be completed in the budget for 2022/2023 Financial Year.
- The 405-bed capacity project comprising two hostels and Phase I and II of the catering unit was completed.
- The Institute obtained the following preliminary approvals for establishing KIMC Eldoret Campus:
 - i. The Parent Ministry and the National Treasury approved establishment of the Campus in 2019
 - ii. The County Government of Uasin Gishu confirmed its commitment to expedite the processing of the title for the parcel Pioneer/Ngeria Block 1 (EATEC 1324)

Status brief on Ownership of land titles

The Institute has the following land parcels in South B, Nairobi County

- L.R NO.209/3578-Lease title issued on 24th June 2016
- L.R NO.209/3592-Lease title issued on 24th June 2016
- L.R NO.209/3593-Lease title issued on 24th June 2016
- L.R NO.209/3579-Letter of Allotment dated 1st November 2011

Institutional Capacity

In the Financial year 2021/2022, the Institute was allocated Kshs. 207.5 M to finance its operations. At the end of the year staff establishment stood at 96 against a staff establishment of 238. The Institute continued to modernize its operational environment through Automation to enhance efficiency and effectiveness.

Challenges

The Institute faced a number of challenges in the implementation of its mandate. These included inadequate funding, human resources constraints which is currently at 40%, change in technology which has implications on the training equipment, marketability of courses and graduates.

Finally, I wish to appreciate the Government, Council and staff for the role they play in discharging the Institute's mandate.

Peter W. Wakoli

Ag. Director/Chief Executive Officer

VI. STATEMENT OF KENYA INSTITUTE OF MASS COMMUNICATION PERFORMANCE AGAINST PREDETERMINED OBJECTIVES FOR FY 2021-2022

The Kenya Institute of Mass communication has 5 strategic focus areas and objectives within the strategic plan for the financial year 2018 -2022. These strategic pillars are:

- i. Expansion of training programs
- ii. Modernization of training equipment
- iii. Upgrading and expansion of Physical Infrastructure
- iv. Building of Human Capital
- v. Improving of Institutional Service Delivery

The Institute develops its annual plan based on the above five strategic focus areas and objectives. The assessment of the council performance against annual work plan is done on quarterly basis. The Institute achieved its performance targets set for the year for its five focus areas as indicated in the table below:

Strategic focus	Objective	Key Performance	Activities	Achievements
		Indicators		
Expansion of	Increase student	-Growth in student	-Increasing the	The student
Training Programs	enrolment through	enrolment annually by	population	intake
The Space	an expansion of	10%	intake of	population has
	training programs	-Conducting market	students	increased by
y	that recognize and	research and	-Review of	12%
	address	communication	training	-The Training
	communication,	-Review and develop	curriculum	curriculum
	industry, emerging	training curriculum		has been
	and professional			reviewed
	needs			2.
Modernization of	To meet the current	-Setting up Kimc TV-	-Setting up TV	The studios
Training equipment	training needs and	station	studio	modernized
*	aids in the attraction	-Setting up industry	-Setting up	with state of
	of new students	state of the art studios	state of the Art	the art
	To produce		studios	equipment's
	competent			
	communication			i.

,	professionals	THE TENNE ENDED 30 VC		
Improving of	-Develop service	Institutionalize student	Setting up	-Student e-
Institutional service	delivery systems	e-service	Student e-	service
delivery	that promote	-Maintain Interactive	service	-Interactive
	efficiency and	Institutional website	-Setting up	institutional
	effectiveness		Interactive	website
			institutional	
			website	,
Upgrading and	Provide facilitative	-Rehabilitation of	Rehabilitation	-rehabilitation
expansion of	modern facilities	training and live	of training and	of training and
Physical	that promotes and	broadcast studios (radio,	live broadcast	broadcast
infrastructure	enabling	TV and film	studios (radio,	studios
	environment for	Completion of tuition	TV and film	-Completion
	training and	block and modern	Completion of	of modern
-	research to	catering unit	tuition block	catering unit
	accommodate		and modern	kitchen
	students and staff		catering unit	
Building of Human	Recruit competent	Recruit and retain	-Recruiting	Recruiting and
Capital	staff and develop	competent academic,	and retaining	retaining of
ž.	managerial and	non-academic and	of competent	competent
*	leadership capacity	support staff	staff	staff
	in tandem with the			
	Institute growth			
	projection requisite	·		
	for quality service	,		×
	delivery			

VII. CORPORATE GOVERNANCE STATEMENT

The Institute has the Council as the apex decision making organ which sets the direction for good corporate governance underpinned by effective leadership, oversight and management accountability based on a sound and ethical foundation.

1. The Role of the Council

The functions of the Council are provided for in Legal Notice No. 197 of 2011 (Amended 2012) clause 6(1). The Council discharges a number of functions which include administering the property and funds of the Institute in a manner and for purposes that promote the interests of the Institute; ensuring that a proper management structure is in place and that the structure functions to maintain corporate integrity, reputation and responsibility; and ensuring that the Institute complies with all the relevant laws, regulations, governance practices, accounting procedures and auditing standards.

The Council has so far developed a number of policy documents including Human Resource Procedures manual, Career Progression guidelines, Institute Knowledge Management Guidelines, Servicing and Maintenance of Assets Manual, Finance Management and Controls, Procurement Manual, Anti-Corruption Policy and the Academic Policy. As a Semi-Autonomous State Agency, the Institute enters into an annual Performance Contract with the Government, which process is overseen by the Council. The Performance Contract mandates the Institute to deliver on numerous strategic deliverables. Accordingly, the Council approves the annual budget that is aligned with the Vision 2030 Medium Term Plans, the 'Big Four' Initiatives and other national priorities.

2. Council Composition

The Legal Notice provides that the Council of the Institute shall Consist of a non-executive Chairman appointed by the President; the Principal Secretaries of the Ministries for the time being responsible for information and communications; finance; culture and heritage; youth and education; the Director, and not more than seven persons appointed by the Minister by virtue of their knowledge or experience and past and current membership to professional organizations dealing with matters relating to culture, national heritage, communications, media, and the performing arts or related fields. As at 30th June 2020, the Council comprises twelve (12) Council members, of whom the majority, eight (8) in total, are independent non-executives while four (4) are alternate non-executive members. The Council comprises the appropriate balance of knowledge, skills, experience, diversity and independence for it to discharge its governance role and responsibilities objectively and effectively. The non-executive members have diverse skills, experience and backgrounds. They are principally free from any business relationship that could hamper their objectivity or judgment in terms of the business and activities of the Institute. The roles of the Chairperson and the Director (Chief Executive) are separate, with their individual responsibilities clearly defined. The Chairperson is an independent non-executive Council member and is responsible for leading the Council and ensuring its effectiveness. The Chief Executive is responsible for the execution of the Institute's strategy, and the day-to-day business of the Institute. He is supported by the Management Board and the Academic Board, of which he is the Chairperson. The Council is assisted by a competent, suitably qualified and experienced Corporation Secretary whose mandatory duties are formalized and adequately defined according to the role description provided for in the Mwongozo.

3. Council Committees

The Council provides oversight through three main Committees Namely Finance and Administration Committee, Training Committee and Audit Committee. The Committees are each chaired by an independent Council member.

a) Finance and Administration Committee

The Committee performs various roles set out in the Council Charter, including: guiding the preparation of the annual budget; monitoring financial performance against the approved budget, the Institute's strategic plan and priorities; formulating strategies for improving the financial position of the Institute and advice on sourcing and investment of funds; ensuring sound financial management and accounting practice including maintenance of proper books of accounts and preparation of periodical management accounts and annual financial statements; developing fees guidelines and review them regularly; dealing with staff matters including recruitment, staff welfare, training and development, performance management, discipline and separation; guiding the development of the strategic plan and monitor its implementation and overseeing capital planning, construction and maintenance of the real property of the Institute.

The members of the Committee during the year under review were Dr.Stellah Onyiego, Ms. Miriam Gitau, Ms. Beatrice Marshall and Mr. Boniface Simba

b) Training Committee

The Committee performs various roles set out in the Council Charter, including: developing and overseeing implementation of guidelines on admission of students; monitoring quality assurance and academic standards of the Institute; coordinating the development and review of academic programmes; developing and monitoring the implementation of the academic policies of the Institute; monitoring the adequacy of library and learning facilities at the Institute; formulating policies and procedures for research and innovation; developing a capacity building programme for Council and staff members to ensure improved professional development and services; proposing and building collaborative relationships with strategic partners and stakeholders to promote mutually beneficial exchanges in education, research and training; ensuring the development, maintenance and use of information technology systems and facilities at the Institute; and promoting and supporting student participation in extracurricular activities. The members of the Committee during the year under review were Mr. Simon Kamatu, Evelyne Anupi, Mrs. Beatrice Marshall and Mr. Dee Kivuva.

c) Audit Committee

The Committee performs various roles set out in the Council Charter, including: monitoring, recommending and providing advice to the Council on the Integrity of the Financial Statements of the Institute, including the annual and quarterly reports, compliance with accounting standards and the consistency of application of, and any changes in, accounting policies; overseeing the Internal audit function and reviewing the nature, scope and effectiveness of the internal audit work plan and reports; coordinating the auditing of the Institute's books of accounts and financial statements; monitoring the implementation of audit recommendations; reviewing and assessing the effectiveness of the Institute's financial controls and internal control and risk management systems; and reviewing the compliance framework (policies, training, monitoring and audit) at the Institute to ensure adherence to applicable legal and regulatory standards. The members of the Committee during the year under review were Hon. Salome Kimata, Eng. Edward Musebe,Mr. Dee Kivuva and Mr. Festus Mwanzi.

Effective meetings

The Council and its Committees meet regularly as prescribed by the respective mandates. The meetings are planned for the financial year in the approved Council calendar. However, special meetings may be convened at the request of the Chairperson, or any independent Council member when necessary. The table below discloses the number of meetings held and members' attendance during the year. The Council is satisfied that it has discharged its responsibilities in relation to its mandate.

Schedule of Council M	lembers' Attend	ance at Council and	d Committee M	leetings
Council/Committee	Council	Finance & Administration Committee	Training Committee	Audit Committee
No. of meetings held				
Ms. Kathleen Openda	6/6	6		
Eng. Edward Musebe	6/6	7/7		* · · · ·
Hon. Salome Kimata	6/6	7/7		e
Mrs. Miriam Gitau	5/6	7/7		
Mrs. Regina Bundi	5/6	7/7		-
Dr. Stellah Onyiego	6/6	,	4/4	
Mrs. Beatrice Marshall	4/6		4/4	
Mr. Dee Mutisya Kivuva	6/6		4/4	, and the second
Mr. Kagiri Kamatu	6/6			4/4
Evelyn Anupi	6/6			4/4
Mr. Festus Mwanzi	6/6		# 1 - *	4/4
Hiram Mucheke	6/6	7/7	4/4	= _ X _ L

4. Council Induction and Continuous Skills Development

As part of enhancing the Council members' skills, the Institute identifies training requirements for the Council and its Committees. Upon appointment, individual Council members are taken through an induction process organized by the State Corporations Advisory Council (SCAC). Due to budgetary constraints the Institute facilitates one training per Committee in every three-year cycle.

5. Council Evaluation

The Council ensures the evaluation of its own performance and that of its Committees, Chairperson, Council members and the CEO, and provides support for continued improvement in its performance and effectiveness. An annual independent evaluation is conducted to assess the effectiveness of the Council, its committees, and the individual contributions of the members. The process is managed by the State Corporations Advisory Committee (SCAC).

6. Internal Audit Function

The Institute has a fully operational Internal Audit function that is led by a senior member of staff who is a member of the Institute of Certified Public Accountants of Kenya (ICPAK). The Internal Audit office monitors compliance with policies and standards and the effectiveness of internal control structures across the Institute through its audit programmes.

7. Council Remuneration

Council members are remunerated for their services in accordance with the prevailing Government Circulars. The aggregate amount of Council remuneration is disclosed in Note XVII (o) (iii) on the Financial Statements.

VIII. MANAGEMENT DISCUSSION AND ANALYSIS

This discussion and analysis provide an overview of the financial position and results of activities of the Institute for the year ended June 30, 2022. Comparative information for the year ended June 30, 2022, has been provided where applicable. This overview has been prepared by management and should be read in conjunction with the financial statements and the notes that follow this section.

Kenya Institute of Mass Communication is a semi-Autonomous Government Agency (SAGA) established under legal notice No. 197 of 2011 (Amended 2012).

The Institute consisting of two major divisions; Academic and Finance and Administration

Academic Division

The Academic affairs division is organized into five departments, namely;

- i. Television and Radio production
- ii. Film Production
- iii. Journalism and public relations
- iv. Engineering
- v. Post graduate and Research

Finance and Administration

- i. Administration
- ii. Human Resource Management
- iii. Finance and Accounting

Financial Highlights

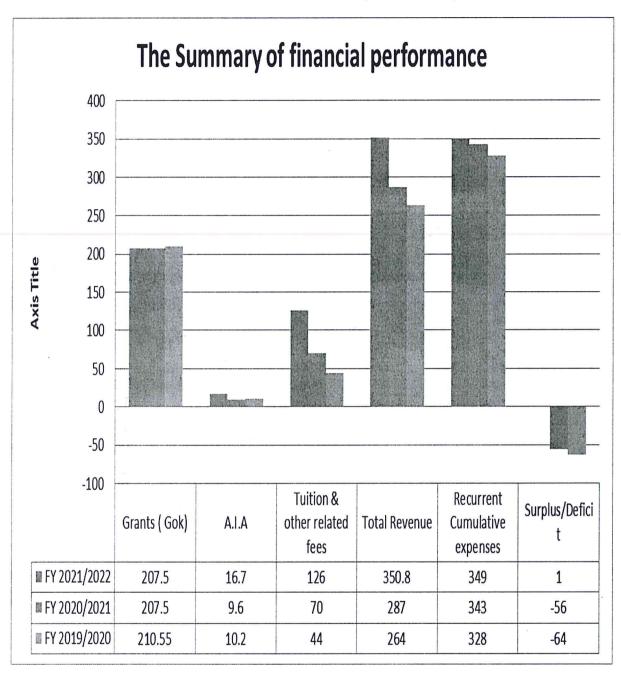
For the fiscal year ended June 30, 2020, June 30 2021 and June 30, 2022

- The Institute received Kshs 210.55 M as at June 30 2020, and Kshs 207.5 M as at June,30 2021 and Kshs 207.5 as at June 2022 from the exchequer respectively
- The Institute Collected A.I.A of Kshs 10.2 M as at June 30 2020, and Kshs 9.6 M as at June, 30 2021 and Kshs 16.7M as at 30th June 2022 from the Appropriation in Aid (A.I.A) respectively
- The Institute also collected Tuition and other related fees of Kshs 126M as at 30th June 2022
- Total cumulative recurrent expenditure was Kshs 349 M as at 30th June 2022, Kshs 343 M as at 30th June 2021 and Kshs 328 M as at 30th June 2020:

The Summary of financial performance is as summarized below;

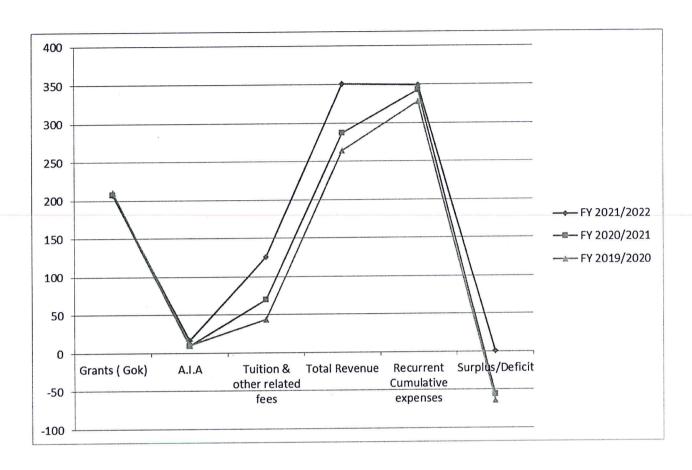
Particulars	FY 2021/2022	FY 2020/21	FY 2019/20
		Kshs 'million'	Kshs 'million'
Grants (Gok)	207.5	207.5	210.55
A.I.A	16.7	9.6	10.2
Tuition & other related fees	126	70	44
Total revenue	351	287	264
Reccurent cumulative expenses	349	343	328
Surplus/Deficit	1.3	(56)	(64)

MANAGEMENT DISCUSSION AND ANALYSIS(Continuation)



Deficit /Surplus

The deficit in the financial year 2019/2020 was Kshs (64M) it reduced to Kshs (56M) in the year 2020/21 financial year and further reduction to Kshs 2M in the year under review as indicated below



Capital Activities

One of the critical factors in sustaining the quality of the Institute's academic and research programs is the development and renewal of its capital assets. The Institute continues to implement its long-range plan to modernize its older teaching and research facilities, construct new facilities and fund its deferred maintenance obligations.

Capital additions primarily consist of replacement, renovation and new construction of academic, research and investment in training equipment and information technology. During the financial year ended 30th June 2022, the Institute received only 100% of approved budget.

IX. ENVIROMENTAL AND SUSTAINABILITY REPORTING

The Institute is committed to conducting its affairs in a responsible and sustainable way, and in a manner that is beneficial to all stakeholders and the wider community. The Institute recognizes two key areas that contribute to corporate social responsibility: the people and the local community.

The People

The Institute continually works to ensure that it offers the best training for its students in order to make them competitive in the job market. The Institute also supports individual growth and development of staff so as to attract and retain talented individuals. A work environment of equal opportunity and non-discrimination is promoted at all times. Further, the Institute is committed to creating a culture of inclusion and diversity and preservation of cultural heritage. The Institute in that regard hosts annual events including:

- i. Cultural Week during which staff, students, other institutions and members of the public are invited to show case their talents and diverse cultures.
- ii. **KIMC Film Week** during which students and the public screen and showcase individual video productions for the promotion of talent and info-tainment.
- iii. **KIMC Open Day** during which the Institute showcases all the services it offers to students and members of the public. It involves subject/service talks, information desks, tours and teaching showcasing.

The local community

The Institute believes in and supports the local community. Through the ECN Community Radio that is operated by the Institute, the Institute is able to make a difference in the local community by airing programmes that promote community development and empowerment especially of the youth. The staff and students also engage in community service and philanthropic activities.

The environment

The Institute cares for the environment and continually strives to incorporate environmental good practice in the workplace including a commitment to delivering a paperless office, taking a sustainable approach to waste management, improving energy efficiency and reducing carbon emissions. The Institute recognizes its responsibility to conduct its activities in a manner that protects and improves the environment for future generations. In that regard, the Institute works and collaborates with the local authority (Nairobi City County) in promoting a clean environment. In addition, the Institute has provided in its calendar of annual events for an Annual Environmental Day during which students and staff plant trees within the Institute and in the areas surrounding the Institute.

REPORT OF THE COUNCIL

The Council of the Institute submits its report together with the Financial Statements for the year ended June 30, 22 which show the state of the Institute's affairs.

Principal activities

The principal activity of the Institute is to offer training in Mass media, communication and Cinematic arts.

Results

The results of the entity for the year ended June 30, 2022 are set out on page 1-24

Council Members

The members of the Council who served during the year are shown on page iv to vii

Auditors

The Auditor General is responsible for the statutory audit of the Institute in accordance with Article 229 of the Constitution of Kenya and the Section 23 of the Public Audit Act, 2015.

By Order of the Council

Corporation Secretary

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ICPSK NO: 3504

X. STATEMENT OF COUNCILS' RESPONSIBILITIES

Section 81 of the Public Finance Management Act, 2012 and section 14 of the State Corporations Act require the Management to prepare financial statements in respect of the Institute, which give a true and fair view of the state of affairs at the end of the financial period and the operating results for that period. The Management is required to ensure that the Institute keeps proper accounting records which disclose with reasonable accuracy the financial position of the Institute. The Management is also responsible for safeguarding the assets of the Institute.

The Management is responsible for the preparation and presentation of the Institute's financial statements, which give a true and fair view of the state of affairs of the Institute for and as at the financial period ended on June 30, 2022. This responsibility includes: (i) maintaining adequate financial management arrangements and ensuring that these continue to be effective throughout the reporting period; (ii) maintaining proper accounting records, which disclose with reasonable accuracy at any time the financial position of the Institute; (iii) designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of the financial statements, and ensuring that they are free from material misstatements, whether due to error or fraud; (iv) safeguarding the assets of the Institute; (v) selecting and applying appropriate accounting policies; and (vi) making accounting estimates that are reasonable in the circumstances.

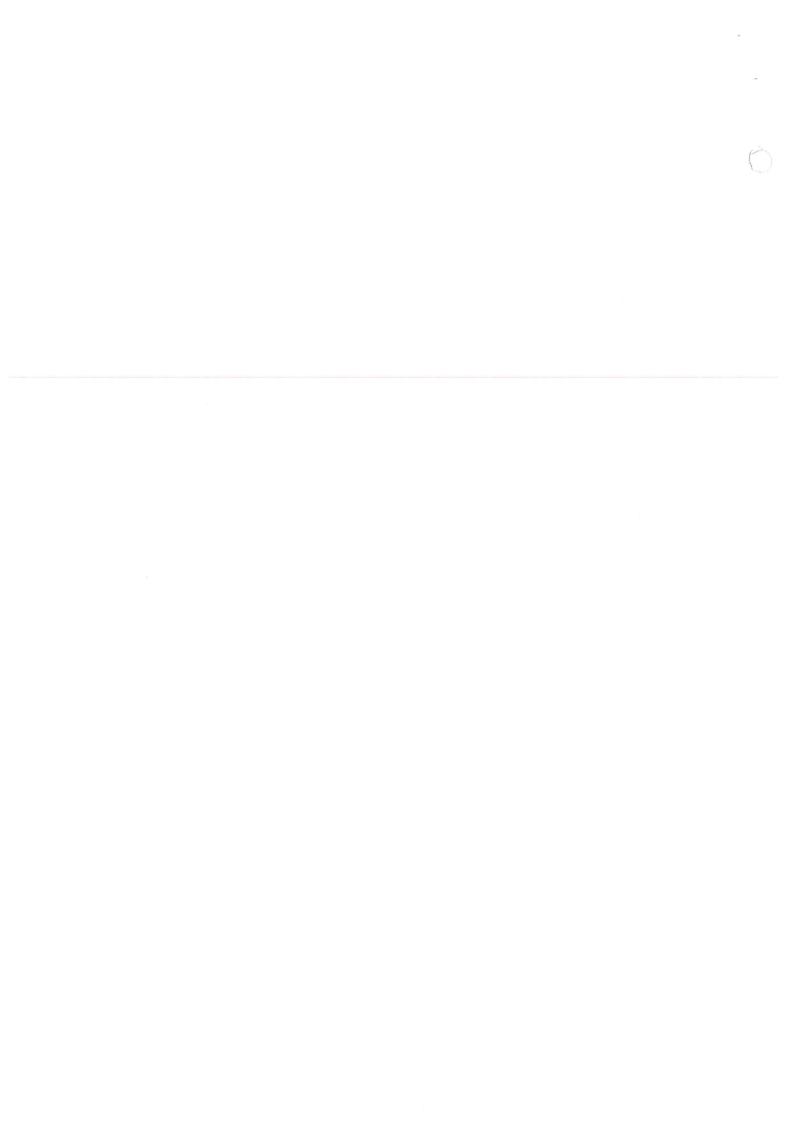
The Management accepts responsibility for the Institute's financial statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgement and estimates, in conformity with International Public Sector Accounting Standards (IPSAS), and in the manner required by the PFM Act 2012 and the State Corporations Act. The Management is of the opinion that the Institute's financial statements give a true and fair view of the state of Institute's transactions during the financial year ended June 30, 2022, and of the Institute's financial position as at that date. The Management further confirms the completeness of the accounting records maintained for the Institute, which have been relied upon in the preparation of the Institute's financial statements as well as the adequacy of the systems of internal financial control.

Nothing has come to the attention of the Management to indicate that the Institute will not remain a going concern for at least the next twelve months from the date of this statement.

Approval of the financial statements

The Institute's financial statements were approved by the Council and signed on its behalf by:

Ag. Director/Chief Executive Officer



REPUBLIC OF KENYA

Telephone: +254-(20) 3214000 nail: info@oagkenya.go.ke Website: www.oagkenya.go.ke



HEADQUARTERS Anniversary Towers Monrovia Street

P.O. Box 30084-00100

NAIROBI

REPORT OF THE AUDITOR-GENERAL ON KENYA INSTITUTE OF MASS COMMUNICATION FOR THE YEAR ENDED 30 JUNE, 2022

PREAMBLE

I draw your attention to the contents of my report which is in three parts:

- A. Report on the Financial Statements that considers whether the financial statements are fairly presented in accordance with the applicable financial reporting framework, accounting standards and the relevant laws and regulations that have a direct effect on the financial statements.
- B. Report on Lawfulness and Effectiveness in Use of Public Resources which considers compliance with applicable laws, regulations, policies, gazette notices, circulars, guidelines and manuals and whether public resources are applied in a prudent, efficient, economic, transparent and accountable manner to ensure Government achieves value for money and that such funds are applied for the intended purpose.
- C. Report on Effectiveness of Internal Controls, Risk Management and Governance which considers how the entity has instituted checks and balances to guide internal operations. This responds to the effectiveness of the governance structure, the risk management environment and the internal controls, developed and implemented by those charged with governance for orderly, efficient and effective operations of the entity.

An unmodified opinion does not necessarily mean that an entity has complied with all relevant laws and regulations, and that its internal controls, risk management and governance systems are properly designed and were working effectively in the financial year under review.

The three parts of the report are aimed at addressing the statutory roles and responsibilities of the Auditor-General as provided by Article 229 of the Constitution, the Public Finance Management Act, 2012 and the Public Audit Act, 2015. The three parts of the report, when read together constitute the report of the Auditor-General.

REPORT ON THE FINANCIAL STATEMENTS

Qualified Opinion

I have audited the accompanying financial statements of Kenya Institute of Mass Communication set out on pages 1 to 35, which comprise of the statement of financial position as at 30 June, 2022, and the statement of financial performance, statement of changes in net assets, statement of cash flows and the statement of comparison of budget and actual amounts for the year then ended and a summary of significant accounting

policies and other explanatory information in accordance with the provisions of Article 229 of the Constitution of Kenya and Section 35 of the Public Audit Act, 2015. I have obtained all the information and explanations which, to the best of my knowledge and belief, were necessary for the purpose of the audit.

In my opinion, except for the effects of the matter described in the Basis for Qualified Opinion section of my report, the financial statements present fairly, in all material respects, the financial position of Kenya Institute of Mass Communication as at 30 June, 2022, and of its financial performance and its cash flows for the year then ended, in accordance with International Public Sector Accounting Standards (Accrual Basis) and comply with the State Corporations Act, 2012, Cap 446 of Laws of Kenya and Legal Notice No. 197 of November, 2011 (Amended 2012) and the Public Finance Management Act, 2012.

Basis for Qualified Opinion

Encroachment of Land by a Private Developer

The statement of financial position reflects property, plant and equipment balance of Kshs.2,371,939,156 as disclosed in Note 18 (a) to the financial statements, which includes land measuring 1.443 hectares valued at Kshs.1,100,000,000. However, as previously reported, available information indicates that part of the Institute's land used as a walking path linking the Institute's catering unit, and male and female hostels has been encroached on by a private developer. The proposed development by the developer will cut off the male and female hostels and the catering unit and thus will affect the students and the Institute adversely as a whole. The evidence available indicates that the matter was reported to the National Land Commission. On 31 January, 2018 the Commission pronounced itself on the encroachment. The matter is currently before the High Court and it is not clear the effect the ruling will have on property, plant and equipment balance.

In the circumstances, the accuracy, ownership and completeness of the property, plant and equipment balance of Kshs.1,100,000,000 could not be confirmed.

The audit was conducted in accordance with International Standards of Supreme Audit Institutions (ISSAIs). I am independent of the Kenya Institute of Mass Communication Management in accordance with ISSAI 130 on Code of Ethics. I have fulfilled other ethical responsibilities in accordance with the ISSAI and in accordance with other ethical requirements applicable to performing audits of financial statements in Kenya. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my qualified opinion.

Key Audit Matters

Key audit matters are those matters that, in my professional judgment, are of most significance in the audit of the financial statements. There were no key audit matters to report in the year under review.

REPORT ON LAWFULNESS AND EFFECTIVENESS IN USE OF PUBLIC RESOURCES

Conclusion

As required by Article 229(6) of the Constitution, based on the audit procedures performed, I confirm that, nothing has come to my attention to cause me to believe that public resources have not been applied lawfully and in an effective way.

Basis for Conclusion

The audit was conducted in accordance with ISSAI 4000. The standard requires that I comply with ethical requirements and plan and perform the audit to obtain assurance about whether the activities, financial transactions and information reflected in the financial statements are in compliance, in all material respects, with the authorities that govern them. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my conclusion.

REPORT ON EFFECTIVENESS OF INTERNAL CONTROLS, RISK MANAGEMENT AND GOVERNANCE

Conclusion

As required by Section 7(1)(a) of the Public Audit Act, 2015, based on the audit procedures performed, I confirm that, nothing has come to my attention to cause me to believe that internal controls, risk management and governance were not effective.

Basis for Conclusion

The audit was conducted in accordance with ISSAI 2315 and ISSAI 2330. The standards require that I plan and perform the audit to obtain assurance about whether effective processes and systems of internal controls, risk management and governance were operating effectively, in all material respects. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my conclusion.

Responsibilities of Management and the Council

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Public Sector Accounting Standards (Accrual Basis) and for maintaining effective internal controls as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error and for its assessment of the effectiveness of internal controls, risk management and governance.

In preparing the financial statements, Management is responsible for assessing the Institute's ability to sustain its services, disclosing, as applicable, matters related to sustainability of services and using the applicable basis of accounting unless Management is aware of the intention to terminate the Institute or to cease operations.

Management is also responsible for the submission of the financial statements to the Auditor-General in accordance with the provisions of Section 47 of the Public Audit Act, 2015.

In addition to the responsibility for the preparation and presentation of the financial statements described above, Management is also responsible for ensuring that the activities, financial transactions and information reflected in the financial statements are in compliance with the authorities which govern them, and that public resources are applied in an effective way.

The Council is responsible for overseeing the Institute's financial reporting process, reviewing the effectiveness of how Management monitors compliance with relevant legislative and regulatory requirements, ensuring that effective processes and systems are in place to address key roles and responsibilities in relation to overall governance and risk management, and ensuring the adequacy and effectiveness of the control environment.

Auditor-General's Responsibilities for the Audit

The audit objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion in accordance with the provisions of Section 48 of the Public Audit Act, 2015 and submit the audit report in compliance with Article 229(7) of the Constitution. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISSAIs will always detect a material misstatement and weakness when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

In addition to the audit of the financial statements, a compliance audit is planned and performed to express a conclusion about whether, in all material respects, the activities, financial transactions and information reflected in the financial statements are in compliance with the authorities that govern them and that public resources are applied in an effective way, in accordance with the provisions of Article 229(6) of the Constitution and submit the audit report in compliance with Article 229(7) of the Constitution.

Further, in planning and performing the audit of the financial statements and audit of compliance, I consider internal controls in order to give an assurance on the effectiveness of internal controls, risk management and governance processes and systems in accordance with the provisions of Section 7(1)(a) of the Public Audit Act, 2015 and submit the audit report in compliance with Article 229(7) of the Constitution. My consideration of the internal controls would not necessarily disclose all matters in the internal controls that might be material weaknesses under the ISSAIs. A material weakness is a condition in which the design or operation of one or more of the internal controls components does not reduce to a relatively low level the risk that misstatements caused by error or fraud in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions.

Because of its inherent limitations, internal controls may not prevent or detect misstatements and instances of noncompliance. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies and procedures may deteriorate.

As part of an audit conducted in accordance with ISSAIs, I exercise professional judgement and maintain professional skepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Management.
- Conclude on the appropriateness of the Management's use of the applicable basis of
 accounting and based on the audit evidence obtained, whether a material uncertainty
 exists related to events or conditions that may cast significant doubt on the Institute's
 ability to continue to sustain its services. If I conclude that a material uncertainty exists,
 I am required to draw attention in the auditor's report to the related disclosures in the
 financial statements or, if such disclosures are inadequate, to modify my opinion. My
 conclusions are based on the audit evidence obtained up to the date of my audit report.
 However, future events or conditions may cause the Institute to cease to continue to
 sustain its services.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information and business activities of the Institute to express an opinion on the financial statements.
- Perform such other procedures as I consider necessary in the circumstances.

I communicate with the Management regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal controls that are identified during the audit.

I also provide Management with a statement that I have complied with relevant ethical requirements regarding independence and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence and where applicable, related safeguards.

CPA Nancy Gathungu, CBS AUDITOR-GENERAL

Nairobi

05 May, 2023

I. STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2022

Revenue from non-exchange transactions		2021-2022 Kshs	2020-2021 Kshs
Recurrent grants	1	224,200,977	217,105,156
Revenue from exchange transactions Tuition and other related fees	2	126,653,570.00	70,507,453
Total revenue		350,854,547	287,612,609
Employee costs	3	152,510,875	153,767,973
Administration expense	4	62,938,637	56,051,719
Council expense	5	5,818,215	10,399,223
Repairs and maintenance	6	2,714,540	4,885,626
Academic services	7	53,653,520	42,268,937
Depreciation and amortization expense	8	70,314,911	75,177,105
Audit fees	9	1,600,000	800,000
Total expense		349,550,698	343,350,582
Surplus/(Deficit) for the period		1,303,849	-55,737,973

The financial statements set out on pages 1to38 were signed on behalf of the council by:

Ag. Director/CEO Peter Wakoli

Date 10-5-2023

Head of Finance Jenispher Korir ICPAK NO: 9147

Data

ChairPerson of the Council
Kathleen Openda

Date: 10.05.2023

II. STATEMENT OF FINANCIAL POSITION

AS AT 30 JUNE 2022

STATEMENT OF FINANCIAL POSITION			
Assets	Notes	2021-2022	2020-2021
Current assets		Kshs	Kshs
Cash and cash equivalents	10(a)	183,132,687	96,297,991
Receivables from exchange transactions	11	6,239,383	13,057,792
Prepayment of Insurance Cover	12(a)	11,746,053	7,266,562
Total		201,118,123	116,622,345
Non-current assets			:
Property, plant and equipment	18	2,371,939,156	2,398,729,176
Intangible assets	17	922,879	1,334,869
Long term receivables from exchange transactions	12(b)	7,098,547	7,098,547
Total		2,379,960,582	2,407,162,592
Total Assets		2,581,078,706	2,523,784,937
Liabilities Current liabilities Trade and other payables from non- exchange transactions	13	28,767,828	37,911,910
Refundable deposits from customers-caution money	14	5,043,514	4,409,513
Total liabilities		33,811,342	42,321,423
Net assets		2,547,267,364	2,481,463,514
and the second			y
Revenue Reserves	15	(273,408,479)	(274,712,328)
Capital Revaluation Reserve		2,820,675,842	2,756,175,842
Total net assets and liabilities		2,547,267,364	2,481,463,514

The financial statements set out on pages 1 to 38 were signed on behalf of the council by:

Ag. Director/CEO

Peter Wakoli

Date 10-5-20 25

Head of Finance Jenispher Korir

ICPAK NO: 914

Apenda

ChairPerson of the Council Kathleen Openda

Date: 10. 05.2023

III. STATEMENT OF CHANGES IN NET ASSETS

FOR THE YEAR ENDED 30 JUNE 2022

	Accumulated surplus Kshs	Capital reserve Kshs	Total Kshs
Balance as at 30 June 2020	-218,974,355	2,721,675,842	2,502,701,487
Surplus/Deficit for the period	-55,737,972	-	-55,737,972
Development Grant		34,500,000	34,500,000
Balance as at 30th June 2021	(274,712,327)	2,756,175,842	2,481,463,515
Surplus/Deficit for the period	1,303,849		1,303,849
Development Grant	-	64,500,000	64,500,000
Balance as at 30th June 2022	-273,408,478	2,820,675,842	2,547,267,364

IV. STATEMENT OF CASH FLOWS	2021-2022	2020-2021
Receipts	2021-2022	2020-2021
Receipts	Kshs	Kshs
Government Grants	224,200,977	217,105,156
Tuition and other related fees	120,498,877.00	57,449,661
Total receipts	344,699,854	274,554,817
Payments		
Employee costs	152,510,875	152,731,758
Administration expenses	62,938,637	55,806,816
Council expenses	5,818,215	10,399,222
Repairs and Maintenance	2,714,540	4,885,626
Academic services	53,653,520	44,650,787
Audit fees	1,600,000	
Total payments	279,235,787	268,474,209
Net cash flow from operating activities	65,464,067	6,080,608
	03,404,007	0,000,000
Cash flow from investing activities		
Purchase of non-current assets	(31,414,017)	(102,821,135)
Capital works in progress	(11,715,354)	(31,886,005)
Net cash flow used in investing activities	(43,129,371)	(134,707,140)
Cashflow from Financing Activities		
Development grants	64,500,000	34,500,000
Net Cashflow from Financing Activities	64,500,000	34,500,000
Net Cashnow from Financing Activities	04,500,000	54,500,000
Net increase/(decrease) in cash & cash equivalent	86,834,696	(94,126,532)
	,	
Cash & Cash equivalent as start of the year	96,297,991	190,424,523
CASH & CASH EQUIVALENT AS AT 30TH JUNE	183,132,687	96,297,991

The financial statements set out on pages 1 to 38 were signed on behalf of the council by:

Ag. Director/CEO

Peter Wakoli

Date. 10-5-2023

Head of Finance

Jenispher Korir

ICPAK NO: 91/47

of 2

ChairPerson of the Council

Kathleen Openda

Date: 10.65. 2023

STATEMENT OF COMPARISON OF BUDGET AND ACTUAL AMOUNTS FOR YEAR ENDED JUNE 30, 2022

	Original budget	Adjustments	Final budget	Actual comparable basis	Performance Variance	Performance Variance %
	2021-22	2021-22	2021-22	2021-22	2021-22	2021-22
Revenue	Kshs	Kshs	Kshs	Kshs	Kshs	Kshs
Non-exchange transactions						
Recurrent Grants	224,200,977	0	224,200,977	224,200,977	#	100%
Development Grants	64,500,000	0	64,500,000	64,500,000	-	100%
Exchange transactions						
Tuition and other related fees	79,837,200	1 - 1	79,837,200	126,653,570	46,816,370	
Total revenue	368,538,177	0	368,538,177	415,354,547	46,816,370	
Expenses						
Compensation to employees	151,691,134	0	151,691,134	152,510,874.67	819,741	0.5
Council Expenses	7,557,653	-	7,557,653	5,818,215	-1,739,438	-23
Administration expenses	74,185,786		74,185,786	62,938,637	-11,247,149	-15
Repairs and Maintenance	4,694,540		4,694,540	2,714,540	-1,980,000	-42
Academic Services	64,309,064	*	64,309,064	53,653,520	-10,655,544	-17
Capital expenditure	64,500,000	;-	64,500,000	64,500,000	0	0
Audit fees	1,600,000		1,600,000	1,600,000	-800,000	-50
Total expenditure	368,538,177	0	368,538,177	343,735,787	-25,602,390	
Surplus/(deficit) for the period	-	-	-	71,618,760	21,213,980	

Budget notes

- i. There was a performance variance of 23% in the final budget and the actuals in council expenses since most of the board management meetings were done virtually
- ii. There was a performance variance of 17% in the final and the actuals in the in academic expenses since some classes were done virtually
- iii. Accrued expenses is as summarised below:

Depreciation and Amortization Kshs 70,314,911

- iv. The National Treasury released Development Grant of Kshs 64,500,000 against an approved budget of Kshs 64,500,00 in the financial year 2021/2022
- v. Total actual on comparable basis does not tie to the statement of financial performance due to difference

in accounting basis, the Institute prepares its budget on cash basis as guidelines but the financial statements are on IPSAS accrual.

V. NOTES TO THE FINANCIAL STATEMENTS

1. General Information

Kenya Institute of Mass Communication (KIMC) is a Semi-Autonomous Government Agency (SAGA) established under Legal Notice No. 197 of 2011 (Amended 2012) with a mandate to Offer training in communication and the cinematic arts.

2. Statement of compliance and Basis of Preparation

The financial statements have been prepared on a historical cost basis except for the measurement at re-valued amounts of certain items of property, plant and equipment, marketable securities and financial instruments at fair value, impaired assets at their estimated recoverable amounts and actuarially determined liabilities at their present value. The preparation of financial statements in conformity with International Public Sector Accounting Standards (IPSAS) allows the use of estimates and assumptions. It also requires management to exercise judgement in the process of applying the Institutes's accounting policies. The areas involving a higher degree of judgement or complexity, or where assumptions and estimates are significant to the financial statements, are disclosed in Note 5 of these financial statements.

The financial statements have been prepared and presented in Kenya Shillings, which is the functional and reporting currency of the *Institute*

The financial statements have been prepared in accordance with the PFM Act, the State Corporations Act, Legal Notice No. 197 of 2011 (Amended 2012), and International Public Sector Accounting Standards (IPSAS). The accounting policies adopted have been consistently applied to all the years presented.

NOTES TO THE FINANCIAL STATEMENTS (continued)

3. Adoption of New and Revised Standards

i. New and amended standards and interpretations in issue effective in the year ended 30, June 2021

Standard	Impact
Other	Applicable: 1st January 2021:
Improvements	a) Amendments to IPSAS 13, to include the appropriate
to IPSAS	references to IPSAS on impairment, in place of the current
	references to other international and/or national accounting
	frameworks.
	b) IPSAS 13, Leases and IPSAS 17, Property, Plant, and
	Equipment.
aris	Amendments to remove transitional provisions which should
	have been deleted when IPSAS 33, First Time Adoption of
	Accrual Basis International Public Sector Accounting
	Standards (IPSASs) was approved.
2041	
×2	c) IPSAS 21, Impairment of Non-Cash-Generating Assets and
	IPSAS 26, Impairment of Cash Generating Assets.
	Amendments to ensure consistency of impairment guidance to
	account for revalued assets in the scope of IPSAS 17,
	Property, Plant, and Equipment and IPSAS 31, Intangible
	Assets.
	d) IPSAS 33, First-time Adoption of Accrual Basis International
	Public Sector Accounting Standards (IPSASs).
	Amendments to the implementation guidance on deemed cost
	in IPSAS 33 to make it consistent with the core principles in
	the Standard.
	The institute will be able to know the actual status of property
	plant and equipment

NOTES TO THE FINANCIAL STATEMENTS (Continued)

ii. New and amended standards and interpretations in issue but not yet effective in the year ended 30 June 2022.

Standard	Effective date and impact:
IPSAS 41:	Applicable: 1st January 2023:
Financial	The objective of IPSAS 41 is to establish principles for the financial
Instruments	reporting of financial assets and liabilities that will present relevant and
	useful information to users of financial statements for their assessment of
	the amounts, timing and uncertainty of an entity's future cash flows.
	IPSAS 41 provides users of financial statements with more useful
	information than IPSAS 29, by:
	Applying a single classification and measurement model for
	financial assets that considers the characteristics of the asset's
	cash flows and the objective for which the asset is held;
	 Applying a single forward-looking expected credit loss model that is applicable to all financial instruments subject to impairment testing; and
	 Applying an improved hedge accounting model that broadens the hedging arrangements in scope of the guidance. The model develops a strong link between an entity's risk management strategies and the accounting treatment for instruments held as part of the risk management strategy.
IPSAS 42: Social	Applicable: 1st January 2023
Benefits	The objective of this Standard is to improve the relevance, faithful
,	representativeness and comparability of the information that a reporting
	entity provides in its financial statements about social benefits. The
	information provided should help users of the financial statements and
	general-purpose financial reports assess:
	(a) The nature of such social benefits provided by the entity;
	(b) The key features of the operation of those social benefit schemes; and

	(c) The impact of such social benefits provided on the entity's financial performance, financial position and cash flows.	
Amendments to	Applicable: 1st January 2023:	
Other IPSAS	a) Amendments to IPSAS 5, to update the guidance related to the	
resulting from	components of borrowing costs which were inadvertently omitted	
IPSAS 41,	when IPSAS 41 was issued.	
Financial	b) Amendments to IPSAS 30, regarding illustrative examples on	
Instruments	hedging and credit risk which were inadvertently omitted when	
	IPSAS 41 was issued.	
	c) Amendments to IPSAS 30, to update the guidance for accounting for	
	financial guarantee contracts which were inadvertently omitted when	
	IPSAS 41 was issued.	
	Amendments to IPSAS 33, to update the guidance on classifying	
	financial instruments on initial adoption of accrual basis IPSAS which	
	were inadvertently omitted when IPSAS 41 was issued.	

i. Early adoption of standards

The entity did not early adopt any new or amended standard in the year 2022

4. Summary of Significant Accounting policies

The principal accounting policies adopted in the preparation of these financial statements are set out below:

a) Revenue Recognition

i) Revenue from non-exchange transactions Fees, taxes and fines

The entity recognizes revenues from fees, taxes and fines when the event occurs and the asset recognition criteria are met. To the extent that there is a related condition attached that would give rise to a liability to repay the amount, deferred income is recognized instead of revenue. Other non-exchange revenues are recognized when it is probable that the future economic benefits or service potential associated with the asset will flow to the entity and the fair value of the asset can be measured reliably.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

Transfers from other government entities

Revenues from non-exchange transactions with other government entities are measured at fair value and recognized on obtaining control of the asset (cash, goods, services and property) if the transfer is free from conditions and it is probable that the economic benefits or service potential related to the asset will flow to the entity and can be measured reliably. Recurrent grants are recognized in the statement of comprehensive income. Development/capital grants are recognized in the statement of financial position and realised in the statement of comprehensive income over the useful life of the assets that has been acquired using such funds.

Rendering of Services

The entity recognizes revenue from rendering of services by reference to the stage of completion when the outcome of the transaction can be estimated reliably. The stage of completion is measured by reference to labour hours incurred to date as a percentage of total estimated labour hours. Where the contract outcome cannot be measured reliably, revenue is recognized only to the extent that the expenses incurred are recoverable.

Sale of goods

Revenue from the sale of goods is recognized when the significant risks and rewards of ownership have been transferred to the buyer, usually on delivery of the goods and when the amount of revenue can be measured reliably and it is probable that the economic benefits or service potential associated with the transaction will flow to the entity.

Interest income

Interest income is accrued using the effective yield method. The effective yield discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount. The method applies this yield to the principal outstanding to determine interest income each period.

ii) Revenue from exchange transactions

Dividends

Dividends or similar distributions must be recognized when the shareholder's or the entity's right to receive payments is established.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

Summary of Significant Accounting Policies (Continued)

Rental income

Rental income arising from operating leases on investment properties is accounted for on a straightline basis over the lease terms and included in revenue.

b). Budget Information

The original budget for FY 2021-2022 was approved by the National Assembly in March. Subsequent revisions or additional appropriations were made to the approved budget in accordance with specific approvals from the appropriate authorities. The additional appropriations are added to the original budget by the entity upon receiving the respective approvals in order to conclude the final budget. Accordingly, the entity did not record additional appropriations of on the 2021-2022 budget following the governing body's approval.

The entity's budget is prepared on a different basis to the actual income and expenditure disclosed in the financial statements. The financial statements are prepared on accrual basis using a classification based on the nature of expenses in the statement of financial performance, whereas the budget is prepared on a cash basis. The amounts in the financial statements were recast from the accrual basis to the cash basis and reclassified by presentation to be on the same basis as the approved budget. A comparison of budget and actual amounts, prepared on a comparable basis to the approved budget, is then presented in the statement of comparison of budget and actual amounts.

In addition to the Basis difference, adjustments to amounts in the financial statements are also made for differences in the formats and classification schemes adopted for the presentation of the financial statements and the approved budget.

A statement to reconcile the actual amounts on a comparable basis included in the statement of comparison of budget and actual amounts and the actuals as per the statement of financial performance has been presented under section xvii of these financial statements.

c) Taxes

Current income tax

Current income tax assets and liabilities for the current period are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute

NOTES TO THE FINANCIAL STATEMENTS (Continued)

Summary of Significant Accounting Policies (Continued)

the amount are those that are enacted or substantively enacted, at the reporting date in the area where the Entity operates and generates taxable income. Current income tax relating to items recognized directly in net assets is recognized in net assets and not in the statement of financial performance. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Deferred tax

Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

Deferred tax liabilities are recognized for all taxable temporary differences, except in respect of taxable temporary differences associated with investments in controlled entities, associates and interests in joint ventures, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognized for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognized to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilized, except in respect of deductible temporary differences associated with investments in controlled entities, associates and interests in joint ventures, deferred tax assets are recognized only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilized.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized. Unrecognized deferred tax assets are re-assessed at each reporting date and are recognized to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

Summary of Significant Accounting Policies (Continued

Deferred tax relating to items recognized outside surplus or deficit is recognized outside surplus or deficit. Deferred tax items are recognized in correlation to the underlying transaction in net assets. Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current income tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

Sales tax

Expenses and assets are recognized net of the amount of sales tax, except:

- i) When the sales tax incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case, the sales tax is recognized as part of the cost of acquisition of the asset or as part of the expense item, as applicable
- ii) When receivables and payables are stated with the amount of sales tax included

 The net amount of sales tax recoverable from, or payable to, the taxation authority is
 included as part of receivables or payables in the statement of financial position.

d). Investment property

Investment properties are measured initially at cost, including transaction costs. The carrying amount includes the replacement cost of components of an existing investment property at the time that cost is incurred if the recognition criteria are met and excludes the costs of day-to-day maintenance of an investment property.

Investment property acquired through a non-exchange transaction is measured at its fair value at the date of acquisition. Subsequent to initial recognition, investment properties are measured using the cost model and are depreciated over a 30-year period.

Investment properties are derecognized either when they have been disposed of or when the investment property is permanently withdrawn from use and no future economic benefit or service potential is expected from its disposal. The difference between the net disposal proceeds

and the carrying amount of the asset is recognized in the surplus or deficit in the period of derecognition. Transfers are made to or from investment property only when there is a change in use.

e). Property, plant and equipment

All property, plant and equipment are stated at cost less accumulated depreciation and impairment

NOTES TO THE FINANCIAL STATEMENTS (Continued)

Summary of Significant Accounting Policies (Continued

losses. Cost includes expenditure that is directly attributable to the acquisition of the items. When significant parts of property, plant and equipment are required to be replaced at intervals, the entity recognizes such parts as individual assets with specific useful lives and depreciates them accordingly. Likewise, when a major inspection is performed, its cost is recognized in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognized in surplus or deficit as incurred. Where an asset is acquired in a non-exchange transaction for nil or nominal consideration the asset is initially measured at its fair value.

f). Leases

Finance leases are leases that transfer substantially all of the risks and benefits incidental to ownership of the leased item to the Entity. Assets held under a finance lease are capitalized at the commencement of the lease at the fair value of the leased property or, if lower, at the present value of the future minimum lease payments. The Entity also recognizes the associated lease liability at the inception of the lease. The liability recognized is measured as the present value of the future minimum lease payments at initial recognition.

Subsequent to initial recognition, lease payments are apportioned between finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are recognized as finance costs in surplus or deficit. An asset held under a finance lease is depreciated over the useful life of the asset. However, if there is no reasonable certainty that the Entity will obtain ownership of the asset by the end of the lease term, the asset is depreciated over the shorter of the estimated useful life of the asset and the lease term.

Operating leases are leases that do not transfer substantially all the risks and benefits incidental to ownership of the leased item to the Entity. Operating lease payments are recognized as an operating expense in surplus or deficit on a straight-line basis over the lease term.

g). Intangible assets

Intangible assets acquired separately are initially recognized at cost. The cost of intangible assets acquired in a non-exchange transaction is their fair value at the date of the exchange. Following initial recognition, intangible assets are carried at cost less any accumulated amortization and

accumulated impairment losses. Internally generated intangible assets, excluding capitalized

NOTES TO THE FINANCIAL STATEMENTS (Continued)

Summary of Significant Accounting Policies (Continued)

development costs, are not capitalized and expenditure is reflected in surplus or deficit in the period in which the expenditure is incurred.

The useful life of the intangible assets is assessed as either finite or indefinite.

h). Research and development costs

The Entity expenses research costs as incurred. Development costs on an individual project are recognized as intangible assets when the Entity can demonstrate:

- i) The technical feasibility of completing the asset so that the asset will be available for use or sale
- ii) Its intention to complete and its ability to use or sell the asset
- iii) How the asset will generate future economic benefits or service potential
- iv) The availability of resources to complete the asset
- v) The ability to measure reliably the expenditure during development.

Following initial recognition of an asset, the asset is carried at cost less any accumulated amortization and accumulated impairment losses. Amortization of the asset begins when development is complete and the asset is available for use. It is amortized over the period of expected future benefit. During the period of development, the asset is tested for impairment annually with any impairment losses recognized immediately in surplus or deficit.

i). Financial instruments

a) Financial assets

Initial recognition and measurement

Financial assets within the scope of IPSAS 29 Financial Instruments: Recognition and Measurement are classified as financial assets at fair value through surplus or deficit, loans and receivables, held-to-maturity investments or available-for-sale financial assets, as appropriate. The Entity determines the classification of its financial assets at initial recognition.

Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that

NOTES TO THE FINANCIAL STATEMENTS (Continued)

Summary of Significant Accounting Policies (Continued)

are not quoted in an active market. After initial measurement, such financial assets are subsequently measured at amortized cost using the effective interest method, less impairment. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate. Losses arising from impairment are recognized in the surplus or deficit.

Held-to-maturity.

Non-derivative financial assets with fixed or determinable payments and fixed maturities are classified as held to maturity when the Entity has the positive intention and ability to hold it to maturity. After initial measurement, held-to-maturity investments are measured at amortized cost using the effective interest method, less impairment. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate. The losses arising from impairment are recognized in surplus or deficit.

Impairment of financial assets

The Entity assesses at each reporting date whether there is objective evidence that a financial asset or an entity of financial assets is impaired. A financial asset or a entity of financial assets is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events that has occurred after the initial recognition of the asset (an incurred 'loss event') and that loss event has an impact on the estimated future cash flows of the financial asset or the

entity of financial assets that can be reliably estimated. Evidence of impairment may include the following indicators:

- i) The debtors or an entity of debtors are experiencing significant financial difficulty.
- ii) Default or delinquency in interest or principal payments
- iii) The probability that debtors will enter bankruptcy or other financial reorganization.
- iv) Observable data indicates a measurable decrease in estimated future cash flows (e.g., changes in arrears or economic conditions that correlate with defaults)

NOTES TO THE FINANCIAL STATEMENTS (Continued)

Summary of Significant Accounting Policies (Continued)

b)Financial liabilities

Initial recognition and measurement

Financial liabilities within the scope of IPSAS 29 are classified as financial liabilities at fair value through surplus or deficit or loans and borrowings, as appropriate. The Entity determines the classification of its financial liabilities at initial recognition., All financial liabilities are recognized initially at fair value and, in the case of loans and borrowings, plus directly attributable transaction costs.

Loans and borrowing

After initial recognition, interest bearing loans and borrowings are subsequently measured at amortized cost using the effective interest method. Gains and losses are recognized in surplus or deficit when the liabilities are derecognized as well as through the effective interest method amortization process. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the effective interest rate.

j). Inventories

Inventory is measured at cost upon initial recognition. To the extent that inventory was received through non-exchange transactions (for no cost or for a nominal cost), the cost of the inventory is its fair value at the date of acquisition. Costs incurred in bringing each product to its present location and conditions are accounted for, as follows:

- i) Raw materials: purchase cost using the weighted average cost method.
- ii) Finished goods and work in progress: cost of direct materials and labour and a

proportion of manufacturing overheads based on the normal operating capacity but excluding borrowing costs.

After initial recognition, inventory is measured at the lower of cost and net realizable value. However, to the extent that a class of inventory is distributed or deployed at no charge or for a nominal charge, that class of inventory is measured at the lower of cost and current replacement cost.

Net realizable value is the estimated selling price in the ordinary course of operations, less the estimated costs of completion and the estimated costs necessary to make the sale, exchange, or distribution.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

Summary of Significant Accounting Policies (Continued)

Inventories are recognized as an expense when deployed for utilization or consumption in the ordinary course of operations of the Entity.

k). Provisions

Provisions are recognized when the Entity has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Where the Entity expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognized as a separate asset only when the reimbursement is virtually certain. The expense relating to any provision is presented in the statement of financial performance net of any reimbursement.

1)Contingent liabilities

The Entity does not recognize a contingent liability but discloses details of any contingencies in the notes to the financial statements, unless the possibility of an outflow of resources embodying economic benefits or service potential is remote.

m). Contingent assets

The Entity does not recognize a contingent asset but discloses details of a possible asset whose existence is contingent on the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Entity in the notes to the financial statements. Contingent assets are assessed continually to ensure that developments are appropriately reflected in the financial statements. If it has become virtually certain that an inflow of economic benefits or service potential will arise and the asset's value can be measured reliably, the asset and the related revenue are recognized in the financial statements of the period in which the change occurs.

n). Nature and purpose of reserve

The institute creates and maintains reserves in terms of specific requirements.

o) Changes in accounting policies and estimates

The Entity recognizes the effects of changes in accounting policy retrospectively. The effects of changes in accounting policy are applied prospectively if retrospective application is impractical.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

Summary of Significant Accounting Policies (Continued)

p) Employee Benefits

Retirement benefit plan

The Entity provides retirement benefits for its employees. Defined contribution plans are postemployment benefit plans under which an entity pays fixed contributions into a separate entity (a fund), and will have no legal or constructive obligation to pay further contributions if the fund does not hold sufficient assets to pay all employee benefits relating to employee service in the current and prior periods. The contributions to fund obligations for the payment of retirement benefits are charged against income in the year in which they become payable.

Defined benefit plans are post-employment benefit plans other than defined-contribution plans. The defined benefit funds are actuarially valued tri-annually on the projected unit credit method basis. Deficits identified are recovered through lump sum payments or increased future contributions on proportional basis to all participating employers. The contributions and lump sum payments reduce the post-employment benefit obligation.

q). Foreign currency transactions

Transactions in foreign currencies are initially accounted for at the ruling rate of exchange on the date of the transaction. Trade creditors or debtors denominated in foreign currency are reported at the statement of financial position reporting date by applying the exchange rate on that date. Exchange differences arising from the settlement of creditors, or from the reporting of creditors at rates different from those at which they were initially recorded during the period, are recognized as income or expenses in the period in which they arise.

r). Borrowing costs

Borrowing costs are capitalized against qualifying assets as part of property, plant and equipment. Such borrowing costs are capitalized over the period during which the asset is being acquired or constructed and borrowings have been incurred. Capitalization ceases when construction of the asset is complete. Further borrowing costs are charged to the statement of financial performance.

s). Related parties

The Entity regards a related party as a person or an entity with the ability to exert control individually or jointly, or to exercise significant influence over the Entity, or vice versa. Members of key management are regarded as related parties and comprise the directors, the CEO and senior managers.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

Summary of Significant Accounting Policies (Continued)

t). Service concession arrangements

The Entity analyses all aspects of service concession arrangements that it enters into in determining the appropriate accounting treatment and disclosure requirements. In particular, where a private party contributes an asset to the arrangement, the Entity recognizes that asset when, and only when, it controls or regulates the services the operator must provide together with the asset, to whom it must provide them, and at what price.

In the case of assets other than 'whole-of-life' assets, it controls, through ownership, beneficial entitlement or otherwise – any significant residual interest in the asset at the end of the arrangement. Any assets so recognized are measured at their fair value. To the extent that an asset has been recognized, the Entity also recognizes a corresponding liability, adjusted by a cash consideration paid or received.

u). Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and cash at bank, short-term deposits on call and highly liquid investments with an original maturity of three months or less, which are readily convertible to known amounts of cash and are subject to insignificant risk of changes in value. Bank account balances include amounts held at the Central Bank of Kenya and at various commercial banks at the end of the financial year. For the purposes of these financial statements, cash and cash equivalents also include short term cash imprests and advances to authorised public officers and/or institutions which were not surrendered or accounted for at the end of the financial year.

v)Comparative figures

Where necessary comparative figures for the previous financial year have been amended or reconfigured to conform to the required changes in presentation.

w). Subsequent events

There have been no events subsequent to the financial year end with a significant impact on the financial statements for the year ended June 30, 2022.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

Summary of Significant Accounting Policies (Continued)

5. Significant Judgments and Sources of Estimation Uncertainty

The preparation of the Entity's financial statements in conformity with IPSAS requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the end of the reporting period. However, uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in future periods. State all judgements, estimates and assumptions made: e.g

Estimates and assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Entity based its assumptions and estimates on parameters available when the consolidated financial statements were prepared. However, existing circumstances and assumptions about future developments may change due to market changes or circumstances arising beyond the control of the Entity. Such changes are reflected in the assumptions when they occur. IPSAS 1.140

Useful lives and residual values

The useful lives and residual values of assets are assessed using the following indicators to inform potential future use and value from disposal:

- a) The condition of the asset based on the assessment of experts employed by the Entity.
- b)The nature of the asset, its susceptibility and adaptability to changes in technology and processes.
- c) The nature of the processes in which the asset is deployed.
- d) Availability of funding to replace the asset.
- e)Changes in the market in relation to the asset

Non-Current Assets

Non-Current assets are stated at Cost or valuation less Accumulated Depreciation. Where an asset is acquired in a non-exchange transaction for nil or nominal consideration the asset is initially measured at its fair value. The Institute is collating Assets transferred from the Parent Ministry

f). Depreciation

Depreciation is calculated on the cost of the non-current assets on a reducing balance basis at annual rates

Estimated to write off these assets over their expected useful life.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

Significant Judgments and Sources of Estimation Uncertainty(continued)

The Depreciation rates used are as follows:

The Depreciation rates used are as follows:	
Motor vehicle	25%
Furniture & Fitting	12.5%
Office Equipment& Accessories	12.5%
Computers & Printers	30%
Computer Software	30%
Buildings	2.5%
Land	0%

Intangible Assets

Intangible assets acquired separately are initially recognized at cost. The cost of intangible assets acquired in a non-exchange transaction is their fair value at the date of the exchange. Following initial recognition, intangible assets are carried at cost less any accumulated amortization and accumulated impairment losses. Internally generated intangible assets, excluding capitalized development costs, are not capitalized and expenditure is reflected in surplus or deficit in the period in which the expenditure is incurred. The useful life of the intangible assets is assessed as either finite or indefinite.

Provisions

Provisions are recognized when the Entity has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

Where the Entity expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognized as a separate asset only when the reimbursement is virtually certain. The expense relating to any provision is presented in the statement of financial performance net of any reimbursement.

NOTES TO THE	ACCOUNTS	FOR	THE	YEAR	ENDED	30TH	JUNE 202	2
								_

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30TH J		0000 0001
	2021-2022	2020-2021
	Kshs	Kshs
1(a). Recurrent grants		
This denotes money received from the Government to support	recurrent exper	nditure of the
the Institute.	51.075.000	
Quarter 1	51,875,000	47,000,000
Quarter 2	51,875,000	47,000,000
Quarter 3	51,875,000	47,000,000
Quarter 4	51,875,000	66,500,000
A.I.A	16,700,977	9,605,156
	224,200,977	217,105,156
1(b). Development grants		
This denotes money received from the Government to support de	evelopment exp	enditure of the
the Institute.	8	
Quarter 1	18,625,000	34,500,000
Quarter 2	18,625,000	-
Quarter 3	, , , , -	-
Quarter 4	27,250,000	
	64,500,000	34,500,000
δx		
2. Revenue from exchange transactions		
SECTION AND ADMINISTRATION OF THE SECTION OF THE SE	26,653,570	70,507,453.00
Total revenue from exchange transactions1	26,653,570	70,507,453.00
	we e	
3. Employee costs	Kshs	Kshs
Busic puy	57,156,562	56,180,150
House allowances	28,635,048	28,929,000
Extraneous allowance		
Dittations and value	480,000	467,000
Commuter allowance	7,534,016	7,679,000
	7,534,016 5,369,771	7,679,000 2,195,982
Commuter allowance Casual wages Gratuity & pensions contributions	7,534,016 5,369,771 8,101,954	7,679,000
Commuter allowance Casual wages Gratuity & pensions contributions	7,534,016 5,369,771	7,679,000 2,195,982

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30TH JUNE 2022(continued)

	2021-2022	2020-2021
4. Administration expense	Kshs	Kshs
Utilities supplies - Electricity	7,325,733	7,105,782
Utilities supplies - Water & Sewerage	800,969	269,354
Telephone expense	2,510,000	2,336,000
Internet and ICT infrastructure	976,282	1,489,261
Postage & courier services	9,450	9,450
Leased communication lines	-	-
Satellite Access Services	-	-
Local Travelling and subsistence	2,771,019	2,693,602
Foreign travel & accommodation	817,718	39,000
Transport	-	-
Tools & spares	586,380	-
Medical Supplies	435,632	361,371
Staff training and development	1,847,587	1,313,546
Printing &publishing	-	603,208
Subscriptions & periodicals	461,386	472,385
Advertisement and awareness campaigns	654,694	1,914,532
Trade shows and exhibitions	-	-
Specialised materials and Supplies	<u></u>	59,668
Education & Library Supplies	901,741	-
General Office expense	1,704,341	767,019
Supplies & Accessories for computer services	1,301,464	3,310,820
Cleaning and Sanitary Services	-	-
Refined fuels and Lubricants for transport	929,451	400,000
Cooking gas	1,814,501	1,360,000
Contracted Guards & Cleaning Services	15,277,114	10,043,286
Contracted Professional Services	1,957,920	-
Purchase of uniforms & Graduation Gowns		465,835
Purchase of Bedding & Linen	.=	-
Bank charges and commissions	45,972	51,094
Catering and Hostel Services (students catering)	19,809,284	20,986,506
Total administrative expense	62,938,637	56,051,719
5. Council expenses		
Sitting Allowance	3,169,550	3,240,000
Hospitality & Accommodation	1,134,600	382,200
Mileage Reimbursement	11,280	16,768
Honoraria	893,000	1,044,000
Training	300,000	299,400
Other Allowances	309,785	355,200
CEO Salary		5,061,654
Total council expenses	5,818,215	10,399,222

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30TH JUNE 2022(continued)

6.	Repairs and maintenance	2021-2022 Kshs	2020-2021 Kshs
	Repairs and maintenance equipment & machinery	1,057,469	2,335,408
	Repairs and maintenance of motor vehicle	920,448	705,537
	Repairs & Maintenance-office furniture	-	-
	Repairs & Maintenance-Computer & software	171,900	-
	Repairs and maintenance of buildings	564,723	1,512,681
	Overhaul of plant, machinery & Equipment	-	- -
	Purchase of workshop tools, spares & Equipment	-	332,000.
	Purchase of ICT & Communications	-	<u>=</u>
	Equipment	2,714,540	4,885,626
	Total repairs and maintenance	2,/14,540	4,003,020
7.	Academic services		
	Teaching & Academic expenses	39,987,733	31,609,692
	Student Projects & Supervision	7,523,950	7,679,743
	Extra-Curriculum & Students union	4,193,082	1,094,031
	Graduation expense	1,948,755	1,885,470
	Total academic services	53,653,520	42,268,936
8.	Depreciation and amortization		
	a). Property, Plant and equipment	69,919,391	74,635,605
	b).Intangible assets	395,520	541,500
	Total depreciation and amortization	70,314,911	75,177,105
9.	Audit fees-Auditor General	1,600,000	800,000
10	(a). Cash and Cash Equivalent		
Α/	C No. 9783756280-HFC-Mortgage & Car		
Lo		96,277,368	65,000,000
	C No.1167037944-KCB-Re-current	346,754	146,227
	C No.1143244362-KCB-Deposits Account	86,182,595	30,335,917
A/	C No.1226683495-KCB-Development		
	count	325,969	815,847
	Cash in hand	183,132,687	96,297,991
I	Cotal cash and cash equivalents	103,132,007	70,471,771

10 (b). BANK BALANCES

The bank balances in the Deposit Account are for:

- i) On-going Construction of Perimeter Wall and retention fees
- ii) Un-serviced catering unit & Academic expenses

11.Receivables from	Exchange Transactions
Current Receiv	able's

Current Receivable 3		
Staff Debtors (Salary advance)	45,090	0 -
Outstanding Imprest	39,600	
Outstanding fee Balance-student debtors	6,154,6	93 13,057,792
Total non-Current receivables	6,239,3	83 13,057,792
12(a). Prepayment		¥
Prepayment of Insurance Cover	11,746,053	7,266,562
Total prepayment	11,746,053	7,266,566
12 (b). Non-Current Receivables		
Balance b/f	7,098,547	4,664,250
Receivables from exchange		2,434,297
Total non-Current receivables	7,098,547	7,098,547
13. Trade and other payables from exchange transactions		
Provision for audit fees	800,000	1,600,000
Payables from exchange transactions	23,773,804	21,879,344
Payment due to part time lecturers	2,406,220	825,967
Pension & Gratuity	1,033,416	-
·		13,678,178
Outstanding WCPS	754,388	754,388
Total	28,767,828	37,911,910
14. Refundable deposits from students		
Student deposits b/f	4,409,514	3,778,714
Deposits	634,000	630,800
Refunds	-	-
Total deposits	5,043,514	4,409,514
Total deposits	2,010,011	1,102,011
15 P		
15. Revenue reserve	254 512 220	210 054 255
Bal b/f	-274,712,328	-218,974,355
Surplus/deficit for the financial year	1,303,849	(55,737,973)
Balance as at June 30	-273,408,479	-274,712,328

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30TH JUNE 2021 (continued)

16. V	Vork in progress	2021-22	2020-21
100	, or brogress		
	Opening work in progress	38,216,514	6,330,509
	Additions	11,715,354	31,886,005
	Total	49,931,869	38,216,514
17.	Intangible assets-Software		
	Description		
	•	Kshs	KShs
	Cost At the beginning of the year	6,744,139	6,399,139
	Additions		345,000
	Disposals	-	-
	At the end of the year	6,744,139	6,744,139
	Amortization & Impairment		
	At the beginning of the year	(5,425,740)	(4,884,240)
	Amortization for the year	(395,520)	(541, 500)
	Amortization & impairment at June 30	(5,821,260)	(5,425,740)
	Net book values	922,879	1,318,399

KENYA INSTITUTE OF MASS COMMUNICATION

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30TH JUNE 2022(continued)

	Motor Vehicles Computers Work in	Progress	Shs Shs	16.910.000 15.826.614 6.330.509	18 118 820		16,910,000 33,945,434 38,216,514	- 645,574 11,715,354	1	16,910,000 34,591,008 49,931,868		(7,398,125) (6,263,195)	(2,377,969) (8,304,672)	(9,776,094) (14,567,867)		(9,776,094) (14,567,867)	1,783,476.56 6,006,942.30	5,350,430 14,016,199 49,931,868	7133 906 10 377 567 38 216 517
	Tools &	Equipment	Shs	259.359.016	81 568 870	0.00000	340,927,886	25,385,912	,	366,313,798		(44,997,454)	(36,991,304)	(81,988,758)		(81,988,758)	(35,540,630)	248,784,410	258 939 128
	Furniture &	Fittings	Shs	29.028.208	4 018 902	-,010,7	33,047,110	4,050,432		37,097,542		(13,936,436)	(2,388,834)	(16,325,270)		(16,325,270)	(2,596,534)	18,175,738	16 721 840
Non-Current Assets	Buildings		Shs	1,100,070,089	1		1,100,070,089	1,332,099	ı	1,101,402,188		(117,157,042)	(24,572,826)	(141,729,868)		(141,729,868)	(23,991,808)	935,680,512	958 340 221
	Land		Shs	1,100,000,000			1,100,000,000	ı	t	1,100,000,000	npairement			·	Depreciation& impairement	ı	r	1,100,000,000	1 100 000 000
	Description			as at 1st July 2020	additions	Transfers/loss	As at June 2021	additions	charge for year	as at June 2022	Depreciation& impairement	Ist July 2020 depreciation	As at June 2021	•	Depreciation	Ist July 2021	year	2022	As at June

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30TH JUNE 2022(continued)

Financial Risk Management

The carrying amount of financial assets recorded in the financial statements representing the entity's maximum exposure to credit risk without taking account of the value of any collateral obtained is made up as follows:

	Total	Fully		u.
	amount	performing	Past due	Impaired
	Kshs	Kshs	Kshs	Kshs
As at 30 June 2022		-		
Receivables from				
exchange transactions	6,239,383	6,239,383	-	-
Receivables from non-	7,098,547	7,098,547		
exchange transactions			-	-
Bank balances	183,132,687	183,132,687		-
Total	196,470,617	196,470,617	-	-
As at 30 June 2021	-		-	-
Receivables from	13,057,792	13,057,792	ε	
exchange transactions			-	-
Receivables from non-	7,098,547	7,098,547		
exchange transactions			z -	
Bank balances	96,297,991	96,297,991	-	-
Total	116,454,330	116,454,330	-	-

The customers under the fully performing category are paying their debts as they continue trading. The credit risk associated with these receivables is minimal and the allowance for uncollectible amounts that the entity has recognised in the financial statements is considered adequate to cover any potentially irrecoverable amounts. The entity does not have significant concentration of credit risk on amounts due from students.

The board of directors sets the entity's credit policies and objectives and lays down parameters within which the various aspects of credit risk management are operated.

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30TH JUNE 2022(continued)

Cash Generated from Operations

	2021-2022
	KShs
Surplus for the year before tax	1,036,443
Adjusted for:	
Depreciation	69,919,391
Non-cash grants received	-
Contributed assets	-
Impairment	395,520
Gains and losses on disposal of assets	-
Contribution to provisions	-
Contribution to impairment allowance	-
Finance income	-
Finance cost	
Working Capital adjustments	
Increase in inventory	-
Increase in receivables	9,653,293
Increase in deferred income	-
Increase in payables	(1,592,048)
Increase in payments received in advance	-
Net cash flow from operating activities	61,965,467

Financial Risk Management

i)Liquidity risk management

Ultimate responsibility for liquidity risk management rests with the entity's directors, who have built an appropriate liquidity risk management framework for the management of the entity's short, medium and long-term funding and liquidity management requirements. The entity manages liquidity risk through continuous monitoring of forecasts and actual cash flows.

The table below represents cash flows payable by the entity under non-derivative financial liabilities by their remaining contractual maturities at the reporting date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances, as the impact of discounting is not significant.

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30^{TH} JUNE 2022(continued)

	Less than 1 month	Between 1-3 months	Over 5 months	Total
	Kshs	Kshs	Kshs	Kshs
As at 30 June 2022				
payables from non-exchange transactions	-	23,773,804	-	23,773,804
Pension & Gratuity	-	1,033,416		1,033,416
payment due to part time lecturers	-	2,406,220	-	2,406,220
Provision for audit fee	-	800,000	-	800,000
Outstanding WCPS	-	754,388		754,388
Total		28,767,828	-	28,767,828
As at 30 June 2021				
payables from non-exchange transactions	-	21,053,377	-	21,053,377
Pension & Gratuity	-	13,678,178		13,678,178
payment due to part time lecturers	-	825,967	_	825,967
Provision for audit fee	-	1,600,000		1,600,000
Outstanding WCPS	-	754,388		754,388
Total	-	37,911,910	-	37,911,910

iv) Capital Risk Management

The objective of the entity's capital risk management is to safeguard the entity's ability to continue as a going concern. The entity capital structure comprises of the following funds

	2021-2022	2020-2021
		Kshs
Revaluation reserve	2,820,675,842	2,756,175,842
Retained earnings		-
Capital reserve	(273,408,479)	(274,712,328)
Total funds	2,547,267,364	2,481,463,514
Total borrowings	-	-
Less: cash and bank balances	183,132,687	96,297,991
Net debt/(excess cash and cash equivalents)	-	-
Gearing	21.9 %	39.3 %

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30TH JUNE 2022(continued)

29. Related Party Disclosures

Nature of related party relationships

Entities and other parties related to the entity include those parties who have ability to exercise control or exercise significant influence over its operating and financial decisions. Related parties include management personnel, their associates and close family members.

Government of Kenya

The Government of Kenya is the principal shareholder of the entity, holding 100% of the *entity's* equity interest. The Government of Kenya has provided full guarantees to all long-term lenders of the entity, both domestic and external.

Other related parties include:

- i) The Parent Ministry;
- ii) County Governments
- iii) Other SCs and SAGAs

Relates Party Disclosures

- iv) Key management;
- v) Board of directors;

	2021-2022	2020-2021
	Kshs	Kshs
Transactions with related parties		
a) Sales to related parties		
Sales of electricity to Govt agencies	-	-
Rent Income from govt. agencies	-	r=
Water sales to Govt. agencies	-	
Others (Specify) e.g Interest and Bank charges	-	
Total	-	p=.
b) Purchases from related parties		
Purchases of electricity from KPLC	-	-
Purchase of water from govt service providers	-	-
Rent expenses paid to govt agencies	-	-
Training and conference fees paid to govt. agencies	-	-
Others (specify)	-	:=:
Total	-	-
b) Grants /Transfers from the Government	2021-2022	2020-2021

Grants from National Govt	224,200,977	217,105,156
Grants from County Government	_	
20 0 0 000 000 000 000 000 000 000 000		
Donations in kind	-	-
Total	224,200,977	217,105,156
c) Expenses incurred on behalf of related party		
Payments of salaries and wages for 99 employees		-
Payments for goods and services for xxx		
Total		
d) Key management compensation		
Directors' emoluments	6,308,665	5,337,568
Compensation to key management	5,066,988	5,061,655
Total	11,375,653	10,399,223

29 Events after the Reporting Period

There were no material adjusting and non-adjusting events after the reporting period.

30 Ultimate and Holding Entity

The entity is a State Corporation/ or a Semi- Autonomous Government Agency under the Ministry of Information Communication and Digital Economy.

Currency

The financial statements are presented in Kenya Shillings (Kshs).

XIX APPENDIX

APPENDIX 1: PROGRESS ON FOLLOW UP OF AUDITOR RECOMMENDATIONS

The following is the summary of issues raised by the external auditor, and management comments that were provided to the auditor.

	Issue / Observations from Auditor	Management comments	Focal Point person to resolve the issue (Name and designation)	Status: (Resolved / Not Resolved)	Timeframe: (Put a date whe you expect the issue to be resolved)
1.Basis 2018/2	of Qualified Opinio 2019	on .			
1.0 Pro	posed Plant and Eq	uipment			
1.1	Encroachment of Land by Private Developer	The matter on encroachment of land still before Court of Appeal	Mr.Peter Wakoli (Ag. Director)	Not resolved	The matter is subject to Court of Appeal ruling
1.2	Revaluation of Assets	Management response on the matter adopted in the PIC meeting on March 15 th 2023	Mr.Peter Wakoli (Ag. Director)	Resolved	
2.0	Capital Revaluation	The management response on the matter adopted in the PIC meeting on March 15 th 2023	Mr.Peter Wakoli (Ag. Director)	Resolved	
Other N	Matter				
1.0	Delay in the construction of Kitchen and Dining Hall	Management response on the matter adopted in the PIC meeting on March 15 th 2023	Mr.Peter Wakoli (Ag. Director)	Resolved	,
2.0	Budgetary control and Performance	Management response on the matter adopted in the PIC meeting on March 15th 2023	Mr.Peter Wakoli (Ag. Director)	Resolved	

	STATEMENTS	FOR THE YEAR EN	DED 30 JUNE	2022	
1.Basis of 2019/202	Qualified Opinio	n	-		
	Encroachment of Land by Private Developer	The matter on encroachment of land still before Court of Appeal	Mr.Peter Wakoli (Ag. Director)	Not resolved	The matter is subject to Court of Appeal ruling
Other Ma	tter			7	
	Unresolved Prior years Matter	All prior years matter are resolved apart from the matter on encroachment of land	Mr.Peter Wakoli (Ag. Director)	Resolved	
Basis for C	Conclusion				
e Se	Delay in the construction of Kitchen and Dining Hall	Management response on the matter adopted in the PIC meeting on March 15 th 2023	Mr.Peter Wakoli (Ag. Director)	Resolved	
Basis for (2020/21	Qualified Opinion	n			
20 - 194 2 - 1	Encroachment Of Land by Private Developer	The matter on encroachment of land still before Court of Appeal	Mr.Peter Wakoli (Ag. Director)	Not resolved	The matter is subject to Court of Appeal ruling
Other Ma	tter				
	Budgetary control and Performance	Management response on the matter adopted in the PIC meeting on March 15 th 2023	Mr.Peter Wakoli (Ag. Director)	Resolved	
Basis for C	Conclusion				
-	Excessive Membership of the Council	Management response on the matter adopted in the PIC meeting on March 15 th 2023	Mr.Peter Wakoli (Ag. Director)	Resolved	

APPENDIX I I: PROJECTS IMPLIMENTED BY THE ENTITY

Project Title	Project Number	Donor	Period /Duration	Separate donor reporting required as per donor agreement	Consolidated in these financial statements
Eldoret Campus	2	Gok	6 yrs	NO	YES
405bed capacity five storey hostel		GoK	6 yrs	NO	YES
Modernization of KIMC film		GoK	6 yrs	NO	YES

APPENDIX 111: INTER-ENTITY TRANSFERS

	ENTITY NAME:	Kenya Institute of	Mass Communication	
		sfers from the State De		
	FY 2021/22			
a.	Recurrent Grants			
	¥			Indicate the FY to which the amounts
		Bank Statement Date	Amount (Kshs)	relate
		24/8/21	17,291,667	2021/22
	***	07/09/21	17,291,667	2021/22
		2/11/21	17,291,667	2021/22
		26/11/21	17,291,667	2021/22
		24/12/21	17,291,667	2021/22
		3/2/22	17,291,666	2021/22
		28/2/22	17,291,666	2021/22
		31/3/22	17,291,666	2021/22
		28/4/22	17,291,666	2021/22
		3/6/22	17,291,667	2021/22
		21/6/22	17,291,667	2021/22
		24/6/2022	17,291,667	2021/22
		Total	207,500,000	
b.	Development Grants			
				Indicate the FY to which the amounts
		Bank Statement Date	Amount (Kshs)	<u>relate</u>
		24/8/21	18,625,000	2021/22
		20/12/21	18,625,000	2021/22
		21/6/22	27,250,000	2021/22
		Total	64,500,000	

^{**}In the FY 2021-2022, the institute had an approved development budget of Kshs 64,500,000, the whole amount as budgeted was disbursed.

KENYA INSTITUTE OF MASS COMMUNICATION ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

APPENDIX IV: TRANSFER FROM OTHER GOVERNMENT ENTITIES

Entity	Date received	þ		Where recorded	pe			
Name of the MDA Transferring the	as per bank	Recurrent/Development	Total Amount	Statement of financial	Capital fund	Deferred income	Receivables	Total Transfers
spunj	statement			performance				during the year
MICT-State Department of Broadcasting &								
icatio	24/8/21	Recurrent	17,291,667	17,291,667	Î	,	1	17,291,667
66	07/09/21	33	17,291,667	17,291,667	1	1	1	17,291,667
66	2/11/21	33	17,291,667	17,291,667	,	1	1	17,291,667
66	26/11/21	33	17,291,667	17,291,667	,	1	1	17,291,667
66	24/12/21		17,291,667	17,291,667	,	1	1	17,291,667
33	3/2/22	,	17,291,666	17,291,666	,	1	1	17,291,666
22	28/2/22	,,	17,291,666	17,291,666	1	-	•	17,291,666
66	31/3/22	**	17,291,666	17,291,666	1	1	1	17,291,666
"	28/4/22	66	17,291,666	17,291,666	1		-	17,291,666
2,2	3/6/22	66	17,291,667	17,291,667		-	-	17,291,667
,,	21/6/22	66	17,291,667	17,291,667	,	1		17,291,667
22	24/6/22	66	17,291,667	17,291,667		1	ı	17,291,667
	Total		207,500,000					
66	24/8/21	Development	18,625,000	18,625,000			E	18,625,000
	20/12/21		18,625,000	18,625,000		1	1	18,625,000
, ,	21/6/22	. 66	27,250,000	27,250,000		1	1	27,250,000
	Total		64,500,000					