



PUBLIC ADMINISTRATION AND INTERNATIONAL RELATIONS (PAIR) SECTOR

Medium-Term Expenditure Framework for 2024/25 – 2026/27

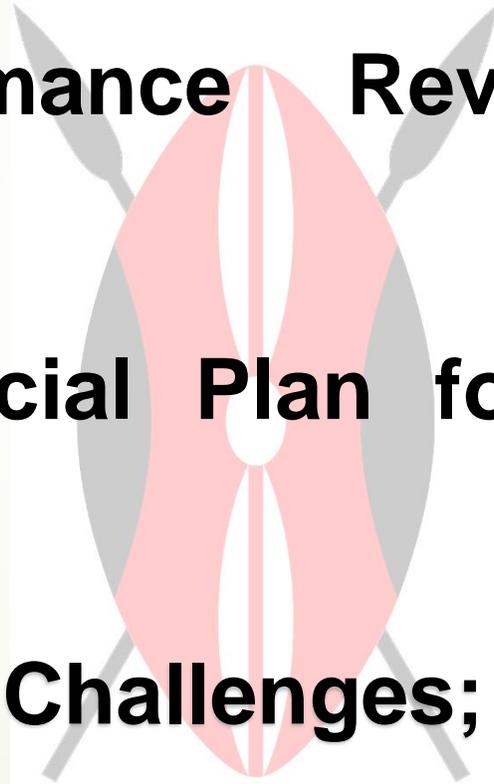
Presented by

**Mr. Amos N. Gathecha, EBS, ndc (K),
Principal Secretary
State Department for Public Service
PAIR Sector Chairperson**

14th December, 2023

Presentation Outline

1. Introduction;
2. Programme Performance Review for the period 2020/2021 – 2022/23;
3. Priorities and Financial Plan for the FY 2024/25 and Medium-Term;
4. Emerging Issues and Challenges; and
5. Conclusion and Recommendations.



INTRODUCTION

Sector Composition

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➤ The PAIR Sector comprises 23 Sub-Sectors as follows:

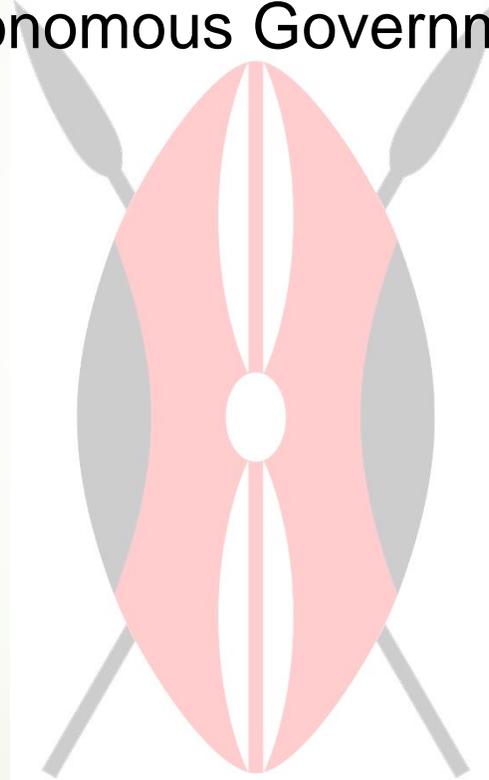
1. Executive Office of the President;	13. State Department for Public Service;
2. Office of the Deputy President;	14. Parliamentary Service Commission;
3. Office of the Prime Cabinet Secretary;	15. National Assembly;
4. State Department for Parliamentary Affairs	16. Senate;
5. State Department for Performance and Delivery Management;	17. Parliamentary Joint Services;
6. State Department for Cabinet Affairs;	18. Commission on Revenue Allocation;
7. State House	19. Public Service Commission;
8. State Department for Devolution;	20. Salaries and Remuneration Commission;
9. State Department for Foreign Affairs;	21. Office of the Auditor General;
10. State Department for Diaspora Affairs;	22. Office of the Controller of Budget; and
11. The National Treasury;	23. Commission on Administrative Justice.
12. State Department for Economic Planning;	

INTRODUCTION.....Cont'd

Sector Composition

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- The Sector has:
 1. Twenty (20) Autonomous Government Agencies;
 2. Thirty Four (34) Semi-Autonomous Government Agencies.



Sector Vision and Mission

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➤ Sector Vision

Excellence in Public Policy Administration and International Relations.

➤ Sector Mission

To provide overall leadership, coordination of national programmes and projects, policy direction and oversight in financial, economic and devolution management; public sector transformation and performance management in service delivery; resource mobilization and allocation; alignment of policies and legislation with National Development Agenda; championing diaspora affairs; and management of Kenya's Foreign Policy for global competitiveness and national prosperity.

Sector Strategic Objectives

➤ The Sector objectives are to:

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1. Provide leadership, policy direction, oversight and coordination of Government for national prosperity;
2. Ensure effective supervision, coordination and management in the implementation of the cabinet decisions and presidential directives;
3. Strengthen the coordination and oversight of the national development agenda;
4. Strengthen management of devolution and enhance intergovernmental relations between the national and county governments;
5. Promote effective dispatch of government business in parliament;
6. Strengthen policy and legislative framework across MDAs;

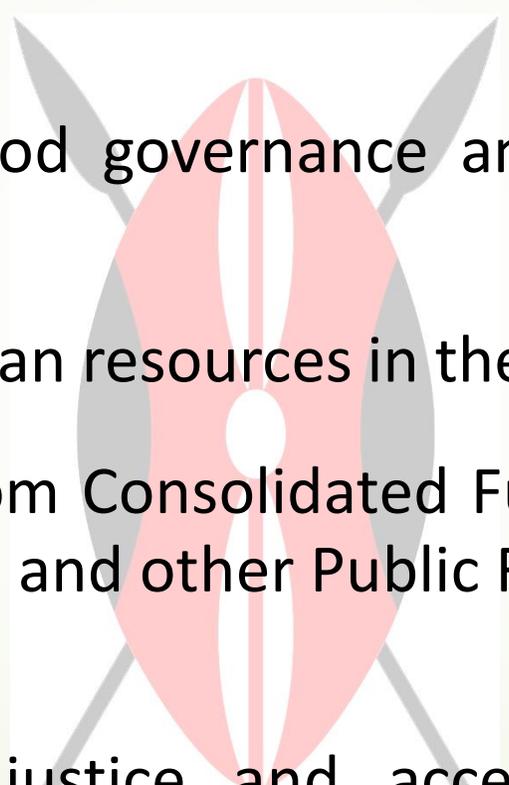
Sector Strategic Objectives ...Cont'd

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7. Promote and protect Kenya's national interests and the welfare of Kenyans in the diaspora;
8. Mainstream and empower Kenyans abroad to effectively make a significant contribution to the country's development;
9. Promote prudent financial and fiscal management for economic growth and stability;
10. Coordinate national and sectoral development planning, statistics and population policy management, and tracking of national development plans, policies, programmes, and international and regional development frameworks;
11. Transform the Public Service and enhance performance management for efficient and effective service delivery;
12. Impart youth with discipline, patriotism and skills through paramilitary national service and technical and vocational education training;

Sector Strategic Objectives ...Cont'd

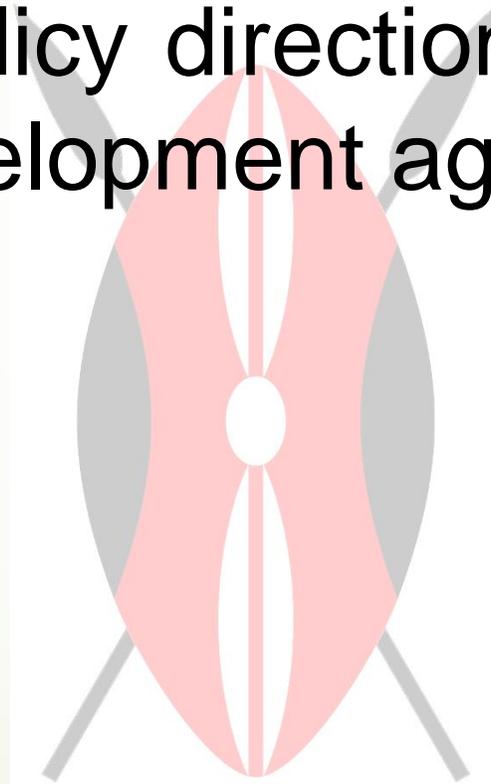
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13. Make recommendations on equitable sharing of revenue; Develop a harmonized and a fiscally sustainable remuneration and benefits system in the Public Service to reward performance, attract and retain required skills;
 14. Promote and support good governance and accountability in the Public Sector;
 15. Manage and develop human resources in the Public Service;
 16. Authorize withdrawals from Consolidated Fund, County Revenue Fund, Equalization Fund and other Public Funds and report on utilization; and
 17. Promote administrative justice and access to information for efficient and effective service delivery.
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Contribution of the Sector to the Economy

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- ➔ The Sector is a fundamental pillar of the Kenyan economy, as it provides national leadership, oversight and policy direction towards realization of the Country's development agenda.



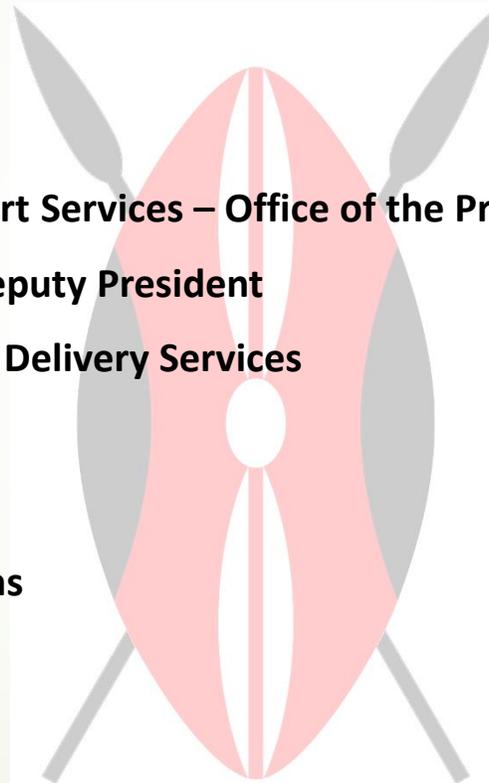
SECTOR PERFORMANCE REVIEW FOR THE PERIOD 2020/21 – 2022/23

Sector Programmes

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The Sector implemented the following 46 Programmes:

1. State House Affairs
2. Deputy President Services – Executive Office of the President
3. Cabinet Affairs
4. Government Advisory Services
5. Nairobi Metropolitan Services
6. General Administration Planning and Support Services – Office of the Prime Cabinet Secretary
7. Deputy President Services – Office of the Deputy President
8. Public Service Performance Management & Delivery Services
9. Government Coordination and Supervision
10. Devolution Support Services
11. Management of Intergovernmental Relations
12. Administration Support Services
13. Special Initiatives
14. General Administration Planning and Support Services – Ministry of Foreign Affairs
15. Foreign Relations and Diplomacy
16. Economic Cooperation & Commercial Diplomacy



SECTOR PERFORMANCE REVIEW FOR THE PERIOD 2020/21 – 2022/23

Sector Programmes ...Cont'd

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17. Foreign Policy Research, Capacity Development & Technical Cooperation
18. General Administration Planning and Support Services – State Department for Foreign Affairs
19. Foreign Relations and Diplomacy – State Department for Foreign Affairs
20. Economic Cooperation & Commercial Diplomacy – State Department for Foreign Affairs
21. Foreign Policy Research, Capacity Development & Technical Cooperation – State Department for Foreign Affairs
22. General Administration Planning and Support Services – State Department for Diaspora Affairs
23. Management of Diaspora & Consular Affairs
24. General Administration Planning and Support Services – The National Treasury
25. Public Financial Management
26. Economic & Financial Policy Formulation and Management
27. Market Competition & Creating of an Enabling Business Environment
28. Government Clearing Services
29. Rail Transport
30. Marine Transport
31. Economic Policy and National Planning
32. National Statistical Information Services

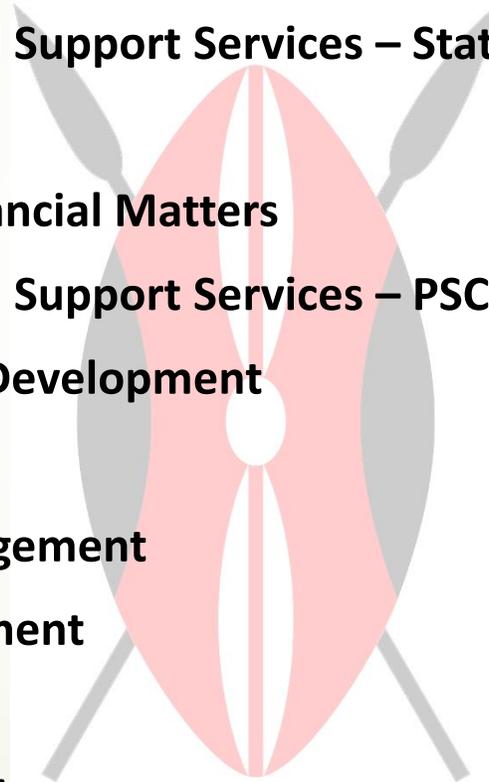


SECTOR PERFORMANCE REVIEW FOR THE PERIOD 2020/21 – 2022/23

Sector Programmes ...Cont'd

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- 33. Public Information Management Monitoring & Evaluation Services**
- 34. General Administration Planning and Support Services – State Department for Economic Planning**
- 35. Public Service Transformation**
- 36. General Administration Planning and Support Services – State Department for Public Service**
- 37. National Youth Service**
- 38. Intergovernmental Revenue and Financial Matters**
- 39. General Administration Planning and Support Services – PSC**
- 40. Human Resource Management and Development**
- 41. Governance and National Values**
- 42. Performance and Productivity Management**
- 43. Salaries and Remuneration Management**
- 44. Audit Services**
- 45. Control and Management of Public Finances**
- 46. Promotion of Administrative Justice**



Key Sector Achievements 2020/21-2022/23

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The sector achieved most of its set targets during the period under review.

Some of the key achievements include:

Executive Office of the President

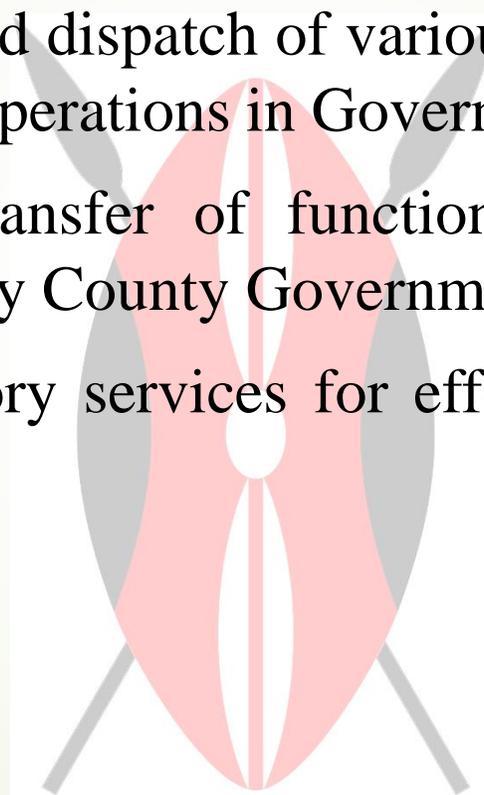
- Provided overall policy direction, leadership, and coordination of government;
- Facilitated H.E. the President and H.E. the Deputy President to fulfill their constitutional mandate;
- Facilitated H.E. the First Lady in implementing Women Economic Empowerment (WEE) programme;
- Facilitated H.E. spouse of the Deputy President in undertaking the boy child initiative programme aimed at rehabilitating boy child from drugs and substance abuse .

Key Sector Achievements 2020/21-2022/23 ...(I)

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Executive Office of The President

- Facilitated the development and dispatch of various Cabinet memoranda for effective and harmonious operations in Government;
- Implemented the deed of transfer of functions from the National Government to the Nairobi City County Government;
- Provided public policy advisory services for effective management of public affairs.



Key Sector Achievements 2020/21-2022/23...(2)

Devolution Support Services

- developed Guidelines for establishment of intergovernmental relations Unit
- Provided capacity building and technical assistance at Kshs.8.1B to all counties (targeting Public Finance Management, Planning, Monitoring & Evaluation, Human Resource & Performance Management, Civic Education, Public Participation and Environment & social safeguards)
- Implemented Local Economic development projects in 15 counties
- Undertook valuation of over 26 thousand registrable assets of defunct local authorities and Ministries with devolved functions.
- Documented and shared best practices to counties

Key Sector Achievements 2020/21-2022/23 ...(3)

Foreign Relations and Diplomacy

- Opened five (5) new mission, consulate and liaison offices in Maputo (Mozambique), Jakarta (Indonesia), Goma (Congo), Hargeisa (Somaliland) and Arusha (Tanzania)
- Promoted Kenya as a premier destination for major international conferences and events including hosting the 9th Summit of Africities held in Kisumu County from 17th - 21st May 2022.
- Engaged the Kenyan Diaspora through conferences and side events aimed at integrating the diaspora into national development agenda and promoted socio-economic development.
- Offered Consular services to the Kenya Diaspora as well as repatriated 5000 distressed Kenyans following the COVID-19 pandemic
- Coordinated the signing of Bilateral Labour Agreements (BLA) with Saudi Arabia, Bahrain, Qatar, Oman and Kuwait.

Key Sector Achievements 2020/21-2022/23 ...(4)

Prudent, financial, and fiscal management for economic growth and stability

- Facilitated the preparation and implementation of three (3) financial years National Budgets to Parliament, three (3) Medium-Term Debt Strategies and one (1) Medium Term Revenue Strategy.
- Implemented fiscal consolidation initiatives that led to reduction of fiscal deficit from 7.7% in FY 2020/21 to 5.6 % in FY 2022/23.
- Mobilized a total of KSh. 126.3 billion worth of private capital under Public Private Partnerships.
- Settled 100% of maturing serviceable public debt.
- Leased 4,023 vehicles for the National Police Service towards enhanced security.

Key Sector Achievements 2020/21-2022/23 ...(5)

Economic Policy and National Planning

- Undertook county consultations and prepared Draft MTP IV 2023 - 2027 and its Sector Plans;
- Developed and issued Guidelines to MDACs on preparation of Strategic Plans 2023 – 2027 and Third Generation CIDPs 2023 – 2027;
- Supported the Education sector through construction/renovation of 32,530 institutional facilities and bursary awards to 3,111,333 beneficiaries;
- Supported the Security sector through infrastructural development of 2,811 facilities such as chief's offices, police posts and housing;
- Developed and rolled out the e-NIMES/e-CIMES to 147 MDACs;
- Conducted 2022 Kenya Demographic and Health Survey; and
- Developed policies to guide Monitoring and Evaluation, Knowledge Management and Population issues for Sustainable Development.

Key Sector Achievements 2020/21-2022/23 ...(6)

Public Service Transformation

- Developed Dignity at Work Place Policy, Internship and Volunteerism Policy for Public Service.
- Reviewed Policy on Designated Hardship Areas.
- Developed Framework for Public Service Collective Bargaining.
- Trained 320 public servants under development partner programme and 230 civil servants under In -Service Training support.
- Provided services to 13.51 million customers through Huduma Kenya service delivery platforms.
- Sensitized 150 institutions on Business Process Re-engineering (BPR).
- Recruited 24,847 youths, trained 22,705 and 41,106 in paramilitary and TVET skills respectively.

Key Sector Achievements 2020/21-2022/23 ...(7)

Inter government revenue and financial matters

- Ensured equitable revenue sharing between National and County governments and among County governments
- Gave recommendation on County recurrent expenditure budget ceilings for County governments
- Undertook own source revenue administration assessment for county governments
- Developed State of Inequality in Kenya report



Key Sector Achievements 2020/21-2022/23 ...(9)

Salaries and Remuneration Management

- Implemented the 8th summit resolutions of the National Wage Bill Conference
- Reviewed the Public Service Remuneration and Benefits Policy Guideline
- Finalized and launched the framework for recognition of Productivity and Performance in April 2023
- Conducted job evaluation and salary structure reviews for 287 public institutions
- Deliberated and advised on 104 collective Bargaining Agreements (CBAs) in readiness for registration and implementation

Key Sector Achievements 2020/21-2022/23 ...(10)

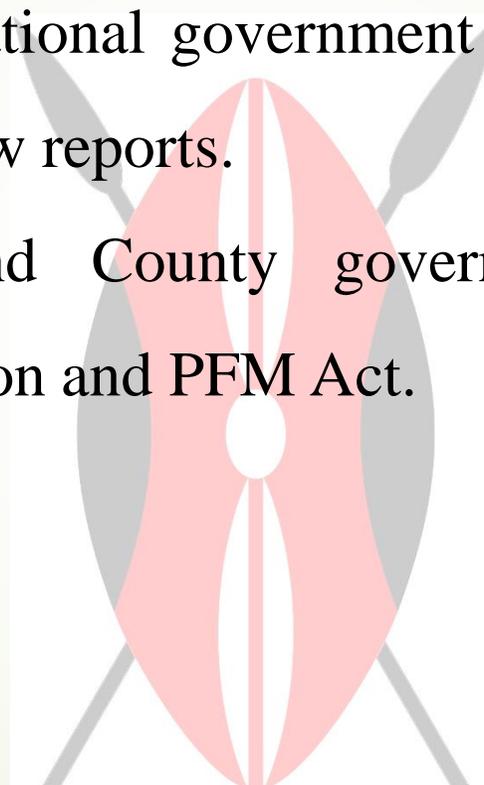
Audit Services

- Issued 4,980 Audit Reports on MDAs, County Governments, NG-CDF and Specialized Reports. Through publication of the reports, The National Assembly and the County Assemblies carry out their oversight mandate through enquiries into the reports by the Auditor General;
- Conducted and Issued the first ever Citizen Accountability Audit report on the citizens participation in the budget making process;
- Translated and launched the audit reports into Kiswahili version simplified for citizens.

Key Sector Achievements 2020/21-2022/23 ...(11)

Control and Management of Public Finances

- Prepared and published 24 national government and 564 County specific Budget Implementation Review reports.
- Reviewed 513 National and County governments' legislations for compliance with the constitution and PFM Act.



Key Sector Achievements 2020/21-2022/23 ...(12)

Administrative Justice and Access to Information

- Promoted administrative justice for aggrieved consumers of public services through resolution of 10,922 complaints.
- Provided alternative dispute resolution channel which eased pressure on the courts and cost of litigation.
- Enhanced transparency and accountability through enforcement of the right to Information.
- Enhanced oversight on service delivery at the counties through decentralization of the Ombudsman services to Laikipia, Garissa regional offices and Kwale, Makueni, Meru, and Wundanyi Huduma Centres.

Analysis of Approved Budget vs Actual Expenditure

FY 2020/21-2022/23

Sector Expenditure Analysis 2020/21-2022/23

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Economic Classification	Approved Budget			Actual Expenditure		
	2020/21	2021/22	2022/23	2020/21	2021/22	2022/23
Sector: Public Administration and International Relations						
Recurrent	127,066.7	145,932.4	150,266.0	119,192.1	135,597.0	128,631.5
Development	139,252.3	173,556.5	143,017.7	129,759.2	143,587.3	108,562.5
Total	266,319.0	319,488.9	293,283.7	248,951.3	279,184.3	237,194.0

Expenditure Trends for the period 2020/21-2022/23

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Analysis of Total Budget Vs. Actual Expenditure

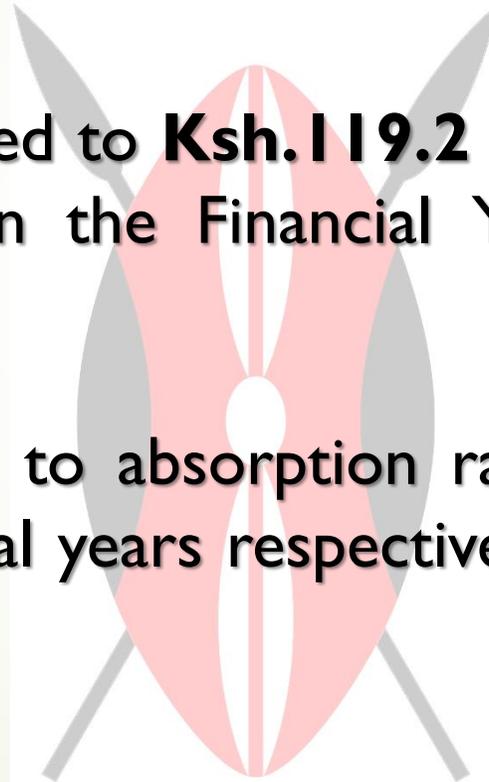
- ➔ In the Financial Years 2020/21, 2021/22 and 2022/23 the Sector's approved budget (Recurrent and Development) was **Ksh.266.3 billion**, **Ksh.319.5 billion** and **Ksh.293.3 billion** respectively.
- ➔ The Sector's actual expenditure was **Ksh.249.0 billion**, **Ksh.279.2 billion** and **Ksh.237.2 billion** in the Financial Years 2020/21, 2021/22 and 2022/23 respectively.
- ➔ The corresponding absorption rates stood at **93.5%**, **87.4%** and **80.9%** for the Financial Years 2020/21, 2021/22 and 2022/23 respectively as shown in the slide below.



Analysis of Recurrent Expenditure

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- ▶ The Sector's approved Recurrent budget was **Ksh.127.1 billion** in FY 2020/21, **Ksh.145.9 billion** in FY 2021/22 and **Ksh.150.3 billion** in FY 2022/23.
- ▶ Actual expenditure amounted to **Ksh.119.2 billion**, **Ksh.135.6 billion** and **KShs.128.6 billion** in the Financial Years 2020/21, 2021/22 and 2022/23 respectively.
- ▶ The expenditures translate to absorption rates of **93.8%**, **92.9%** and **85.6%** for the three financial years respectively as detailed in the tables in the next slides.



Analysis of Development Expenditure

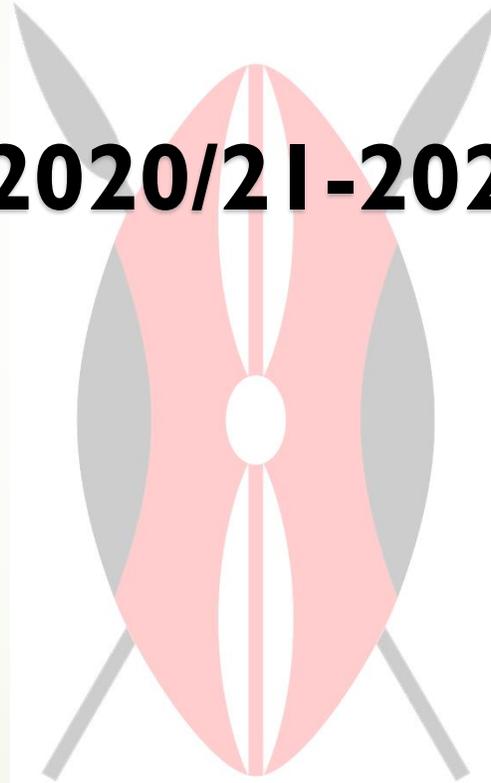
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- ▶ The Sector's Development budget allocation was **Ksh.139.3 billion** in FY 2020/21, **Ksh.173.6 billion** in FY 2021/22 and **Ksh.143.0 billion** in FY 2022/23.
- ▶ The expenditure stood at **Ksh.129.8 billion**, **Ksh.143.6 billion** and **Ksh.108.6 billion** for the FY 2020/21, 2021/22 and 2022/23 respectively.
- ▶ The corresponding absorption rates were **93.2%**, **82.7%** and **75.9%** for the three financial years respectively.



Analysis of Expenditure Trends by Sub-Sectors

FY 2020/21-2022/23



Analysis of Expenditure Trends by Sub-Sectors

FY2020/21-2022/23

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SECTOR: PUBLIC ADMINISTRATION AND INTERNATIONAL RELATIONS	APPROVED BUDGET			ACTUAL EXPENDITURE		
	2020/21	2021/22	2022/23	2020/21	2021/22	2022/23
1011 Executive office of the President	40,937.4	42,378.3	35,044.0	32,381.2	31,055.9	21,737.9
1012 Office of the Deputy President	-	-	1,016.9	-	-	927.9
1013 Office of the Prime Cabinet Secretary	-	-	853.2	-	-	660.6
1032 State Department of Devolution	9,190.2	4,402.4	1,807.6	8,678.4	3,571.6	1,664.7
1052 Ministry of Foreign Affairs	17,330.0	19,992.0	15,384.3	16,840.0	19,868.0	15,243.4
1053 State Department for Foreign Affairs	-	-	5,383.7	-	-	5,277.6
1054 State Department for Diaspora Affairs	-	-	658.0	-	-	383.2
1071 The National Treasury	114,526.0	170,107.0	147,564.0	107,612.0	146,301.0	109,132.0
1072 State Department for Economic Planning	59,172.8	51,633.6	51,382.3	59,002.0	48,583.8	51,088.0
1213 State Department for Public Service	15,623.0	20,158.8	22,943.0	15,241.5	19,617.3	20,312.0
2061 Commission on Revenue Allocation	319.0	446.0	541.0	314.0	434.0	536.0
2071 Public Service Commission	2,196.1	2,391.5	2,478.8	2,155.3	2,292.5	2,398.0
2081 Salaries and Remuneration Commission	459.7	621.4	504.9	442.5	589.7	498.6
2111 Auditor General	5,524.6	6,083.5	6,523.7	5,286.4	5,658.2	6,187.5
2121 Office of The Controller of Budget	565.8	649.6	620.4	540.2	619.4	596.5
2131 Commission on Administrative Justice	474.5	624.8	577.8	458.2	592.7	568.8
TOTAL	266,319.1	319,488.9	293,283.9	248,951.7	279,184.1	237,193.8

3. PRIORITIES AND FINANCIAL PLAN FOR THE FY 2024/25 AND THE MEDIUM-TERM

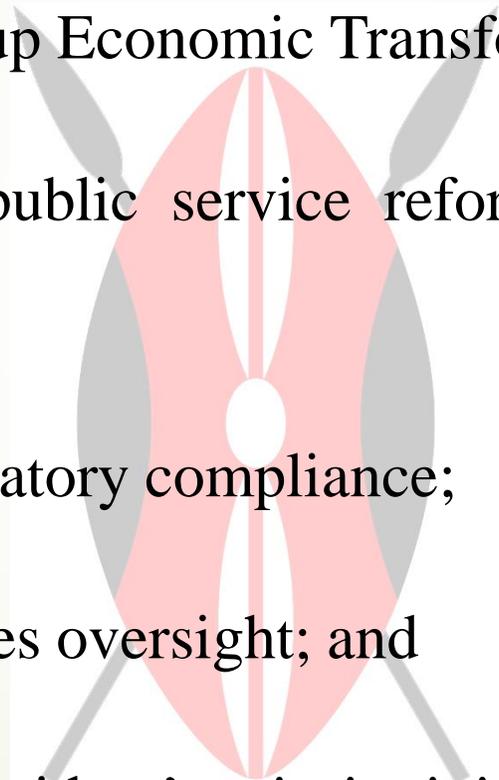


Priority Interventions FY 2024/25 – FY 2026/27

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Key priority areas:

1. Provide leadership and coordination for the support of whole government approach in implementation of Bottom-up Economic Transformation Agenda (BETA);
2. Promote good governance, public service reforms, ethics, values and principles of public service;
3. Promote audit, legal and regulatory compliance;
4. Ensure executive public entities oversight; and
5. Ensure coordination of the President's priority initiatives and directives.



Priority Interventions FY 2024/25 – FY 2026/27...Cont'd

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6. Coordinate in the implementation of Government policies, plan, projects and programmes including convening inter-ministerial coordination meetings to accelerate implementation of government programmes in line with Government transformative agenda;
7. Foster Intergovernmental relations including holding IBEC forums, Sectoral working committees and fast track the implementation of resolutions;
8. Coordinate and supervise the implementation of Development Partners Funded Projects and Programmes as well as the North and North Eastern Development Initiatives including monitoring and evaluation;
9. To coordinate and monitor the implementation of key government Strategic priorities and intervention including coffee, tea and other agricultural sector reforms

Priority Interventions FY 2024/25 – FY 2026/27...Cont'd

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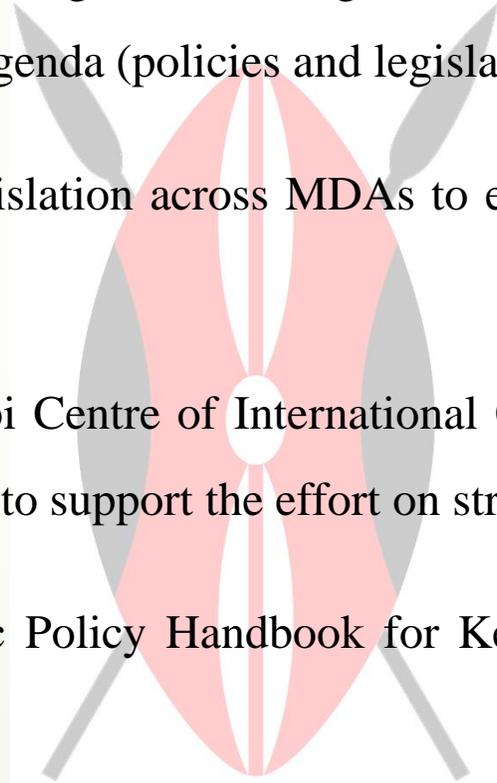
10. Tracking implementation of National Government Priority Policies;
11. Projects and Programmes, National Labour Migration Policy and Foreign Policy through NDIC;
12. Oversees implementation of the National Government's legislative agenda across all Ministries and State Departments among others;
13. Coordination of Stakeholder & Citizen engagement in service delivery;
14. Coordination of Climate Change mitigation initiatives across MDAs; and
15. Operationalization of the OPCS office and the Coordination Organs.



Priority Interventions FY 2024/25 – FY 2026/27...Cont'd

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16. Operationalize the Steering Committee on the GLA and Parliamentary Liaison to ensure effective GLA implementation;
17. Develop and operationalize Legislative Agenda tracking Information System to facilitate effective and efficient tracking of the government legislative agenda (policies and legislation) across MDAs;
18. Vet 100% of proposed policies and legislation across MDAs to ensure they are compliant and are aligned with the National Development Agenda;
19. Finalize three priority Bills (the Nairobi Centre of International Commercial Arbitration, Transitional of Executive Authority and Public Participation Bills to support the effort on strengthening the legal framework in Kenya ;
20. Roll out the implementation the Public Policy Handbook for Kenya. This will ensure standard and uniformity in policy development across MDAs; and
21. Roll out the implementation of the Parliamentary Liaison Framework to ensure seamless interaction between the Executive and Parliament.



Priority Interventions FY 2024/25 – FY 2026/27...Cont'd

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23. Automating performance contracting processes and operationalization of Kenya Integrated Performance Management Policy;
24. Capacity building on performance management, technical support to MCDAs and recruitment of Independent Negotiation and Evaluation Committee; and
25. Operationalizing Regional and County implementation committees for identifying resources for newly recruited staff and those to be recruited.
26. Provide technical support to the Cabinet Committees;
27. Develop and manage Cabinet Committee Deliberations Repository;
28. Develop frameworks for monitoring implementation of Cabinet Decisions and Presidential Directives in the MDAs;
29. Monitor, evaluate and report on implementation status of Cabinet Decisions and Presidential Directives to the Cabinet;



Priority Interventions FY 2024/25 – FY 2026/27...Cont'd

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30. Develop and implement Cabinet Decisions and Presidential Directives Management Information System to track their implementation;
31. Develop and review liaison frameworks with Constitutional Commissions and Independent Offices;
32. Develop and implement a framework for coordination of planning and supervision of Development Partners' funded programmes and projects;
33. Develop and maintain a repository of priority fundable programmes and projects accessible to development partners; and
34. Develop and review frameworks for coordination and implementation of Public Sector Reforms.
35. Facilitate the President to execute the constitutional mandate;
36. Facilitate the implementation of First Lady's initiatives;
37. Facilitate Policy advisory briefs on BETA strategic interventions and priorities;



Priority Interventions FY 2024/25 – FY 2026/27...Cont'd

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38. Informed Citizenry through Presidential Communication Service; and

39. Maintenance of State Houses and State Lodges.

40. Implement National Capacity Building Framework II;

41. Implement Kenya Devolution Support Program 2;

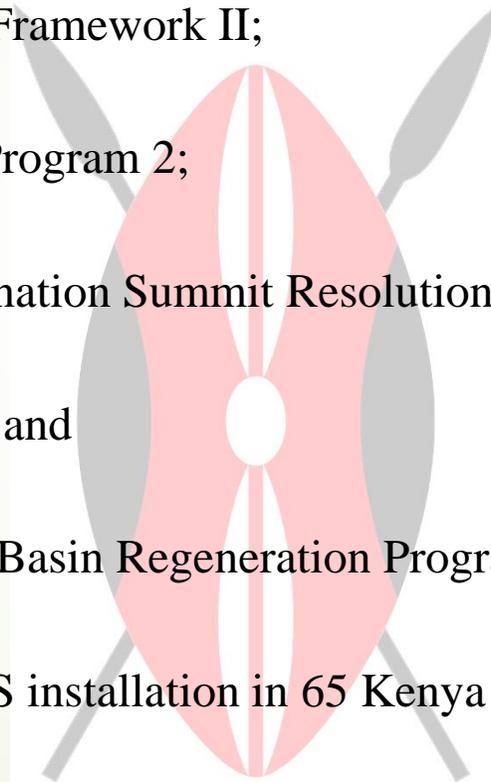
42. Implement National and County Coordination Summit Resolutions;

43. Publish Compendium of Best Practices; and

44. Develop and implement Nairobi Rivers Basin Regeneration Programme.

45. Deploy network infrastructure for IFMIS installation in 65 Kenya Missions;

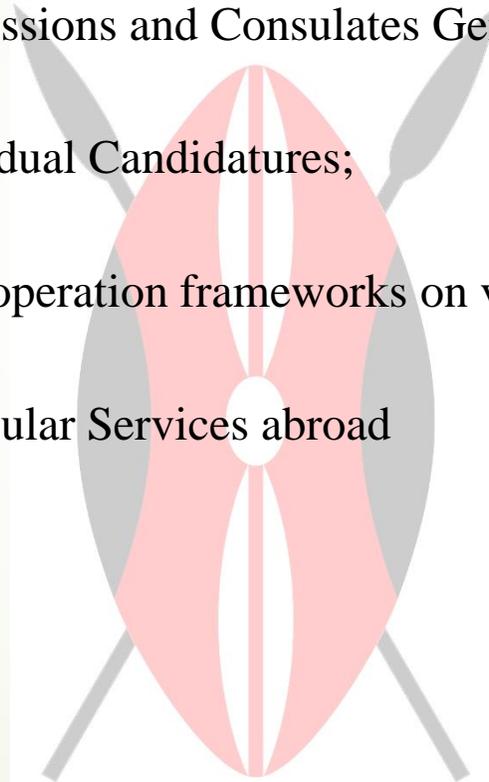
46. Articulate Kenya's Foreign Policy position in 144 High-Level Signature Events at the bilateral and multilateral levels;



Priority Interventions FY 2024/25 – FY 2026/27...Cont'd

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47. Hold 79 Joint Commissions for Cooperation (JCCs) Sessions;
48. Facilitate 105 outbound & 72 inbound State & Official Visits;
49. Establish & operationalize 15 Kenya Missions and Consulates General;
50. Lobby for 30 Kenya's Country & Individual Candidatures;
51. Facilitate conclusion of 270 bilateral cooperation frameworks on various areas; and
52. Assist (100%) of Kenyans seeking Consular Services abroad



Priority Interventions FY 2024/25 – FY 2026/27...Cont'd

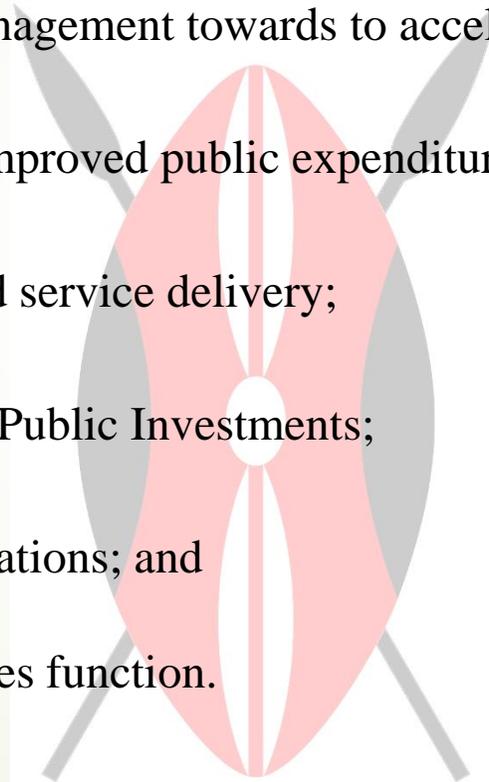
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53. Operationalize and equip safe houses in four (4) Kenyan missions abroad namely Riyadh (Saudi Arabia), Doha (Qatar), Dubai (UAE) and New Delhi (India) to protect the welfare and rights of the Diaspora;
54. Establish and operationalize Diaspora offices in twenty (20) Kenyan missions abroad in a bid to bring consular services to the people;
55. Lobby for international jobs and placements for Kenyans as well as having strategic engagements with the Diaspora during official outbound visits with an aim of mainstreaming them into National Development;
56. Establish and Operationalize the Diaspora Information Management System (DIIMs) to map the diaspora in various jurisdictions and assist in planning and decision making;
57. Establish a 24-hour diaspora emergency call Centre to assist the diaspora during times of distress; and
58. Carry out Mobile Consular Services (provision of ID cards, passports, birth certificates) as well as undertaking regular consular visitations in regions that have major consular issues including the Kenyan diaspora in incarceration, Deportation centers and hospitals.

Priority Interventions FY 2024/25 – FY 2026/27...Cont'd

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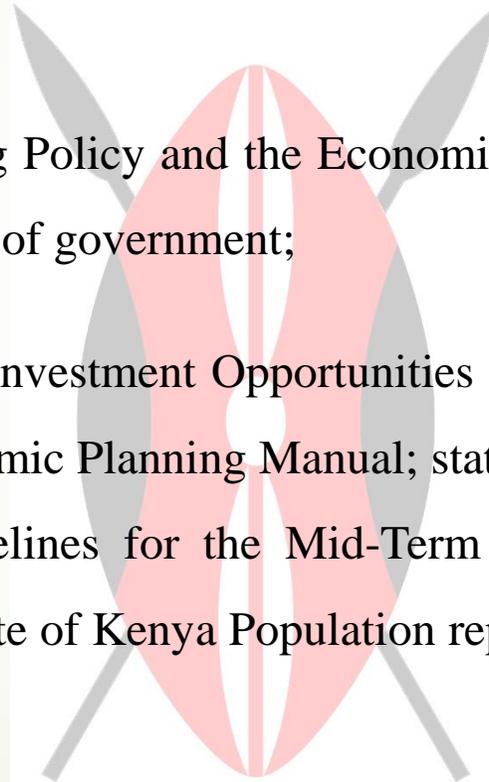
59. Strengthen fiscal management framework for sustained revenue mobilization and debt sustainability;
60. Promote and sustain national savings;
61. Strengthen Macro- economic policy management towards to accelerate economic turn-around and inclusive growth;
62. Implement targeted PFM Reforms for improved public expenditure and accountability;
63. Reform State Corporations for improved service delivery;
64. Improve efficiency and effectiveness in Public Investments;
65. Strengthen Inter-governmental fiscal relations; and
66. Modernize National Assets and Liabilities function.



Priority Interventions FY 2024/25 – FY 2026/27...Cont'd

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67. Strengthening the Planning Function to adequately support the implementation of the Bottom-up Economic Transformation Agenda, by strengthening the capacity of its human resource and systems through filling existing staff vacancies, training, planning systems alignment and re-engineering, tooling and equipping the newly recruited and existing staff, among others;
68. Development of the Economic Planning Policy and the Economic Planning Bill to ensure adherence and coordinate the planning function across both levels of government;
69. Develop, disseminate and review Key Investment Opportunities in Kenya Booklet in line with MTP IV and BETA; SDGs Guidelines and Strategies; Economic Planning Manual; status of economy report; 10th Kenya National Human Development Report (KNHDR); guidelines for the Mid-Term Review of CIDPs; Kenya Vision 2030 Flagship Projects Status Report (2008-2022); State of Kenya Population reports; APRs for MTP IV, statistical publications and survey reports;
70. Macroeconomic modeling, forecasting (through the KIPPRA-Treasury Macro Model and the Macro Working Group) and set up an economic model unit;



Priority Interventions FY 2024/25 – FY 2026/27...Cont'd

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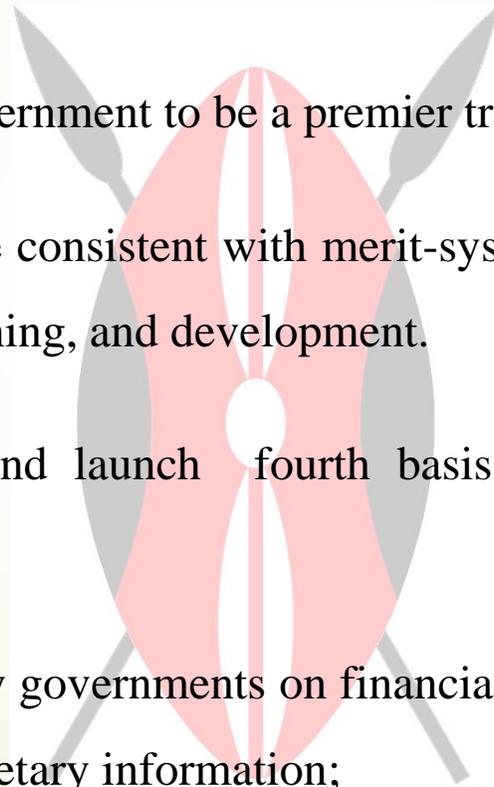
71. Operationalization of the 29 County National Planning Offices and National Population Centre for undertaking further analysis on population and development datasets;
72. Conduct the Kenya Integrated Household and Budget Survey (KIHBS); Medium Small and Micro Enterprises Survey (MSME); Census of Establishments and Census of Agriculture;
73. Creation of Platforms on: Knowledge sharing platforms on National and Sectoral Development Planning; National M&E Week; CPPMDs forum; Annual SDGs Multi Stakeholder Conference; SDGs Awards Ceremony; and ST&I forum; and
74. Developing a conceptual framework for the next long-term development blueprint (Kenya@100).
75. Upgrading of the ICT infrastructure for Huduma Service Delivery Platforms to support MDAs in offering digitized services;
76. Establishment of a psychological assessment center to enrich, supplement and promote the effectiveness of the provision of mental health services in the public service;



Priority Interventions FY 2024/25 – FY 2026/27...Cont'd

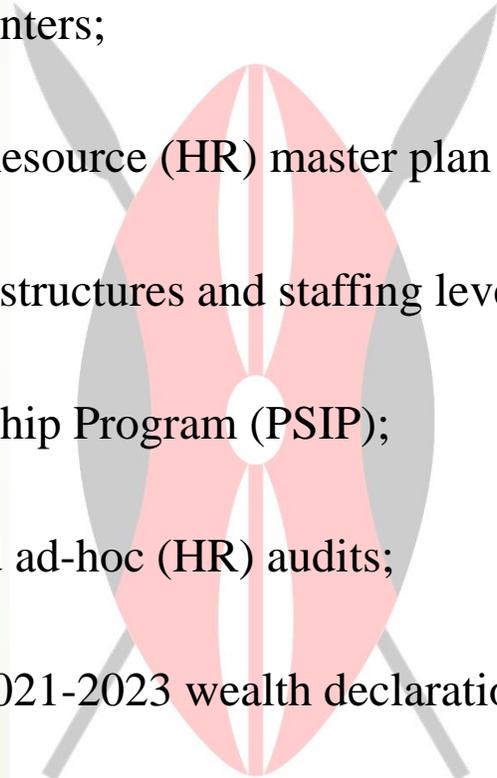
45

77. Training of 40,000 youth annually in paramilitary, national service, technical and vocational skills;
78. Provision of Comprehensive Medical Insurance Schemes for Civil Servants (CMISCS) and state officers and senior public servants;
79. Strengthening the Kenya School of Government to be a premier training institution in the region; and
80. Develop human capital systems that are consistent with merit-system principles, including modernizing policies and practices for recruitment, retention, training, and development.
81. To develop, disseminate, publish and launch fourth basis of equitable sharing of revenue among county governments (Fourth Basis Formula);
82. To assess levels of automation in county governments on financial information and oversee development of portal on National and County governments budgetary information;
83. Capacity build CBEF members on PFM roles and automate CBEF monitoring tool;



Priority Interventions FY 2024/25 – FY 2026/27...Cont'd

46

84. Develop framework on Market borrowing county product; and
 85. Support Development of equalization bill.
 86. Operationalize the regional Interview centers;
 87. To finalize and Implement the Human Resource (HR) master plan (2021-2030);
 88. To undertake and review organizational structures and staffing level for the Public Service;
 89. To implement the Public Service Internship Program (PSIP);
 90. To undertake the annual compliance and ad-hoc (HR) audits;
 91. To undertake digitization of bi-annual 2021-2023 wealth declaration forms;
 92. To ensure the guidelines for service delivery standards are developed/reviewed/disseminated;
- 

Priority Interventions FY 2024/25 – FY 2026/27...Cont'd

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93. To undertake the annual FY 2023/24 Public Service Excellence Awards (PSEA) scheme;

94. To hear and determine county and state corporations appeals;

95. To develop and disseminate regulations; and

96. To develop and administer alternative dispute resolutions mechanisms.

97. Advice on Remuneration and Benefits;

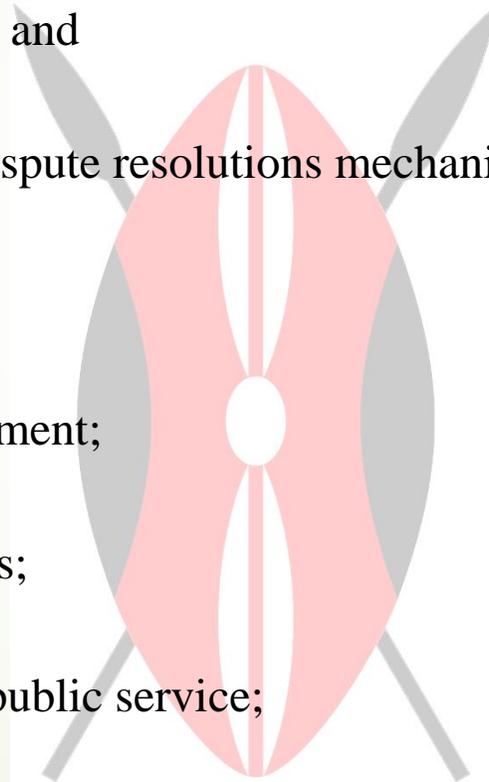
98. Productivity Measurement and Improvement;

99. Institutional specific productivity indices;

100. Harmonized grading structures for the public service;

101. Framework on the implementation of allowances payable in the Public Service; and

102. Enhanced adherence to SRC advice on Remuneration and Benefits.



Priority Interventions FY 2024/25 – FY 2026/27...Cont'd

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- 102. Carry out and issue 12,664 audit reports in both the National, County Governments and NGCDF;
- 103. Carry out 120 special audit reports determined by requests from the National Assembly, Senate, other investigating institutions and proactive audits identified through risk assessments;
- 104. Audit of Schools & Hospitals, TVETs and Level 4 hospitals and report on the same; and
- 105. Construction of Mombasa Regional Office Block as part of decentralizing the OAG services.
- 106. Efficient approval of withdrawals from Public Funds;
- 107. Quality and timely reporting and dissemination of Budget Implementation Review Reports;
- 108. Prudent financial management and effective budget implementation;
- 109. Stakeholder engagement and collaborations;

Priority Interventions FY 2024/25 – FY 2026/27...Cont'd

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110. Institutional capacity and governance;

111. Monitoring and Evaluation of budget implementation;

112. Public sensitization forums on budget implementation; and

113. Migration from cash to accrual process of financial reporting.

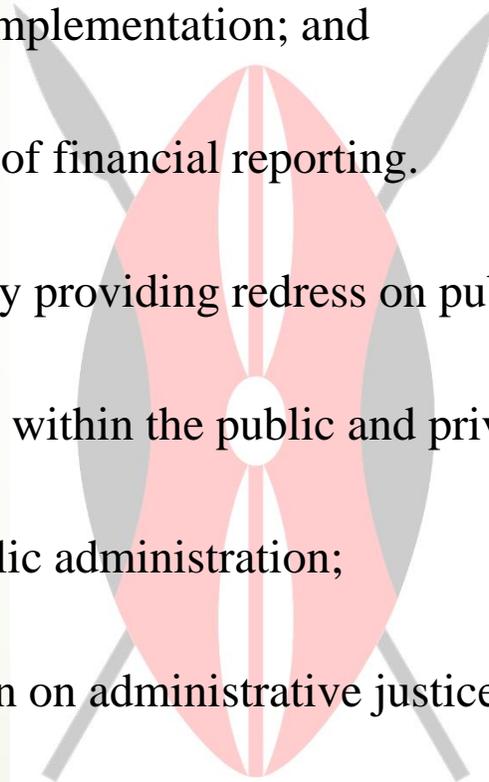
114. Enforcement of administrative justice by providing redress on public complaints;

115. Enforcement of the right to information within the public and private sectors;

116. Promotion of Open Government in public administration;

117. Public education and awareness creation on administrative justice and citizen's right to information; and

118. Decentralization of Ombudsman services to the Counties.



Sector Programmes for 2024/25 - 2026/27...(I)

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In the 2024/25-2026/27 MTEF period, the Sector will implement 43 Programmes as outlined below:

Sub-Sector	No.	Programme
Executive Office of the President	1	General Administration Planning and Support Service
	2	Government Advisory Services
	3	Government Printing Services
	4	Leadership and coordination of Government Services
Office of the Deputy President	5	Deputy President Services
Office of the Prime Cabinet Secretary	6	Government Coordination and Supervision
State Department for Parliamentary Affairs	7	Parliamentary Liaison and Legislative Affairs
	8	Policy Coordination and Strategy
	9	General Administration Planning and Support Services

Sector Programmes for 2024/25 - 2026/27...(2)

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Sub-Sector	No.	Programme
State Department for Performance and Delivery Management	10	Public Service Performance Management
	11	Service Delivery Management
	12	Coordination and Supervision of Government Services
	13	General Administration, Planning and Support Services
State Department for Cabinet Affairs	14	Cabinet Affairs Services
State House	15	State House Affairs
State Department for Devolution	16	Devolution Services
State Department for Foreign Affairs	17	General Administration, Planning and Support Services
	18	Foreign Relations and Diplomacy
	19	Economic and Commercial Diplomacy
	20	Foreign Policy Research, Capacity Development and Technical Cooperation

Sector Programmes for 2024/25 - 2026/27 ...(3)

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Sub-Sector	No.	Programme
State Department for Diaspora Affairs	21	Management of Diaspora Affairs
The National Treasury	22	General Administration Planning and Support Services
	23	Public Financial Management
	24	Economic and Financial Policy Formulation and Management
	25	Market Competition and Creation of an Enabling Business Environment
State Department for Economic Planning	26	Economic Policy and National Planning
	27	National Statistical Information Services
	28	Monitoring and Evaluation Services
	29	General Administration, Planning and Support Services
State Department for Public Service	30	Public Service Human Resource Management and Development
	31	Public Service Transformation
	32	General Administration, Planning and Support Services
	33	National youth service

Sector Programmes for 2024/25 - 2026/27 ...(4)

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Sub-Sector	No.	Programme
Commission on Revenue Allocation	34	Inter government revenue and financial matters
Public Service Commission	35	General Administration, Planning and Support Services
	36	Human resource management and development
	37	Governance and national values
	38	Performance and productivity management
	39	Administration of Quasi-Judicial Functions
Salaries and Remuneration Commission	40	Salaries and Remuneration Management
Auditor General	41	Audit Services
Office of the Controller of Budget	42	Control and Management of Public finances
The Commission on Administrative Justice	43	Promotion of Administrative Justice



**Sector Resource Requirement & Allocation for
FY 2024/25 - 2026/27**

Sector Resource Requirement Allocation for FY 2024/25 - 2026/27

Public Administration and International Relations	Baseline	Requirements			Allocations		
	2023/24	2024/25	2025/26	2026/27	2024/25	2025/26	2026/27
Recurrent	155,273.0	276,089.1	295,846.6	418,744.2	160,004.7	172,928.0	282,494.3
Development	113,916.3	253,376.9	233,985.1	229,188.5	144,666.6	169,075.8	190,770.5
Grand Total	269,189.2	529,466.0	529,831.7	647,932.7	304,671.3	342,003.8	473,264.8

Sector Resource Requirement Vs Allocation

56

The Sector's total resource requirement is **KSh.529.5 billion**, **KSh.529.8 billion** and **KSh. 647.9 billion** in the FY2024/25, FY2025/26 and FY2026/27 respectively.

The allocations are **KSh.304.7 billion**, **KSh.342.0 billion** and **KSh.473.3 billion** in the FY 2024/25, FY 2025/26 and 2026/27 respectively.

The total resource gap is KSh.224.8 billion in FY 2024/25, KSh.187.8 billion in FY 2025/26 and KSh.174.6 billion in FY 2026/27.



Sector Recurrent Resource Gap

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The recurrent resource gap is shown below

	FY 2024/25	FY 2025/26	FY 2026/27
	(KSh. Million)	(KSh. Million)	(KSh. Million)
Requirement	276,089.1	295,846.6	418,744.2
Allocation	160,004.7	172,928.0	282,494.3
Resource Shortfall	116,084.40	122,918.60	136,249.90
Shortfall (%)	42.05%	41.55%	32.54%

Sector Development Resource Gap (KSh.. Million)

The development resource gap is shown below

	2024/25 (KSh. Million)	2025/26 (KSh. Million)	2026/27 (KSh. Million)
Requirement	253,376.9	233,985.1	229,188.5
Allocation	144,666.6	169,075.8	190,770.5
Resource Shortfall	108,710.3	64,909.4	38,418.1
Shortfall (%)	42.9%	27.7%	16.8%

Recurrent Resource Requirement Vs Allocation by Sub-sector (Recurrent)

59

RECURRENT	Baseline	Requirement (KShs. Millions)			Allocation (KShs. Millions)		
	2023/24	2024/25	2025/26	2026/27	2024/25	2025/26	2026/27
Executive Office of the President	3,597.6	11,484.9	12,620.8	14,370.6	3,580.7	3,711.4	3,846.3
Office of the Deputy President	3,288.3	5,668.7	5,912.0	6,185.9	3,119.2	3,241.6	4,869.8
Office of the Prime Cabinet Secretary	1,195.6	2,345.2	2,019.8	2,107.9	802.1	832.4	863.9
State Department for Parliamentary Affairs	669.5	3,627.6	3,709.3	3,865.5	646.1	670.1	695.3
State Department for Performance & Delivery Management	478.6	2,470.9	2,687.8	2,898.7	664.5	688.2	712.8
State Department for Cabinet Affairs	903.0	1,507.6	2,102.8	2,836.6	881.8	914.7	949.1
State House Affairs	6,372.4	13,007.4	14,246.5	13,959.8	6,675.1	6,905.0	9,845.3
State Department for Devolution	1,878.1	3,548.0	3,063.4	3,355.1	1,817.5	1,898.4	1,978.0
State Department for Foreign Affairs	17,846.2	41,372.3	43,794.2	46,766.0	19,258.9	20,366.5	20,993.0
State Department for Diaspora Affairs	1,314.0	3,321.2	3,062.8	3,244.9	1,258.1	1,306.1	1,356.3

Recurrent Resource Requirement Vs Allocation by Sub-sector (Recurrent)...(I)

60

RECURRENT	Baseline	Requirement (Kshs. Millions)			Allocation (Kshs. Millions)		
	2023/24	2024/25	2025/26	2026/27	2024/25	2025/26	2026/27
The National Treasury	76,668.3	112,137.7	121,012.5	220,176.1	79,583.4	88,107.7	187,981.1
State Department for Economic Planning	4,100.3	6,957.0	7,656.7	8,025.6	4,174.4	4,390.6	4,595.1
State Department for Public Service	22,993.4	47,553.4	51,288.7	66,304.7	23,908.2	24,922.8	28,413.4
Commission on Revenue Allocation	516.5	955.5	830.6	910.0	587.4	537.7	556.7
Public Service Commission	3,675.5	5,564.9	6,635.1	7,736.6	2,672.3	3,729.9	3,789.7
Salaries and Remuneration Commission	562.2	958.7	856.6	861.5	559.9	579.3	599.5
Office of The Auditor General	7,678.9	10,796.2	11,336.0	11,902.9	8,284.5	8,543.1	8,811.7
Office of The Controller of Budget	766.9	1,065.2	1,097.3	1,131.0	758.4	783.5	811.0
Commission on Administrative Justice	767.5	1,746.7	1,913.6	2,104.9	772.4	798.9	826.4
GRAND TOTAL	155,272.80	276,089.10	295,846.50	418,744.30	160,004.90	172,927.90	282,494.40

Development Resource Requirement Vs Allocation by Sub-Sector (KSh.. Million)...(3)

61

DEVELOPMENT	Baseline	Requirement (Kshs. Millions)			Allocation (Kshs. Millions)		
	2023/24	2024/25	2025/26	2026/27	2024/25	2025/26	2026/27
Executive Office of the President	736.0	4,498.3	4,575.0	4,160.0	852.3	961.8	1,015.1
Office of the Deputy President	250.4	300.0	320.0	380.0	250.4	320.0	366.1
State House Affairs	928.7	3,197.3	2,444.7	2,283.3	1,558.7	1,885.2	1,585.9
State Department for Devolution	293.0	3,909.3	10,203.9	11,343.2	2,740.0	9,228.1	10,254.4
Ministry of Foreign Affairs	1,871.0	11,609.0	15,362.9	22,346.2	2,390.1	2,644.4	2,700.7
The National Treasury	52,020.8	156,556.4	119,059.7	95,886.9	70,012.2	74,393.2	83,452.5
State Department for Economic Planning	56,323.0	67,490.5	76,561.6	87,583.5	65,119.6	75,910.7	86,506.9
State Department for Public Service	1,138.1	5,355.9	4,972.4	4,685.7	1,383.0	3,264.7	4,369.1
Public Service Commission	45.3	45.3	59.4	66.2	45.3	59.4	66.2
Office of The Auditor General	310.0	415.0	425.5	453.7	315.0	408.2	453.7
GRAND TOTAL	113,916.30	253,377.00	233,985.10	229,188.70	144,666.60	169,075.70	190,770.60

Total Resource Requirement Vs Allocation by Sub-Sector

62

Sub-Sector	Baseline	Requirement (KShs. Millions)				Allocation (Khs. Millions)		
	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	FY 2024/25	FY 2025/26	FY 2026/27	
Executive Office of the President	4,333.6	15,983.2	17,195.8	18,530.6	4,433.0	4,673.2	4,861.4	
Office of the Deputy President	3,538.7	5,968.7	6,232.0	6,565.9	3,369.6	3,561.6	5,235.9	
Office of the Prime Cabinet Secretary	1,195.6	2,345.2	2,019.8	2,107.9	802.1	832.4	863.9	
State Department for Parliamentary Affairs	669.5	3,627.6	3,709.3	3,865.5	646.1	670.1	695.3	
State Department for Performance & Delivery Management	478.6	2,470.9	2,687.8	2,898.7	664.5	688.2	712.8	
State Department for Cabinet Affairs	903.0	1,507.6	2,102.8	2,836.6	881.8	914.7	949.1	
State House Affairs	7,301.1	16,204.7	16,691.2	16,243.1	8,233.8	8,790.2	11,431.2	
State Department for Devolution	2,171.1	7,457.3	13,267.3	14,698.3	4,557.5	11,126.5	12,232.4	
State Department for Foreign Affairs	19,717.2	52,981.3	59,157.1	69,112.2	21,649.0	23,010.9	23,693.7	
State Department for Diaspora Affairs	1,314.0	3,321.2	3,062.8	3,244.9	1,258.1	1,306.1	1,356.3	

Total Resource Requirement Vs Allocation by Sub-Sector ...Cont'd

63

Sub-Sector	Baseline	Requirement (KShs. Millions)				Allocation (KShs. Millions)		
	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	FY 2024/25	FY 2025/26	FY 2026/27	
The National Treasury	128,689.1	268,694.1	240,072.2	316,063.0	149,595.6	162,500.9	271,433.6	
State Department for Economic Planning	60,423.3	74,447.5	84,218.3	95,609.1	69,294.0	80,301.3	91,102.0	
State Department for Public Service	24,131.5	52,909.3	56,261.1	70,990.4	25,291.2	28,187.5	32,782.5	
Commission on Revenue Allocation	516.5	955.5	830.6	910.0	587.4	537.7	556.7	
Public Service Commission	3,720.8	5,610.2	6,694.5	7,802.8	2,717.6	3,789.3	3,855.9	
Salaries and Remuneration Commission	562.2	958.7	856.6	861.5	559.9	579.3	599.5	
Office of The Auditor General	7,988.9	11,211.2	11,761.5	12,356.6	8,599.5	8,951.3	9,265.4	
Office of The Controller of Budget	766.9	1,065.2	1,097.3	1,131.0	758.4	783.5	811.0	
Commission on Administrative Justice	767.5	1,746.7	1,913.6	2,104.9	772.4	798.9	826.4	
Total	269,189.1	529,466.1	529,831.6	647,933.0	304,671.5	342,003.6	473,265.0	

Summary of Recurrent Allocations for Strategic Interventions FYs 2024/25 –

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	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27
RECURRENT	36,300.2	38,604.2	46,654.2	151,089.6
1012 Office of the Deputy President	-	-	-	1,500.0
Enhancement of O&M		-	-	1,500.0
1017 State House	-	536.0	536.0	3,236.0
Enhancement of O&M		-	-	2,000.0
Advisors		-	-	700.0
Salary shortfall		536.0	536.0	536.0
1053 State Department for Foreign Affairs	700.0	2,000.0	2,500.0	2,500.0
State Visits Abroad	700.0	1,000.0	1,500.0	1,500.0
Salary Shortfall		1,000.0	1,000.0	1,000.0
1071 The National Treasury	33,600.2	33,500.2	40,118.2	137,805.4
Leasing of Motor Vehicles	8,800.0	10,000.0	13,000.0	18,000.0
Budget Reserve	1,000.0	5,000.0	5,000.0	5,000.0
Insurance to Civil Servants (GPA)	2,100.2	2,100.2	2,058.2	6,200.0
Enhancement of KRA Budgetary Allocation		-	-	5,000.0
Government Strategic Priorities		-	-	44,815.4
Salary Adjustment as per SRC requirements	21,700.0	10,400.0	14,060.0	24,305.0
Salary Adjustment for SAGAs		-	-	9,140.0
Employers Contribution to Housing Levy		6,000.0	6,000.0	25,345.0

Summary of Recurrent Allocations for Strategic Interventions FYs 2024/25 – 2026/27 (KShs. Millions)

65

	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27
RECURRENT	36,300.2	38,604.2	46,654.2	151,089.6
1213 State Department for Public Service	-	1,000.0	1,000.0	3,548.2
Post Retirement Medical Insurance Scheme (one-off start up payment)		1,000.0	1,000.0	1,000.0
Tuition fees for students taking Vocational Training in TVETS		-	-	2,548.2
2061 Commision on Revenue Allocation		68.0	-	-
Development of the Fourth Formula - Equitable Sharing	-	68.0	-	-
2071 Public Service Commission	2,000.0	1,000.0	2,000.0	2,000.0
Internship Programme	2,000.0	1,000.0	2,000.0	2,000.0
2111 Auditor General	-	500.0	500.0	500.0
Audit for Secondary schools		500.0	500.0	500.0

Summary of Development Allocations for Strategic Interventions FYs 2024/26 2026/27 (Kshs. Millions)

66

DEVELOPMENT	20,291.2	27,870.8	45,712.1	54,544.0
1071 The National Treasury	15,338.2	22,570.8	39,212.1	48,467.0
Contingency Fund	1,200.0	5,000.0	5,000.0	5,000.0
Equalization Fund	10,867.4	11,400.0	13,600.0	14,100.0
Pending Bills	-	-	14,111.3	22,866.2
Public Participation Projects	-	2,000.0	2,000.0	2,000.0
Equity Participation	761.0	761.0	761.0	761.0
IFMIS Licences	934.5	934.5	934.5	934.5
Development, Implementation of IFMIS Academy and Oracle SOA Suite	100.0	100.0	100.0	100.0
Implementation of eProcurement to the systems of Government	400.0	400.0	400.0	400.0
Performance for Results Under PFMR secretariat	717.0	717.0	1,017.0	1,017.0
Point to Point IFMIS Connection to Foreign Missions	200.0	200.0	200.0	200.0
Procurement of county point to point connectivity	200.0	200.0	200.0	200.0
Single Window Support Project	558.3	558.3	588.3	588.3
Installation, Operationalization of DRC Equipment-Government Data Centre	300.0	300.0	300.0	300.0
1072 State Department for Economic Planning	1,900.0	1,900.0	3,200.0	3,300.0
Performance for Results - KNBS	1,900.0	1,900.0	3,200.0	3,300.0
1053 State Department for Foreign Affairs				
Renovation of government owned property in New York		1,509.1	1,000.0	777.0
1017 State House	870.0	1,500.0	1,800.0	1,500.0
Maintenance of Buildings and Refurbishment	870.0	1,000.0	1,000.0	1,000.0
Construction of Dias		500.0	800.0	500.0
1011 Executive Office of the President	383.0	500.0	500.0	500.0
Modernization of Press at GP	383.0	500.0	500.0	500.0

Summary of Allocations for BETA Priorities FYs 2024/25 – 2026/27 KShs. Millions

Project Code & Project Title	Baseline FY 2023/24		Requirement FY 2024/25		Allocation FY 2024/25		Allocation FY 2025/26		Allocation FY 2026/27	
	GOK	Foreign	GoK	Foreign	GoK	Foreign	GOK	Foreign	GOK	Foreign
Vote 1071: The National Treasury										
1071100700 Infrastructure Finance and Public Private Partnership Project (IF-PPP) 1	-	94.0	-	-	-	-	-	-	-	-
1071102701: Enterprise Resource Planning (ERP) and Customer Relations Management Systems	40.0	-	84.0	-	40.0	-	52.4	-	-	-
1071102801: Establishment of secure and coordinated border control points	40.0	-	131.0	-	40.0	-	-	-	-	-
10711105701: Single Window Support Project	558.0	-	588.0	-	558.3	-	588.3	-	588.3	-
1071102501: Equity Acquisition and Operation & Maintenance in TEAMS	57.0	-	85.0	-	57.0	-	74.7	-	-	-
1071103001: Construction of alternate Data Recovery Centre	17.0	-	397.0	-	17.0	-	-	-	-	-
1071104501: Equalization Fund Transfers	10,867.0	-	18,345.0	-	11,400.0	-	13,600.0	-	14,100.0	-
1071108801: Operationalization of the Kenya Mortgage Refinance Company (KMRC)	-	2,070.0	-	3,070.0	-	3,070.0	-	2,520.0	-	-
1071110301 Special Global Fund - TB NFM 3	232.0	2,133.0	400.0	2,457.0	232.0	2,457.0	-	-	-	-
Special Global Fund - TB GC 7	-	-	380.0	1,700.0	-	1,700.0	-	1,750.0	-	1,750.0
1071110501 Special Global Fund - HIV NFM 3	1,355.0	7,652.0	356.0	2,950.0	1,355.0	2,950.0	-	-	-	-
Special Global Fund - HIV GC 7	-	-	4,100.0	5,250.0	-	5,250.0	-	5,250.0	-	5,250.0
1071108101: Kenya Affordable Housing Project	-	5,000.0	-	7,000.0	-	7,000.0	-	8,000.0	-	-

Summary of Allocations for BETA Priorities FYs 2024/25 – 2026/27 KShs. Millions

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Project Code & Project Title	Baseline		Requirement		Allocation		Allocation		Allocation	
	2023/24	FY	FY	FY 2024/25	FY 2024/25	FY 2024/25	2025/26	FY	2026/27	FY
107110700 Infrastructure Finance and Public Private Partnership Project 2.	-	2,094.0	-	2,100.0	-	2,100.0	-	1,300.0	-	500.0
1071110601 Special Global Fund - Malaria NFM 3	304.0	4,494.0	408.0	2,411.0	304.0	2,411.0	-	-	-	-
Special Global Fund - Malaria GC 7	-	-	380.0	1,335.0	-	1,335.0	-	1,535.0	-	5,500.0
1071108501 Implementation of e-Procurement System for the Government of kenya	400.0	-	1,119.0	-	400.0	-	400.0	-	400.0	-
1071108201: Kenya Financing Locally led Climate Action Programme	50.0	3,559.0	50.0	6,000.0	50.0	6,000.0	69.7	9,300.0	77.7	9,300.0
1071111701 Supporting Access to Finance and Enterprise Recovery (SAFER)	100.0	3,000.0	100.0	3,000.0	100.0	3,000.0	100.0	3,000.0	100.0	3,000.0
Rural Kenya Financial Inclusion Facility RK -FINFA	-	831.0	999.0	1,878.0	-	1,878.0	-	127.0	-	115.0
Sub-Total 1071: The National Treasury	14,020.0	30,927.0	27,922.0	39,151.0	14,553.3	39,151.0	14,885.1	32,782.0	15,266.0	25,415.0
Vote 1072: State Department of Economic Planning										
1072101500 National Government Constituency Fund (NGCDF).	53,531.5	-	58,000.0		62,282.5		71,470.0		81,522.5	
1072101701 National Economic Planning and International Partnerships	34.0	-	70.1		34.0		131.4		252.7	
1072100300 Support to Kenya Institute for Public Policy Research & Analysis.	68.0	-	73.0		68.0		80.3		88.4	
1072100800 Integration and Coordination with ICPD POA-NCAPD.	46.0	49.3	96.0	130.0	46.0	130.0	60.3	134.2	67.3	136.0
1072109200 Eastern Africa Regional Statistics Program-for-Results	1,900.0		3,770.2		1,900.0		3,200.0		3,300.0	
TOTAL FOR VOTE D1072 State Department for Planning	55,579.5	49.3	62,009.3	130.0	64,330.5	130.0	74,942.0	134.2	85,230.9	136.0
Total for PAIR Sector	69,599.5	30,976.3	89,931.3	39,281.0	78,883.8	39,281.0	89,827.1	32,916.2	100,496.9	25,551.0



EMERGING ISSUES AND CHALLENGES

Emerging Issues

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The emerging issues that affect the Sector include:

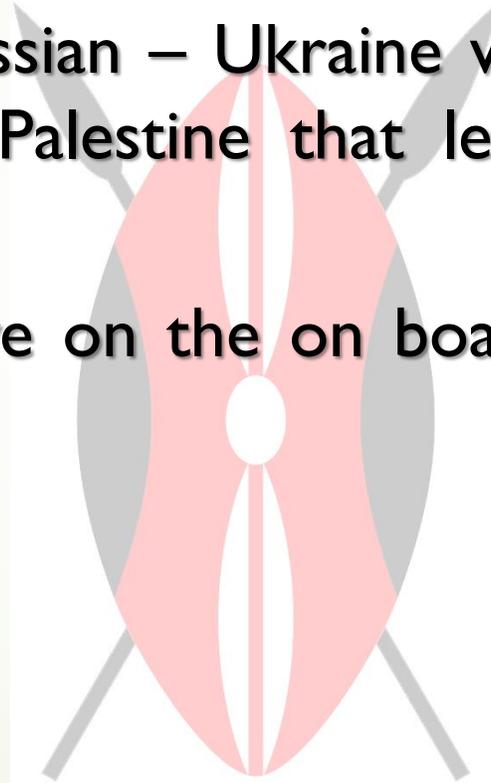
1. Benefit sharing formula from National Parks between Counties and National Government
2. Advancement in Information Communication Technology presents opportunities to leverage ICT in the conduct of business as well as risks relating to governance and data security; and,
3. Changing geopolitical landscape with resultant uncertainties in the conduct of international relations;
4. Weakening of the Kenyan shilling against major currencies which has implication on growth and inflation



Emerging Issues...Cont'd

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5. Negative impact on climate change that affect sustainable livelihoods
6. Escalative conflicts eg Russian – Ukraine war, Great lakes region, Horn of Africa and the Israel – Palestine that leads to inflation and influx of refugees
7. The Government directive on the on boarding of Government services on digital platform



Challenges

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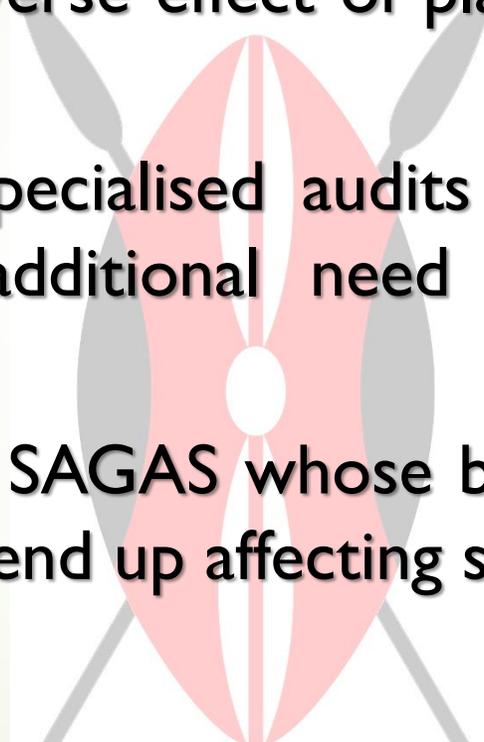
In implementation of its functions, the Sector experienced the following challenges:

1. Budgetary constraints occasioned by budget cuts/austerity measures that affect implementation and delivery of planned activities
2. Delay in release of exchequer to the spending units within the sector
3. Aging and Inadequate ICT and Physical infrastructure;
4. Foreign exchange losses incurred in transmission of funds to Kenyan Missions abroad
5. Inadequate office space, equipment and deteriorating facilities for Ministries, Departments and Agencies including newly established institutions;

Challenges...Cont'd

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6. Delay in review of salaries for public sector officers leading to remuneration disparities;
7. Pending bills that has adverse effect of planned projects and program of the preceding year;
8. Increased demand for specialised audits from Ministries, Departments and Agencies, putting additional need for funds to carry out the specialised audit;
9. Institutional weakness in SAGAS whose boards are not fully constituted and operationalized that end up affecting service delivery;



Challenges...Cont'd

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10. High Rental Expenditure in Kenyan Missions abroad in addition to inadequate funding for maintenance and repairs of Government owned properties which results in dilapidation of these properties;
11. Human resource capacity gaps including inadequate technical officers and succession management challenges that hamper effective service delivery
12. Boundary and cross border disputes as a result of competition over diminishing natural resources between Kenya and the neighbouring countries,
13. Frequent IFMIS downtime and lack of IFMIS in Kenyan missions abroad that affect delay in collection of information, service delivery and budget implementation in real time

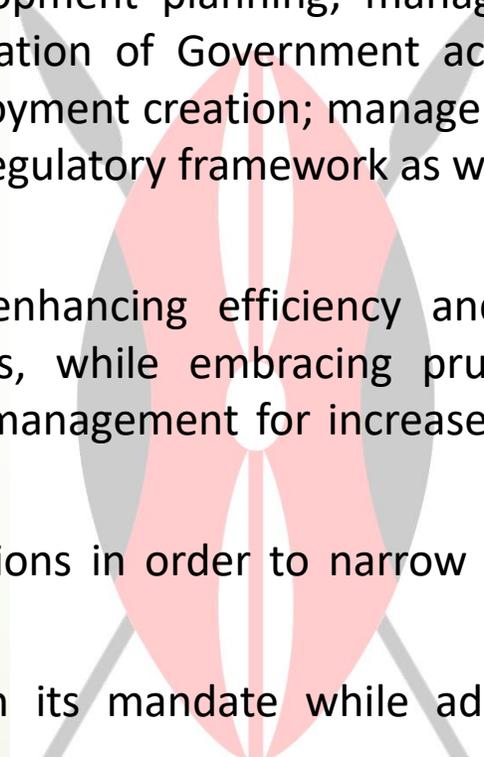


CONCLUSION AND RECOMMENDATIONS

Conclusion

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- ▶ The PAIR Sector is a fundamental pillar of the Kenyan economy as it provides overall national leadership, oversight and policy direction towards the realization of the country's development agenda.
- ▶ The Sector will continue to promote prudent public finance management and accountability in the Public Sector; coordinate national and sectoral development planning; management of national statistics and population policy; support devolution and coordination of Government activities; ensure effective and efficient Public Service; youth empowerment and employment creation; manage Kenya's foreign policy, wage bill management, development of a sound legislative and regulatory framework as well as enforce administrative justice and access to information.
- ▶ The Sector is expected to continue enhancing efficiency and effectiveness in service delivery through prioritization of programs and projects, while embracing prudent utilization of resources and continue undertaking reforms in public financial management for increased resource mobilization and strengthening of monitoring and evaluation.
- ▶ There is need to diversify financing options in order to narrow resource gap on priority interventions in the Sector.
- ▶ The Sector will continue to deliver on its mandate while addressing emerging issues and challenges in collaboration with stakeholders.



Recommendations

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In order to address the foregoing emerging issues and challenges in the MTEF period, the Sector will:

1. Sustain financial sector reforms that will diversify financing resources including PPPs and Development partners
2. Develop measures that ensures timely release of exchequer;
3. Continuously replace and modernize ICT equipment and accessories;
4. Create and capitalize on Foreign Exchange Risk Assumption facility to cushion against foreign exchange losses
5. Provide additional resources for acquisition and equipping of office space for Ministries, Department and Agencies;

Recommendations...Cont'd

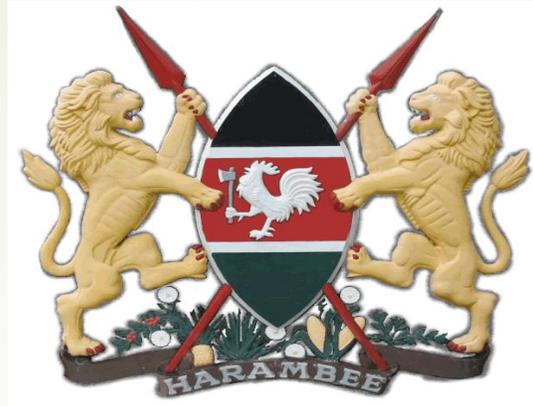
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6. Fast track the on going review of the harmonised salary structure for efficient service delivery;
7. Ensure adherence to the Public Finance Management Act 2012 and its attendant regulation to contain occurrence of pending bill;
8. Provide additional funds to the Office of the Auditor General to carry out specialised audit and in addition cater for onboarding secondary schools, TVETs and level IV & V Hospitals.
9. Capacity build and enhance budgetary allocation to the State Corporation Advisory Council (SCAC) to effectively oversight and guide Semi Autonomous Government Agencies

Recommendations...Cont'd

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10. Establish and roll out a Strategic Intervention Fund for acquisition and routine maintenance of diplomatic assets globally;
11. Enhance Human Resource Development in the Public sector to address capacity gaps and succession management as well as appointment and deployment to fill vacant gaps;
12. Apply of various dispute resolution mechanism, clear demarcation of boundaries and deployment of attendant regulations to guide the use of shared resources to address disputes,
13. Avail funds for IFMIS technological up grade and roll out of infrastructure in Kenyan Missions abroad that will aid in decision making and planning.



THANK YOU

