

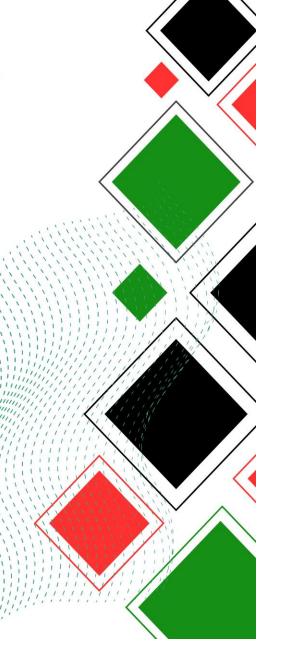


**REPORT** 

CENTRAL PLANNING AND PROJECT MONITORING DEPARTMENT

October 2025





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### **ACRONYMS**

AAG Assistant Accountant General **AFC** Agricultural Finance Corporation

**BoQs** Bill of Quantities **CBK** Central Bank of Kenya **CEO** Chief Executive Officer CG County Government Credit Guarantee Scheme CGS CoG Council of Governors

**CPPMD** Central Planning and Project Monitoring Department

EF **Equalization Fund** 

**EFB Equalization Fund Board** 

**EFBS Equalization Fund Board Secretariat** 

**EFSTSD** Equalization Fund Secretariat Technical Services Department

**FLLoCA** Financing Locally Led Climate Action Programme

Government of Kenya

**FSAD** Financial and Sectoral Affairs Department

**GALS** Gender Action Learning Strategy

GoK Government of Kenya

**ICT** Information Communication Technology **IDA** International Development Assistance

**IFAD** International Fund for Agricultural Development **IFMIS** Integrated Finanacial Management Information System

**KCGC** Kenya Credit Guarantee Company **KDC** Kenya Development Corporation

**KNEST** Kenya National Entrepreneurs Savings Trust

**MDAs** Ministries Departments and Agencies

M&E Monitoring & Evaluation

**MSEA** Micro and Small Enterprise Authority **MSMEs** Micro, Small and Medium Enterprises **NSCT** 

National Sub County Treasuries

National Treasury Planning, Monitoring and Evaluation Committee **NTPMEC** 

**PCU Public Communication Unit** 

PE Principal Economist

**PFIs** Participating Financial Institutions **PIM Public Investment Management PIUs Project Implementation Units PMC Project Management Committee** 

**RKFINFA** Rural Kenya Financial Inclusion Facility

**SAFER** Supporting Access to Finance and Enterprise Recovery

**SASRA** Saccos Societies Regulatory Authority **SDAG** Senior Deputy Accountant General

**TNT** The National Treasury

## **EXECUTIVE SUMMARY**

This document presents the National Treasury Monitoring and Evaluation report for first quarter 2025/26. The report comprises of five (5) chapters and four (4) annexes. Chapter one presents Introduction and background while chapter two presents the Methodology used in preparing the report. Chapter three discusses the Project Details. Chapter 4 discusses Project Planning and Implementation while chapter 5 presents the Conclusion and Way Forward. The last section of the report comprises of the Annexes.

### A. Introduction and Back ground

The Central Planning and Project Monitoring Department in the National Treasury has the responsibility of Monitoring, Evaluating and Reporting on all projects under implementation. This is with support from the National Treasury Planning, Monitoring and Evaluation Committee (NTPMEC). The Department in liaison with NTPMEC has undertaken Monitoring and Evaluation of select projects under implementation in the National Treasury. The projects are Supporting Access to Finance and Enterprise Recovery (SAFER), Rural Kenya Financial Inclusion Facility (RK-FINFA), Equalization Fund Transfers to Counties and Financing Locally Led Climate Action Programme (FLLoCA).

The M&E was critical as it was to assist establish whether project implementation was on course, document any gaps and challenges and recommend way forward. The information will inform design, planning and execution of future programmes.

## B. Key Findings, Gaps and Recommendation

### I. Supporting Access to Finance and Enterprise Recovery

## 1. Key Findings

The SAFER project components, planned activities, budget and source of funds are as indicated in the table: -

S/no.	Components	Activity	Budget	<b>Funds Source</b>
1.	Component 1	Innovation & Liquidity	(US\$ 55 million)	IDA
		support to MSMEs		
2.	Component 2	De-risking Lending to MSMEs	(US\$ 30 million)	IDA
3.	Component 3	Technical Assistance & Project Management	(US\$ 15 million)	IDA

The SAFER project planned activities, objective and achievements are as indicated in the table: -

Planned	<b>Activity Objective</b>	Achievements	Remarks	
Activity				
Innovation	Provide Credit lines	The Treasury has disbursed KES 6.35	The project is	
&	through KDC to	billion to KDC since April 20 24. The	finalizing	
Liquidity	Saccos who will	KDC has on-lent KES 2.75 Bill to 9	negotiations for	
support to	provide normal and	Saccos. By end of	an additional	
MSMEs	digital sub-loans to	Jul-25 the Saccos have on-lent KES	EUR 38 million	

	eligible MSMEs	1.881 billion. Total of 3,385 MSMEs	from Germany
	cligible MBMEs	· · · · · · · · · · · · · · · · · · ·	Hom Germany
		have received funding directly	
De-risking	Provide support in	The National Treasury rolled out the	The Project is
Lending to	the Capitalization,	Credit Guarantee Scheme in 2020	providing
MSMEs	establishment and	while working towards establishment	technical
	operationalization of	of the KCGC. The CGS has disbursed	assistance to the
	the Kenya Credit	KSh.6.6 billion to 4,315 MSMEs,	CGS towards
	Guarantee Company	across 46 Counties through 7 Banks	the transition to
	(KCGC)		the KCGC
Technical	Provide Technical	The project has since signed 10	Procurement id
Assistance	Assistance to the	consultancies to support technical	on-going to
& Project	KDC & beneficiary	assistance to the Project beneficiaries	provide
Manageme	Saccos to strengthen	including, KDC, CBK, SASRA,	technical
nt	governance,	KNEST and MSEA. The project has	assistance to
	institutional capacity,	also trained the beneficiaries	project
	business models and	including the KDC, CBK and the	beneficiaries
	operational	Saccos	
	efficiency		

# 2. Major Challenges and Strategies

The major SAFER project challenges experienced and how they have impacted on project implementation including strategies adopted to address the challenges are as follows: -

S/no.	Major Challenges	Impact on programme implemantation	Strategies Adopted to address the Challenges
1.	The knowledge, understanding and application of Environmental & Social Management Systems is still low among the Saccos	This causes delays in disbursement to PFIs as it is a requirment for financing	More investment in ESMS training for Saccos
2.	The limit set at KSH 250,000 by the project documents	Alower uptake rate as most MSMEs required a larger amonts to see impact	Review of the lending above the KES 250,000
3.	The slow process of establishment and registration and licensing of the Kenya Credit Guarantee Company (KCGC)	Lentghy legislative process has affected implemntation of Component 2 whose disbursement is linked to performance based conditions	Fast track registation and operationalization of the KCGC
4.	Most Sacco's do not disclose the source of funding to the MSMEs due to risk of default	M&E becomes a challenge since most MSMEs are not aware of the source of funds. M&E is critical to measure impact, as well as to account for the resources	Some level of awareness of the end beneficiaries in order to measure the true impact of the project

## 3. Gaps, Lessons Learnt and Recommendations

The lessons learnt in implementation of the project during the period under review is that training and capacity building of PFIs as well as MSMEs on E&S, reporting requirements, credit risk lending is crucial for the success of the project. The M&E has established that most beneficiary MSMEs have largely recovered from the effects of Covid 19 and are

now focused on their strategies of resilience to scale up and diversify their businesses. The emerging issues from project implementation are that data protection and cyber securities is key to the Saccos in lending to MSMEs. Also, digital lending is becoming a key aspect of lending forcing most Saccos to become automated. In a nutshell, to a large extend the SAFER project objectives for the period under review have been achieved. The project has provided liquidity to 7 saccos who have on lent to an estimated 36,000 beneficiaries as well as provided an estimated 25,000 better and new jobs for Kenyans including women and the youth MSMEs.

# II. The Programme on Rural Kenya Financial Inclusion Facility

The M&E exercise was undertaken in six (6) Counties implementing the RK FINFA project. The Counties are Siaya, Kakamega, Bungoma, Nakuru, Kirinyaga and Embu. The PFIs and saccos have been onboarded and some have started disbursing loans to the small holder farmers and MSMEs.

### 1. Key Findings

Majority of the PFIs and saccos are yet to disburse funds to the small holder farmers and MSMEs. This is due to the stringent requirement that beneficiaries must have saved with the PFI and SACCO for at least three months to qualify for financing. With most of the project training already done, most of the projects are at the design and conceptualization stage. The time lag between project planning and financing is high and this should be addressed for the objectives of the project to be achieved.

# 2. Challenges and Emerging Issues

The challenges and emerging issues experienced during the project implementation period are as follows: -

- i. Capacity Building and Training: Most of the smallholder farmers need capacity building on value chain approach, market linkages and production enhancement, which is not a training package offered by RK-FINFA. There is also insufficient capacity building and training of the community members on financial management. There is need to train Agri-SMEs on project design, implementation, M&E and learning and financial management.
- ii. Stringent Requirements for Recruitment of PFIs: The stringent recruitment of PFIs by Agricultural Finance Corporation (AFC) has slowed down the process of linking the smallholder farmers and Agri-SMEs to PFIs. Only one PFI per county has been onboarded across board hence limiting the choice for the smallholder farmers and Agri-SMEs on the PFIs to use.
- **iii. High Interest Rates and Default Risk for PFIs:** The interest rates by the recruited PFIs are considered high by most of the Smallholder farmers and Agri-SMEs compared to what other financiers are offering in the Markert thus making the RK FINFA loans uncompetitive. There is no fallback for the PFIs in case of defaults.

There is need to offer insurance solutions to PFIs to cushion them against defaults by the beneficiaries.

## 3. Gaps, Lessons Learnt and Recommendations

The gaps, lessons learnt and recommendations on the implementation of the project are as follows: -

- i. Capacity Building and Training: There's need for continuous capacity building for the Project Implementation Units (PIUs) on the planning, design, M&E and learning, knowledge management and communication. There is need to scale up on training on innovation, planning, M&E and learning, knowledge management and communication for adoption in the implementation of the RK FINFA project; and
- ii. Accessibility of PFIs by Agri-SMEs: There is need to increase the number of PFIs in the counties to give a variety for the smallholder farmers and agri-SMEs. Recruit more PFIs at the project counties so as to give Smallholder farmers and Agri-SMEs a variety to choose from. This will also ensure competitive interest rates and thus high uptake of the project loans by small scale farmers and Agri-SMSEs.
- iii. Gender Action Learning System (GALS): The major lesson learnt since project inception and the period of implementation is that adoption of the Gender Action Learning System (GALS) methodology which is a best practice and a requirement under International Fund for Agricultural Development (IFAD) funded projects has been a success under the RK FINFA project with Agri-SMEs trained on the methodology highly rating and recommending the GALs methodology. The approach should be adopted and replicated in the design and implementation of similar projects and programmes.

## **III.** The Programme on Equalization Fund Transfers to Counties

## 1. Key Findings

Thirty-four (34) counties across the country have been earmarked to benefit from the Equalization Fund transfers. The counties include Taita Taveta, Isiolo, Kilifi, Bungoma, Kisumu, Kitui, Nakuru, Siaya, Narok, Turkana, West Pokot, Wajir, Mandera, Samburu, Marsabit, Migori, Lamu, Machakos, Meru, Muranga, Tana River, Tharaks Nithi, Trans Nzoia, Baringo, Bomet, Busia, Elgeyo Marakwet, Garissa, Homa Bay, Kajiado, Kericho, Kwale and Laikipia Counties. The Equalization Fund is supporting implementation of projects in the Water Sector, Health Sector, Roads Sector and Energy Sector. Fifteen (15) Counties have received disbursements so far while nineteen (19) Counties are yet to receive disbursements. This is mainly due to the back log of disbursements.

## 2. Challenges, Gaps and Recommendations

The challenges and gaps in implementation of the projects funded by the Equalization Fund (EF) are:-

- i. Publicity of Projects: There is inadequate publicity and awareness on status of projects funded through the fund. There is need for Equalization Fund Secretariat Technical Services Department (EFSTSD) to collaborate with the Public Communication Unit (PCU) of the National Treasury in creating awareness.
- ii. Monitoring and Evaluation: Equalization projects are rarely monitored despite the large number of projects being implemented. This is due to limited capacity at the Equalization Fund Secretariat. To ensure that the fund objectives are met there is need for the Equalization Fund Secretariat Technical Services Department (EFSTSD) to link up with CPPMD of the National Treasury and conduct and sustain joint M&E to projects funded by the fund country wide. The link of EFSTD and CPPMD in M&E of the projects will ensure that any emerging challenges are timely addressed. This will ensure that the fund objectives are met.
- **iii. Funding and Back Log of Disbursements:** A further challenge includes backlog of disbursements and late disbursements to counties. Also, revisions of funding during supplementary is affecting project implementation. There is need for NT to fast track on disbursement of the pending disbursements. NT should also ensure timeliness of the disbursements and minimal variation during revisions in the supplementary budget.
- **iv. Baseline Survey of the First EF Policy:** An end Term Evaluation of the implementation of the first EF policy has never been undertaken despite EF currently preparing to start implementation of the second policy. There is need for an end term evaluation of the first policy. This will ensure that lessons learnt and recommendations in implementation of the first policy are taken into consideration in the implementation of the second policy. The evaluation will also provide baseline information for use in the implementation of the second policy.

## IV. The Programme on Kenya Financing Locally Led Climate Action Programme

## 1. Key Findings

The Programme is implementing projects in the Water Sector, Environment Sector, Agriculture Sector and the Roads Sector. In the counties visited, some of the projects were complete and commissioned with the community already benefitting while other projects were still under implementation. Most of the complete, commissioned and operational projects are in the Water Sector. For the project to achieve its intended objectives, timely implementation of the projects and sustained M&E is critical.

The assessment of the programme implementation is that there is substantial progress in the implementation of the project in the counties visited. However, value for money should be ensured in the implementation of the project so as to realise maximum benefits from the projects funded by the programme. Further due to the large number of Counties implementing the programme, sustained M&E should be undertaken to track project progress so as to ensure the project objectives are achieved.

## 2. Challenges, Gaps and Recommendations

The main challenge is that due to the programme large coverage in forty-five counties and the large number of projects in each sector per county, keeping track of progress in project implementation is a challenge. Due to the need to cover all projects under the programme during Monitoring and Evaluation, adequate resources should be availed and capacity building on M&E undertaken. M&E should be institutionalised at the Project Committee level to support the M&E function at the counties and the Project Coordinating Unit of the programme.

## C. Conclusion and Way Forward

The M&E exercise focus projects were Supporting Access to Finance and Enterprise Recovery (SAFER), Rural Kenya Financial Inclusion Facility (RK-FINFA), Equalization Fund Transfers to Counties and Financing Locally Led Climate Action Programme (FFLoCA). In a nutshell, all projects and programmes monitored and evaluated were under implementation at the time of the M&E exercise in line with the project's appraisal documents and financing agreements. Specifically, some sub projects in each programme were complete, commissioned and operational while others were still under implementation as detailed in chapter four. To ensure that project's objectives are met, the findings and recommendations made under each project should be implemented. The M&E exercise was necessary in documenting progress in project implementation, gaps, lessons learnt, challenges and way forward from project implementers and beneficiaries. These details per each project are covered in chapter four of this report. Finally, continuous and sustained M&E on projects and programmes should be undertaken to ensure that attainment of project objectives was on course and address any bottlenecks to the attainment of the anticipated goals.

### **CHAPTER ONE**

### 1.0 INTRODUCTION AND BACKGROUND

The chapter presents the institutionalization of Monitoring and Evaluation at the National Treasury. The institutionalization which includes conformity to the M&E Framework guided the undertaking of the M&E exercise on projects and programmes. Further, the chapter highlights the back ground of the M&E exercise.

#### 1.1 Introduction

The Central Planning and Project Monitoring Department (CPPMD) in the National Treasury has the responsibility of Monitoring, Evaluating and Reporting on all projects and programmes under implementation. This is with support from the National Treasury Planning, Monitoring and Evaluation Committee (NTPMEC).

The Department in liaison with NTPMEC has undertaken Monitoring and Evaluation of select projects under implementation in the National Treasury. The projects evaluated are Supporting Access to Finance and Enterprise Recovery (SAFER), Rural Kenya Financial Inclusion Facility (RK-FINFA), Equalization Fund Transfers to Counties and Financing Locally Led Climate Action Programme (FLLoCA).

The M&E was important as it was to assist establish whether project implementation was on course, document any gaps and challenges and recommend way forward. The information will inform planning and execution of future programmes with a special focus on the gaps and challenges.

## 1.2 Background of the M&E exercise

The National Treasury is implementing forty-seven (47) capital projects. The M&E exercise focussed on four (4) capital projects. The projects are Supporting Access to Finance and Enterprise Recovery (SAFER), Rural Kenya Financial Inclusion Facility (RK-FINFA), Equalization Fund Transfers to Counties and Financing Locally Led Climate Action Programme (FLLoCA). The implementing Ministries Departments and Agencies are Financial and Sectoral Affairs Department and the Equalization Fund Advisory Board.

### **CHAPTER TWO**

#### 2.0 METHODOLOGY

This section presents the approach used in preparation of the M&E report of select projects in the National Treasury. The process of preparing the report was structured in three broad phases as discussed below: -

## 2.1 Implementing Ministries, Departments and Agencies

The first phase comprised of reviewing relevant documents including progress reports from implementing Ministries, Departments and Agencies (MDAs). The MDAs are the Financial and Sectoral Affairs Department and the Equalization Fund Advisory Board Secretariat. The purpose of this phase was to document the progress in project implementation.

### 2.2 Regions and Counties

The M&E exercise entailed visiting and holding feedback consultations with (6) regions and eighteen (18) counties across the country in the second phase. The regions visited were Western Region, Nyanza Region, Rift Valley Region, Coast Region, Eastern Region and Central Region. In Western Region, the M&E team visited Vihiga County, Kakamega County and Bungoma County while in Nyanza Region, the team visited Nyamira County, Kisumu County and Siaya County. In Rift Valley Region, the team visited Uasin Gishu County, Narok County and Nakuru County. The counties visited in Coast Region were Taita Taveta County, Mombasa Conty and Kilifi County while in Central Region the counties visited were Nyandarua County and Kirinyaga County. In Eastern Region, the M&E team visited Makueni County, Kitui County, Isiolo County and Embu County.

The Central Planning and Project Monitoring Department used a non-experimental sampling technique and more specifically purposive sampling to choose the counties and projects visited. The sampling procedure adopted was informed by the need to achieve the overall objective of the M&E exercise which was to establish whether project implementation was on course, document any gaps and challenges and recommend way forward. The purpose of this phase was to establish how projects have impacted on beneficiaries.

### 2.3 Field work approach

The fieldwork approach involved conducting interviews using a structured questionnaire (annex 1). The questionnaire was administered to collect information from key informants and project beneficiaries. The key informants were Financial and Sectoral Affairs Department the Equalization Fund Secretariat. Project managers and beneficiaries provided feedback during the consultations. In line with the National Treasury M&E Framework, standard reporting format was used to prepare summary reports from field

work. Field work comprised of three teams covering Western Region, Nyanza Region, Rift Valley Region, Coast Region, Eastern Region and Central Region. **12 |** Page

### **CHAPTER THREE**

#### 3.0 PROJECTS DETAILS

This section presents projects implementing Ministries, Departments and Agencies (MDAs) and an overview of the projects visited during the M&E exercise. The details covered under overview of projects include the project name, geographic location, project purpose, project summary, estimated cost and source of financing. The project details are covered in annex 2.

## 3.1 Implementing Agencies

The M&E exercise focused on projects under the Financial and Sectoral Affairs Department (FSAD) and the Equalization Fund Advisory Board Secretariat (EFBS). FSAD is implementing Supporting Access to Finance and Enterprise Recovery (SAFER), Rural Kenya Financial Inclusion Facility (RK-FINFA) and Financing Locally Led Climate Action Programme (FLLoCA) while EFBS is implementing Equalization Fund Transfers to Counties.

## 3.2 Overview of Projects

## 3.2.1 Supporting Access to Finance and Enterprise Recovery

The project geographic location is Kirinyaga, Kiambu, Muranga, Meru, Baringo and Nairobi counties. The Project Development Objective is to increase access to financial services, enhance the capabilities, and support the COVID-19 recovery of Micro, Small and Medium Enterprises (MSMEs) in Kenya The project activities include innovation and liquidity support to informal sector MSMEs, De-risking lending to MSMEs through operationalization of the Credit Guarantee Scheme and build resilience capacity of the MSME finance ecosystem by strengthening of governance arrangements, risks management capacity, business models, and operational efficiency among others. The project is estimated to cost Ksh 13,000 million with the source of financing being the Government and IDA Credit/World Bank. The SAFER is a five (5) year project which began in 9th May, 2022 and is expected to end on 31st December, 2026. The estimated Project cost is KES 12.6 billion (85.9 million EUR or USD 100 million equivalent). In FY 2024/25, the Project had an approved budget KES 1.8 billion and Special Clause 322 Cabinet Approval of KES 4.65 billion.

## 3.2.2 Rural Kenya Financial Inclusion Facility

The project geographic location is 45 counties (counties with rural areas). The project purpose is to increase rural financial inclusion and green investments by agriculture value chain stakeholders, leading to equitable employment opportunities, innovative and resilient production systems, and increased incomes for smallholders, poor and marginalized households. The project activities are leveraged commercial investments into

the rural/agricultural sector portfolios of mainstream financial institutions through the Credit Guarantee instrument, alleviated the liquidity constraints of non-bank financial institutions, the main financial service providers for smallholders and rural micro enterprises and enhanced capacity of the participating financial institutions and agricultural value chain stakeholders. The project is estimated to cost Ksh 5,957 million with the source of financing being the Government and UN/IFAD.

## 3.2.3 Equalization Fund Transfers to Counties

The project geographic location is nationwide. The project purpose is to fast-track economic growth of marginalized counties up to a level of equity with developed counties. The project activities include adequate budgetary provision for the Equalization Funds as prescribed in the Financial Management Act and manage the funds in line with the respective regulations and objectives. The project is estimated to cost Ksh 42,054 million with the source of financing being the Government.

# 3.2.4 Kenya Financing Locally Led Climate Action Programme

The project geographic location is country wide in all 47 counties. The project purpose is to strengthen local resilience to the impact of climate country wide, to strengthen county governments' capacity to plan, budget, implement, and monitor climate mitigation and adaptation actions in partnership with communities. The project activities include strengthened existing policy, legal and regulatory frameworks for building climate resilience, institutional and human capacity to enhance the delivery low carbon climate resilience at local level, strengthened and enhanced capacity of the CoG and CGs to support investments in climate resilience and low carbon emissions at local level. The project is estimated to cost Ksh 26,878 million with the source of financing being the Government and the World Bank.

# 4.0 PROJECT PLANNING AND IMPLEMENTATION

This section presents implementing departments' project name and objective, planned and implemented project activities, project physical status, gaps and way forward.

# 4.1 Implementation of Projects

	S	Supporting Access to Finance and (Financial and Sectoral Aff		
Project Objective: To in (MSMEs) in Kenya	crease access to financial serv		d support the COVID-19 recovery of Mici	ro, Small and Medium Enterprises
Region and County	Planned and Implemented Project Activities	<b>Project Physical Status</b>	Gaps	Way Forward
Central; Kirinyaga County	Fortune Sacco	Kenya Development Corporation (KDC) has disbursed a credit amounting to KES 500 million	Late disbursement of funds by KDC	The disbursement of funds should be fast tracked to align with project timelines
Region and County	Planned and Implemented Project Activities	<b>Project Physical Status</b>	Gaps	Way Forward
Central; Kiambu County	K-Unity Sacco	Kenya Development Corporation (KDC) has disbursed a credit amounting to KES 500 million	Late disbursement of funds by KDC	The disbursement of funds should be fast tracked to align with project timelines
Region and County	Planned and Implemented Project Activities	Project Physical Status	Gaps	Way Forward
Central; Muranga County	Amica Sacco	Kenya Development Corporation (KDC) has disbursed a credit amounting to KES 300 million	Late disbursement of funds by KDC	The disbursement of funds should be fast tracked to align with project timelines
Region and County	Planned and Implemented Project Activities	<b>Project Physical Status</b>	Gaps	Way Forward
Eastern; Meru County	Yetu Sacco	Kenya Development Corporation (KDC) has disbursed a credit amounting to KES 125 million	Late disbursement of funds by KDC	The disbursement of funds should be fast tracked to align with project timelines
Region and County	Planned and Implemented Project Activities	<b>Project Physical Status</b>	Gaps	Way Forward
Rift Valley; Baringo County	Boresha Sacco	Kenya Development Corporation (KDC) has disbursed a credit amounting	Late disbursement of funds by KDC	The disbursement of funds should be fast tracked to align with project timelines

		to KES 500 million		
	Skyline Sacco	Kenya Development Corporation (KDC) has disbursed a credit amounting to KES 100 million	Late disbursement of funds by KDC	The disbursement of funds should be fast tracked to align with project timelines
	Planned and Implemented	Project Physical Status	Gaps	Way Forward
Region and County	<b>Project Activities</b>			
Nairobi; Nairobi County	Apstar Sacco	Kenya Development Corporation (KDC) has disbursed a credit amounting to KES 150 million	Late disbursement of funds by KDC	The disbursement of funds should be fast tracked to align with project timelines
	Agriculture Finance Corporation (AFC)	Kenya Development Corporation (KDC) has disbursed a credit amounting to KES 300 million	Late disbursement of funds by KDC	The disbursement of funds should be fast tracked to align with project timelines
Challenges	<b>Emerging Issues</b>		Lessons Learnt and Way Forward	
The knowledge, understanding and application of Environmental & Social Management Systems is still low among the Saccos. Also, the limit set at KSH 250,000 by the project documents. Further, the slow process of establishment and registration and licensing of the Kenya Credit Guarantee Company (KCGC)	Issues of data protection and of Saccos in lending to MSMEs Digital lending is becoming most Saccos to become autom	a key aspect of lending forcing	The importance of training and capacity building of PFIs as well as MSM on E&S, reporting requirements credit risk lending is crucial for the succoff the project.	
Company (KCGC)	<u> </u>	Dural Kanya Financial In		

**Rural Kenya Financial Inclusion Facility** 

(Financial and Sectoral Affairs Department)

Project Objective: To increase rural financial inclusion and green investments by agriculture value chain stakeholders, leading to equitable employment opportunities, innovative and resilient production systems, and increased incomes for smallholders, poor and marginalized households

	Planned and Implemented	Project Physical Status	Gaps	Way Forward
Region and County	Project Activities			
Western Region, Bungoma	Has a membership of thirty-	Located at Malakisi South/Kilisiru Ward, the	Assessment of the Group	Funding of the
County	three (33) whereby twenty-	project is at conceptualization stage. The group is	done but awaiting funding	group to be fast-
	nine (29) are women and four	yet to be financed to commence implementation		tracked in order to
PROJECT: Wanamaendeleo	(4) are men. Focused on			commence project
Youth Group	accumulating savings and			implementation
	lending to group members to			

				T
	support Kilimo-Biashara and			
	small-scale businesses.			
	Meeting once per week -			
	every Thursday. Trained on			
	table banking. Doing group			
	savings and lending amongst			
	members. Awaiting			
	complementation to upscale			
	their activities			
Challenges	then detivities	Emerging Issues	Lessons Learnt and	Way Forward
Long time lags between	The group has been linked up y	with Progressive Bank in order to facilitate further	The M&E on the project v	
project planning and financing		the financing and implementation	as it gave a comfort and hop	
to commence implementation	training and assessment prior to	the intaneing and implementation	is need to fast-track the proj	
Region and County	Planned and Implemented	Project Physical Status	Gaps	Way Forward
Region and County	Project Activities	1 Toject I nysicai Status	Gaps	way Forward
Control Vanua Vinin		DIMAC' processes is in 10 Countiesithin	None	Dagammand fundin-
Central Kenya, Kirinyaga	BIMAS targets lending to	BIMAS' presence is in 18 Counties within	None	Recommend funding
County	economically active poor	Central, Coastal and Eastern Regions of Kenya		of the group to be fas
DDO HEGT DIMAG	people with a specific focus	with it's Headquarters in Embu County. It has 40		tracked in order to
PROJECT: BIMAS	on women and youth whereby	branches with 95, 400 Customers.		commence project
Microfinance	85% target in rural setting and			implementation
	15% target in urban setting.			
	The focus on women and			
	youth, increases their			
	participation in economic			
	activities and access to			
	resources through			
	microfinance and educating			
	them to influence how they			
	utilize their resources, BIMAS			
	seeks to increase the			
	likelihood of clients investing			
	their increased disposable			
	income in the well-being of			
	their children			
Challenges		Emerging Issues	Lessons Learnt and	Way Forward
Reporting on Green	The group has been linked up v	with Progressive Bank in order to facilitate further	Integrating the two system	
Taxonomy System is a		the financing and implementation	system to pick data from the	
challenge as outreaches to		<i>O</i> 1	will make reporting on	
inform the public about the			efficient. More learning is r	
initiative is still low. The			the green taxonomy. Manag	
existence of two systems			requires support from p	
which have not been			meetings to be scheduled to	
integrated i.e. the core			information asymmetry in the	
banking system and the			information asymmetry in the	ne programme
taxonomy system of RK-				
FINFA results to duplication				
making it difficult to upload				

files from one system to another				
Region and County	Planned and Implemented Project Activities	Project Physical Status	Gaps	Way Forward
Nyanza and Western, Siaya & Kakamega County  PROJECT: CORDAID	Capacity Building of identified beneficiaries on financial literacy, Business Development Skills and Gender Action Learning System (GALS). Recruitment of a Financial Literacy Consultant. Capacity assessment for Smallholder farmers and Agri-SMEs to gauge readiness for access to finance. Linking identified and vetted Smallholder farmers and Agri-SMEs to FIs	Project is implemented by Cordaid international organization in Siaya, Busia, Bungoma, Trans nzoia, Kakamega, Nandi and Kisii. Anglican Development Services western Kenya implements the projects in Counties offering financial literacy training. Financial support offered through SACCOs (Weversity, Skyline and Juhudi Kilimo) and microfinance institutions. Interest is on reducing balance from 14-18%. Supports SMEs and small holder farmers. Rural credit facility is from 600,000. Siaya 3100 farmers, 93 SMEs.Kakamega 4800 farmers, 144 SMEs. Kisii 3300 farmers, 99 SMEs. Nandi 3200 farmers, 96 SMEs. Bungoma 4300 farmers, 129 SMEs. Busia 3100 farmers, 93 SMEs. Trans nzoia 3200 farmers, 96 SMEs	None	None
PROJECT: Uchumi Millers, Siaya County	Star code limited in Alego, Siaya. Has 15 to 20 members. Training on Business Development Skills and GALS methodology. Development of a Business Plan. Readiness assessment of the Agri-SME to receive funding	The proprietor of Uchumi Millers and his team has been trained on Business Development Skills and GALS methodology. The proprietor has developed a Vision roadmap from the training on GALS that is aimed at increasing his business income and profits.	Inadequate funds. Raw products are not locally available. Scarcity of maize and soya. Demand for feeds is inelastic. No funds yet, but have been trained. Power outage. Floods. Drought. Delayed payments. The shelf-life of maize-meal is 90-days hence can't do bulk millings	None
Challenges	Emerging Issues		Lessons Learnt and Way	Forward
Governance issues. Delays in project implementation due to legal issues. Stringent measures by AFC on onboarding financial institutions. Late recruitment of participating FIs due to stringent measures by AFC. Vastness of the area to be covered by the ADS team. Transition of the identified beneficiaries from grant to loans. Most of the beneficiaries feel like the	Most of the smallholder farmer market linkages and production offered by RK-FINFA. Stringer process of linking the smallhold county has been onboarded hen and Agri-SMEs on the FI to	is need capacity building on value chain approach, in enhancement, which is not a training package in recruitment of FIs by AFC has slowed down the ler farmers and Agri-SMEs to Fis. Only one FI per ace limiting the choice for the smallholder farmers use. The interest rates by the recruited FIs are Smallholder farmers and Agri-SMEs	Adoption of the GALS me success. Recruit more FIs farmers and Agri-SMEs a v	thodology has been a to give Smallholder

interest rates and requirements are somewhat stringent for them. Lack of variety of FIs limiting access to affordable loan products  Region and County	Planned and Implemented Project Activities	Project Physical Status	Gaps	Way Forward
PROJECT: ADS-Western, Kakamega County	Has 13 SMEs and 424 small holder farmers	Been "sub-contracted" by Cordaid to undertake community mobilization and identification of smallholder farmers and Agri-SMEs. Provided a list of all beneficiaries of groups and smallholder farmers who have benefitted from IFAD projects and programmes form the IFAD county coordinator. Started project with Cordaid in October, 2024. Trained 350 groups on financial literacy, of which 200 have been registered with Wevarsity Sacco and started saving in July & August, 2025	Only 1 FI (Wevarsity Sacco) has been vetted and onboarded in Kakamega County limiting access to affordable loan products for smallholder farmers and Agri-SMEs	Increase the number of FIs in the county to give variety for the smallholder farmers and agri-SMEs
PROJECT: Mayoni Organic Youth Group, Mayoni Ward, Matungu Sub County, Kakamega County	Youth-led group with 15 members, including young mothers. Working with 4 other groups i.e. Shiembekho Shepamba SHG, New Achievers SHG, Atvet and Ekama Khulwanda SHG on aquaculture farming. Has set up a Farmer Field School for aquaculture at a centralized location where the groups meet and learn. The group does aquaculture, poultry and African vegetables farming. Do Table banking. Got feeds and fingerlings and make their own feeds	Have one group fish pond used for training and Income generation activities i.e. harvesting and selling fish from the pond in the local market. Received training from ADS on financial literacy and climate-smart agriculture. Linked to the Sub County Fisheries Officer by ADS for training on aquaculture production under IFAD funded project. Practicing Youth Savings and Loans Linked to Wevarsity Sacco and have saved Kshs. 4,000 between July and August, 2025.	Lack of adequate funding to start poultry farming. Identified gaps on group knowledge on marketing and value chain management. The group is only saving Kshs. 2000 per month.	Reduce interest rates on borrowing. Select more SACCOs. Match project design with those of other DPs especially those that give grants and are implemented by Counties. Support market linkages
PROJECT: Amka Enterprises,Lukoye Ward, Mumias East Sub County, Kakamega County	Agri-MSME dealing with animal feed production and maize milling. Received training from ADS on Business Development and GALS methodology. Linked by ADS to Wevarsity Sacco to acquire loan for buying feed milling machines	The proprietor has set up maize milling facilities and it is operational. The maize husks remain from flour milling used to formulate animal feeds. Relies on KeLCOP (IFAD project under State Department for Livestock) for technical advice on production and value chain management. Currently has a loan with Faulu Bank and will save with Wevarsity after clearing the loan. Linked to a Cooperative society to supply soya to the enterprise instead of importing from Uganda. Has employed 2 youths to help him run the enterprise	Currently importing raw material for animal feed production from Uganda i.e., Rice mash, cotton seed cake & sunflower seed cake	Consider assets as collateral. Consider linking the Agri-SME to local producers of rice mash, cotton seedcake and sunflower seedcake to reduce cost of production

Challenges		<b>Emerging Issues</b>	<b>Lessons Learnt and</b>	Way Forward
Perception on government money is free. Fresh fish and/or low prices. Storage of the fish after harvesting/post-harvest losses. The interest rate for the loans from Wevarsity Sacco (14.5%) is considered too high by the group members	Offering insurance solutions to	cushion against defaults	Sacco loan interest rate to attract the youth. Group diversify IGA from the fis pond by doing value add mothers can set up a place clients or group members of fillet the fish and sell to trained on post-harvest har the fish to lessen post-harve	to be encouraged to h harvested from the ition e.g. the young e to sell fried fish to can be taught how to clients. Group to be adling and storage of
Region and County	Planned and Implemented Project Activities	Project Physical Status	Gaps	Way Forward
PROJECT: Embu County- (Implemented by Universal Trade Sacco)	Their project specifically aimed at empowering youth, women and vulnerable groups who venture into farming, promote environmental conservation including taxonomy. Activities of the projects include: Agroforestry, Poultry farming, Dairy farming, Value chain addition, Aquaculture, Apiculture, Conservational Agriculture, Renewable energy. Beneficiaries visited: - Dairy farm at Runyenjes, Horticulture farm in Rwika – Mbeere South and Poultry farmer in Manyatta	The project is at ongoing at 35% in both financials and physical. It has disbursed financials as loans at 12% interest rate to over 40 targeted members within a span of two months since June 2025 and intends to attract and disburse the remaining amount by December 2025.	Insufficient capacity building and training of the community members; and inadequate financials management skills.	Impact on capacity building; training of the community members; and enlightening the members about financials management
Challenges		Emerging Issues	Lessons Learnt and	
Inadequate capacity; Most of the farmers have average skills; Potential beneficiaries have low financial management skills. Society norms and stereotypes and Lack of collateral and poor credit history	Innovation and scaling up. Plant communication	ning, M&E, learning, knowledge management, and	The provision of technical PFIs should start immed selection. Particular emphasion progress monitoring and based MIS system as supported by field verifical partnerships with the comembers are being enlighted activities and should be learnt climate conservation financial management; The society is gradually changing inclusivity. The frequent members think that the Signant, and the implementation	iately after the PFI sis would be required if reporting, using IT-a possible solution, ation visits. Through ontracted firms, the med on smart farming encouraged: Farmers needs. Enlightened on mough capacity, the med, embracing gender to visits make our account of the medium of the

## investigation for having lend the same to the members/farmers, with others feeling they may be vindicated by society to have misunderstood the Sacco

## **Kenya Financing Locally Led Climate Action Programme** (Financial and Sectoral Affairs Department, Climate Finance and Green Economy Unit)

Project Objective: Strengthen local resilience to the impact of climate country-wide to strengthen county governments' capacity to plan, budget, implement, and

	adaptation actions in partnershi			
	Planned and Implemented	Project Physical Status	Gaps	Way Forward
Region and County	Project Activities			
PROJECT: Western Region-Bungoma County Rehabilitation and augmentation of Sitabicha Pan	Community participation; feasibility & pre-feasibility study; concept note development; project proposal development; project approval; BoQs and Tendering process; project site handover; project supervision; PMC training on project sustainability; and project	Located at Siboti Ward - Bumula Sub-County. It is 75% complete and implementation ongoing. The remaining works- fish ponds and completion of embankments is ongoing.	There is an uptake issue on high value crop production through irrigation, whereby the community relies heavily on maize production at small scale which cannot be irrigated.	Need to strengther the PMC to manage the project
Challenges	hand over to PMC	Emerging Issues	Lessons Learnt and	d Way Forward
High community expectations particularly on youths' employment on the project	S Siboti community members have an issue on domestic water access Technical assistan will be key in s		Lessons Learnt and Way Forward Technical assistance via agricultural extension will be key in supporting the community in uptake of small-scale irrigation	
	Planned and Implemented	Project Physical Status	Gaps	Way Forward
Region and County	Project Activities			
PROJECT: Proposed Supply and Installation of Combustion Chamber for Improved Stoves and Energy Center for Research on Training of Energy	Community participation; feasibility & pre-feasibility study; concept note development; project proposal development; project approval;BoQs and Tendering process; project site handover; project supervision;PMC training on prject sustainability; and project hand over to PMC	Located at Chwere Kabuchai Ward in Kabuchai Sub-County. The project is 100% complete and operational. The project has met its intended objectives of improving production of energy saving jikos and improving of community member livelihoods	None	Government to create an enabling environment for the community group to access both market access strategies and technical support for production of energy saving jikos
Challenges		<b>Emerging Issues</b>	Lessons Learnt and Way l	
High community expectations Inadequate space/land to fully optimize the project	Availability of the raw material for jiko production is an issue to the group. Site specific PMC have been sensitized to enhance project sustainability		Inclusivity of youth, wor brought about social inclusions should be up-scaled	
Region and County	Planned and Implemented Project Activities	Project Physical Status	Gaps	Way Forward
Rift Valley Region-Uasin	Installation of Pumb, Solars,	Located at Langas Ward- Kapseret Sub-County,	Local Community	Need for additional

	T =		1 =	I
Gishu County	Pipelines; two ten Thousand	the project is 100% complete and operational.	Residents do not have	pipeline outside the
<b>PROJECT: Langas Primary</b>	Litres (10,000) Plastic Tanks		access to water. This	school to serve the
School Water Project	and Solar Pumbing		project only serves the	local residents
			Primary and Junior	
			Secondary School	
Challenges		<b>Emerging Issues</b>	Lessons Learnt and	·
Lengthy procurement process;	None		The project has saved live	es as it alleviates the
Delayed project financing and			hazard of falling into the we	ells by the pupils. It is
implementation (about 6			currently serving a school	population of 1800
months delay)			pupils. Solar power reduce	es reduces operational
• ,			costs	•
	Planned and Implemented	Project Physical Status	Gaps	Way Forward
Region and County	Project Activities		_	·
Nakuru County	Construction of aquaponic	Kamugut Ward - Turbo Sub-County, the project	Need for more capacity	Residents are learning
·	system; fencing; greenhouse; an	is 100% complete and operational.	building to the local	from this
PROJECT: Sosian	fish feeds		residents	demonstration site an
Aquaculture Project				customizing the same
ı y				in their homesteads
Challenges		Emerging Issues	Lessons Learnt and	d Way Forward
Delayed disbursements of	Aquaponic farming system i	is a fish farming technology that should be	Fish farming has been embraced by the residents of Turbo Sub-County where the project is being	
funds. The complexity of	implemented in areas with scarc			
project	1	•	implemented and thereby u	
1 3			for fish and more of this kin	
			TOT TIDIT WITH THOT'S OF WITH THE	a or project
	Planned and Implemented	Project Physical Status	Gaps	Way Forward
Region and County	Planned and Implemented Project Activities	Project Physical Status		
Region and County North Eastern Region- Isiolo		Project Physical Status  Kamukuri Box Culvert is located in Bura Pesa		
	Project Activities		Gaps	Way Forward
North Eastern Region- Isiolo	Project Activities Site preparation. Excavation.	Kamukuri Box Culvert is located in Bura Pesa	Gaps  Completion of the project	Way Forward Fastrack
North Eastern Region- Isiolo	Project Activities Site preparation. Excavation. Foundation Preparation.	Kamukuri Box Culvert is located in Bura Pesa Ward in Isiolo County. The project has been constructed at a Cost of 15.8 M. The project has	Completion of the project delayed by 2 months occasioned by the	Way Forward  Fastrack commissioning of
North Eastern Region- Isiolo County  PROJECT: Kamukuri Box	Project Activities  Site preparation. Excavation. Foundation Preparation. Culvert Placement. Backfilling. Headwall	Kamukuri Box Culvert is located in Bura Pesa Ward in Isiolo County. The project has been constructed at a Cost of 15.8 M. The project has been completed and is to be launched soon. The	Completion of the project delayed by 2 months occasioned by the contractor. The project	Fastrack commissioning of the box Culvert to benefit the
North Eastern Region- Isiolo County	Project Activities  Site preparation. Excavation. Foundation Preparation. Culvert Placement. Backfilling. Headwall Construction. Stone pitching	Kamukuri Box Culvert is located in Bura Pesa Ward in Isiolo County. The project has been constructed at a Cost of 15.8 M. The project has been completed and is to be launched soon. The project will benefit Communities who experience	Completion of the project delayed by 2 months occasioned by the contractor. The project was to be completed	Way Forward  Fastrack commissioning of the box Culvert to
North Eastern Region- Isiolo County  PROJECT: Kamukuri Box	Project Activities  Site preparation. Excavation. Foundation Preparation. Culvert Placement. Backfilling. Headwall	Kamukuri Box Culvert is located in Bura Pesa Ward in Isiolo County. The project has been constructed at a Cost of 15.8 M. The project has been completed and is to be launched soon. The project will benefit Communities who experience challenges crossing the seasonal river which	Completion of the project delayed by 2 months occasioned by the contractor. The project was to be completed within 6 months but has	Fastrack commissioning of the box Culvert to benefit the
North Eastern Region- Isiolo County  PROJECT: Kamukuri Box	Project Activities  Site preparation. Excavation. Foundation Preparation. Culvert Placement. Backfilling. Headwall Construction. Stone pitching	Kamukuri Box Culvert is located in Bura Pesa Ward in Isiolo County. The project has been constructed at a Cost of 15.8 M. The project has been completed and is to be launched soon. The project will benefit Communities who experience challenges crossing the seasonal river which results to flooding. The construction of stone	Completion of the project delayed by 2 months occasioned by the contractor. The project was to be completed within 6 months but has been completed after 8	Fastrack commissioning of the box Culvert to benefit the
North Eastern Region- Isiolo County  PROJECT: Kamukuri Box	Project Activities  Site preparation. Excavation. Foundation Preparation. Culvert Placement. Backfilling. Headwall Construction. Stone pitching	Kamukuri Box Culvert is located in Bura Pesa Ward in Isiolo County. The project has been constructed at a Cost of 15.8 M. The project has been completed and is to be launched soon. The project will benefit Communities who experience challenges crossing the seasonal river which results to flooding. The construction of stone pitching along the embarkments will ease	Completion of the project delayed by 2 months occasioned by the contractor. The project was to be completed within 6 months but has	Fastrack commissioning of the box Culvert to benefit the
North Eastern Region- Isiolo County  PROJECT: Kamukuri Box	Project Activities  Site preparation. Excavation. Foundation Preparation. Culvert Placement. Backfilling. Headwall Construction. Stone pitching	Kamukuri Box Culvert is located in Bura Pesa Ward in Isiolo County. The project has been constructed at a Cost of 15.8 M. The project has been completed and is to be launched soon. The project will benefit Communities who experience challenges crossing the seasonal river which results to flooding. The construction of stone pitching along the embarkments will ease massive soil erosion along the river and also	Completion of the project delayed by 2 months occasioned by the contractor. The project was to be completed within 6 months but has been completed after 8	Fastrack commissioning of the box Culvert to benefit the
North Eastern Region- Isiolo County  PROJECT: Kamukuri Box Culvert	Project Activities  Site preparation. Excavation. Foundation Preparation. Culvert Placement. Backfilling. Headwall Construction. Stone pitching along the embarkments	Kamukuri Box Culvert is located in Bura Pesa Ward in Isiolo County. The project has been constructed at a Cost of 15.8 M. The project has been completed and is to be launched soon. The project will benefit Communities who experience challenges crossing the seasonal river which results to flooding. The construction of stone pitching along the embarkments will ease massive soil erosion along the river and also control flooding	Completion of the project delayed by 2 months occasioned by the contractor. The project was to be completed within 6 months but has been completed after 8 months	Way Forward  Fastrack commissioning of the box Culvert to benefit the community
North Eastern Region- Isiolo County  PROJECT: Kamukuri Box Culvert  PROJECT: Fruits trees	Project Activities  Site preparation. Excavation. Foundation Preparation. Culvert Placement. Backfilling. Headwall Construction. Stone pitching along the embarkments  Preparation of school field to	Kamukuri Box Culvert is located in Bura Pesa Ward in Isiolo County. The project has been constructed at a Cost of 15.8 M. The project has been completed and is to be launched soon. The project will benefit Communities who experience challenges crossing the seasonal river which results to flooding. The construction of stone pitching along the embarkments will ease massive soil erosion along the river and also control flooding  The project is located at Ramadhani primary	Completion of the project delayed by 2 months occasioned by the contractor. The project was to be completed within 6 months but has been completed after 8 months  Tree planting project in	Fastrack commissioning of the box Culvert to benefit the community  The school to be
North Eastern Region- Isiolo County  PROJECT: Kamukuri Box Culvert	Project Activities  Site preparation. Excavation. Foundation Preparation. Culvert Placement. Backfilling. Headwall Construction. Stone pitching along the embarkments  Preparation of school field to plant fruit trees; Fencing off	Kamukuri Box Culvert is located in Bura Pesa Ward in Isiolo County. The project has been constructed at a Cost of 15.8 M. The project has been completed and is to be launched soon. The project will benefit Communities who experience challenges crossing the seasonal river which results to flooding. The construction of stone pitching along the embarkments will ease massive soil erosion along the river and also control flooding  The project is located at Ramadhani primary school in Isiolo County. 500 fruit trees were	Completion of the project delayed by 2 months occasioned by the contractor. The project was to be completed within 6 months but has been completed after 8 months  Tree planting project in ASAL area without prior	Fastrack commissioning of the box Culvert to benefit the community  The school to be supplied with
North Eastern Region- Isiolo County  PROJECT: Kamukuri Box Culvert  PROJECT: Fruits trees	Project Activities  Site preparation. Excavation. Foundation Preparation. Culvert Placement. Backfilling. Headwall Construction. Stone pitching along the embarkments  Preparation of school field to plant fruit trees; Fencing off the field to protect the trees	Kamukuri Box Culvert is located in Bura Pesa Ward in Isiolo County. The project has been constructed at a Cost of 15.8 M. The project has been completed and is to be launched soon. The project will benefit Communities who experience challenges crossing the seasonal river which results to flooding. The construction of stone pitching along the embarkments will ease massive soil erosion along the river and also control flooding  The project is located at Ramadhani primary school in Isiolo County. 500 fruit trees were planted though half of them either dried up of	Completion of the project delayed by 2 months occasioned by the contractor. The project was to be completed within 6 months but has been completed after 8 months  Tree planting project in ASAL area without prior arrangement on provision	Fastrack commissioning of the box Culvert to benefit the community  The school to be supplied with adequate water to
North Eastern Region- Isiolo County  PROJECT: Kamukuri Box Culvert  PROJECT: Fruits trees	Project Activities  Site preparation. Excavation. Foundation Preparation. Culvert Placement. Backfilling. Headwall Construction. Stone pitching along the embarkments  Preparation of school field to plant fruit trees; Fencing off the field to protect the trees from destruction; Purchase of	Kamukuri Box Culvert is located in Bura Pesa Ward in Isiolo County. The project has been constructed at a Cost of 15.8 M. The project has been completed and is to be launched soon. The project will benefit Communities who experience challenges crossing the seasonal river which results to flooding. The construction of stone pitching along the embarkments will ease massive soil erosion along the river and also control flooding  The project is located at Ramadhani primary school in Isiolo County. 500 fruit trees were planted though half of them either dried up of destroyed by animals; The field was fenced off	Completion of the project delayed by 2 months occasioned by the contractor. The project was to be completed within 6 months but has been completed after 8 months  Tree planting project in ASAL area without prior arrangement on provision of sufficient water and	Fastrack commissioning of the box Culvert to benefit the community  The school to be supplied with adequate water to support growth of
North Eastern Region- Isiolo County  PROJECT: Kamukuri Box Culvert  PROJECT: Fruits trees	Project Activities  Site preparation. Excavation. Foundation Preparation. Culvert Placement. Backfilling. Headwall Construction. Stone pitching along the embarkments  Preparation of school field to plant fruit trees; Fencing off the field to protect the trees from destruction; Purchase of 500 fruit seedlings; Planting	Kamukuri Box Culvert is located in Bura Pesa Ward in Isiolo County. The project has been constructed at a Cost of 15.8 M. The project has been completed and is to be launched soon. The project will benefit Communities who experience challenges crossing the seasonal river which results to flooding. The construction of stone pitching along the embarkments will ease massive soil erosion along the river and also control flooding  The project is located at Ramadhani primary school in Isiolo County. 500 fruit trees were planted though half of them either dried up of destroyed by animals; The field was fenced off though part of the fence has been destroyed by	Completion of the project delayed by 2 months occasioned by the contractor. The project was to be completed within 6 months but has been completed after 8 months  Tree planting project in ASAL area without prior arrangement on provision of sufficient water and proper fencing is a recipe	Fastrack commissioning of the box Culvert to benefit the community  The school to be supplied with adequate water to
North Eastern Region- Isiolo County  PROJECT: Kamukuri Box Culvert  PROJECT: Fruits trees	Project Activities  Site preparation. Excavation. Foundation Preparation. Culvert Placement. Backfilling. Headwall Construction. Stone pitching along the embarkments  Preparation of school field to plant fruit trees; Fencing off the field to protect the trees from destruction; Purchase of 500 fruit seedlings; Planting of fruit trees; Watering of	Kamukuri Box Culvert is located in Bura Pesa Ward in Isiolo County. The project has been constructed at a Cost of 15.8 M. The project has been completed and is to be launched soon. The project will benefit Communities who experience challenges crossing the seasonal river which results to flooding. The construction of stone pitching along the embarkments will ease massive soil erosion along the river and also control flooding  The project is located at Ramadhani primary school in Isiolo County. 500 fruit trees were planted though half of them either dried up of destroyed by animals; The field was fenced off though part of the fence has been destroyed by herders who invade the field to graze their	Completion of the project delayed by 2 months occasioned by the contractor. The project was to be completed within 6 months but has been completed after 8 months  Tree planting project in ASAL area without prior arrangement on provision of sufficient water and	Fastrack commissioning of the box Culvert to benefit the community  The school to be supplied with adequate water to support growth of
North Eastern Region- Isiolo County  PROJECT: Kamukuri Box Culvert  PROJECT: Fruits trees	Project Activities  Site preparation. Excavation. Foundation Preparation. Culvert Placement. Backfilling. Headwall Construction. Stone pitching along the embarkments  Preparation of school field to plant fruit trees; Fencing off the field to protect the trees from destruction; Purchase of 500 fruit seedlings; Planting of fruit trees; Watering of planted fruit trees; Purchase of	Kamukuri Box Culvert is located in Bura Pesa Ward in Isiolo County. The project has been constructed at a Cost of 15.8 M. The project has been completed and is to be launched soon. The project will benefit Communities who experience challenges crossing the seasonal river which results to flooding. The construction of stone pitching along the embarkments will ease massive soil erosion along the river and also control flooding  The project is located at Ramadhani primary school in Isiolo County. 500 fruit trees were planted though half of them either dried up of destroyed by animals; The field was fenced off though part of the fence has been destroyed by herders who invade the field to graze their animals; School children participate in watering	Completion of the project delayed by 2 months occasioned by the contractor. The project was to be completed within 6 months but has been completed after 8 months  Tree planting project in ASAL area without prior arrangement on provision of sufficient water and proper fencing is a recipe	Fastrack commissioning of the box Culvert to benefit the community  The school to be supplied with adequate water to support growth of
North Eastern Region- Isiolo County  PROJECT: Kamukuri Box Culvert  PROJECT: Fruits trees	Project Activities  Site preparation. Excavation. Foundation Preparation. Culvert Placement. Backfilling. Headwall Construction. Stone pitching along the embarkments  Preparation of school field to plant fruit trees; Fencing off the field to protect the trees from destruction; Purchase of 500 fruit seedlings; Planting of fruit trees; Watering of	Kamukuri Box Culvert is located in Bura Pesa Ward in Isiolo County. The project has been constructed at a Cost of 15.8 M. The project has been completed and is to be launched soon. The project will benefit Communities who experience challenges crossing the seasonal river which results to flooding. The construction of stone pitching along the embarkments will ease massive soil erosion along the river and also control flooding  The project is located at Ramadhani primary school in Isiolo County. 500 fruit trees were planted though half of them either dried up of destroyed by animals; The field was fenced off though part of the fence has been destroyed by herders who invade the field to graze their animals; School children participate in watering the trees though lack of water within the school	Completion of the project delayed by 2 months occasioned by the contractor. The project was to be completed within 6 months but has been completed after 8 months  Tree planting project in ASAL area without prior arrangement on provision of sufficient water and proper fencing is a recipe	Fastrack commissioning of the box Culvert to benefit the community  The school to be supplied with adequate water to support growth of
North Eastern Region- Isiolo County  PROJECT: Kamukuri Box Culvert  PROJECT: Fruits trees planting project	Project Activities  Site preparation. Excavation. Foundation Preparation. Culvert Placement. Backfilling. Headwall Construction. Stone pitching along the embarkments  Preparation of school field to plant fruit trees; Fencing off the field to protect the trees from destruction; Purchase of 500 fruit seedlings; Planting of fruit trees; Watering of planted fruit trees; Purchase of	Kamukuri Box Culvert is located in Bura Pesa Ward in Isiolo County. The project has been constructed at a Cost of 15.8 M. The project has been completed and is to be launched soon. The project will benefit Communities who experience challenges crossing the seasonal river which results to flooding. The construction of stone pitching along the embarkments will ease massive soil erosion along the river and also control flooding  The project is located at Ramadhani primary school in Isiolo County. 500 fruit trees were planted though half of them either dried up of destroyed by animals; The field was fenced off though part of the fence has been destroyed by herders who invade the field to graze their animals; School children participate in watering the trees though lack of water within the school hinders the watering exercise	Completion of the project delayed by 2 months occasioned by the contractor. The project was to be completed within 6 months but has been completed after 8 months  Tree planting project in ASAL area without prior arrangement on provision of sufficient water and proper fencing is a recipe for failure	Fastrack commissioning of the box Culvert to benefit the community  The school to be supplied with adequate water to support growth of the fruit trees
North Eastern Region- Isiolo County  PROJECT: Kamukuri Box Culvert  PROJECT: Fruits trees	Project Activities  Site preparation. Excavation. Foundation Preparation. Culvert Placement. Backfilling. Headwall Construction. Stone pitching along the embarkments  Preparation of school field to plant fruit trees; Fencing off the field to protect the trees from destruction; Purchase of 500 fruit seedlings; Planting of fruit trees; Watering of planted fruit trees; Purchase of	Kamukuri Box Culvert is located in Bura Pesa Ward in Isiolo County. The project has been constructed at a Cost of 15.8 M. The project has been completed and is to be launched soon. The project will benefit Communities who experience challenges crossing the seasonal river which results to flooding. The construction of stone pitching along the embarkments will ease massive soil erosion along the river and also control flooding  The project is located at Ramadhani primary school in Isiolo County. 500 fruit trees were planted though half of them either dried up of destroyed by animals; The field was fenced off though part of the fence has been destroyed by herders who invade the field to graze their animals; School children participate in watering the trees though lack of water within the school	Completion of the project delayed by 2 months occasioned by the contractor. The project was to be completed within 6 months but has been completed after 8 months  Tree planting project in ASAL area without prior arrangement on provision of sufficient water and proper fencing is a recipe	Fastrack commissioning of the box Culvert to benefit the community  The school to be supplied with adequate water to support growth of the fruit trees

school compound to water the fruit trees; Invasion of untamed domestic animals which destroys the plants			should be advocated for support tree planting proje communities on the import will enhance ownership and	ects; Sensitization of ance of tree growing
which destroys the plants			the trees and sustainability of	
	Planned and Implemented	Project Physical Status	Gaps	Way Forward
Region and County	Project Activities		_	
Central Kenya Region- Nyandarua County  PROJECT: Michore Borehole	Drilling of a 215 Mts dept borehole is done. The borehole will discharge 30 cubic meters of water per day; Construction of elevated water storage tank not yet done though materials are on the ground awaiting rains to subside for construction to commence; Installation of 38 solar panels has been completed; Installation of water pumping system to be done once the elevated tank is completed; Construction of water reticulation is system is ongoing	Michore Borehole is located at Michore Primary School in Wanjohi Ward, Kipipiri Sub-County, Nyandarua County. The cost of the project is 19.5 million whereby 11.5M is FLLoCA financed while 8M is County Counterpart funding. The borehole is projected to serve over 300 householding including public social amenities nearby. The project is 70% complete. The drilling of the borehole is completed and secured with 38 solar panels installed. Construction materials for the elevated water tank have been delivered to the site and the contractor is at the site ready for the work	Delayed disbursement of funds has delayed completion of the project; There's enough rain water in the County which is not harvested because of high cost of treatment	Timely disbursement of funds for implementation of projects as scheduled. FLLoCA programme in collaboration with the County Government to prioritize rain water harvesting and treating instead of drilling boreholes
Challenges		Emerging Issues	Lessons Learnt and	l Way Forward
None	None	Emerging issues	There's need for continuous capacity building by the PIU on the implementation of projects; Peer learning across Counties to be prioritized to improve performance of projects	
	Planned and Implemented	Project Physical Status	Gaps	Way Forward
Region and County	Project Activities	Troject i nysicui seutus	- Cups	,, ay i oi waiu
PROJECT: Gathiriga Borehole	Drilling of a 250 Mts dept borehole is done. The borehole will discharge 25 cubic meters of water per day; Construction of 50 cubic meters elevated water storage tank done; Renovation of an existing 25 cubic meters concreate tank has been completed; Installation of 34 solar panels of 545 watts have been completed; Installation of water pumping system done; Construction of water	The project cost was 11.5 million being FLLoCA funding located on land purchased by the County Government; The project is completed and has been commissioned; Over 500 households are benefiting as water has been piped to their homes including social amenities nearby; The community have employees a watchman to guard the investment; The contractor is yet to be paid	Despite the completion and commissioning of the project, the contractor is yet to be paid due to delay in disbursement of the project funds	To Fasttrack payment of the pending bill owed to the contractor

	reticulation is system is done			
	Planned and Implemented	Project Physical Status	Gaps	Way Forward
Region and County	Project Activities	, ,	-	•
PROJECT: Narok County	Have close to 80 projects in	N/A	Delays in the	Need to define the
Climate Change	energy, greening restoration,		disbursement of funds	director of climate
Department	roads, energy and water		from both levels of	change and fund
Department	sectors		government	manager in IFMIS
	Water projects include		Lack of allowances for	for administration
	boreholes, stream protection		the ward management	of funds
	and solarisation of boreholes		committee	Communicate on
	Road projects include bridges		Fund administration is a	time on future M&E
	1 5		challenge from special	exercises
	and caravats. Energy projects		1	exercises
	include improved jikos to		purpose account	
	women, biogases and			
BDO IECE	demonstration centres	G 1 1 1 1 TW 2024/25	NT.	3.7
PROJECT: Augmentation	Narok water and sewerages	Completed in FY 2024/25	None	None
of Water Supply System,	company. Support in			
Narok County	purchasing 4 pumps. After			
	installation capacity has			
	increased from 2600 cubic			
	metres to 4300 cubic metres			
	serving over 50,000			
	beneficiaries			
PROJECT: Construction of	Constructed between March	Completed project	None	Community
Morijo-Limanet,	and June 2025 at a cost of			involvement in
Footbridge, Narok Town	Kshs. 3.2M. Defect liability			project
Ward, Narok County	period ends in August, 2026.			identification and
	The bridge helps people and			implementation
	boda bodas access their			ensures
	houses and other amenities as			sustainability of the
	it is built over a seasonal river.			project
	Serves 4 primary and 1			1 3
	secondary school and			
	approximately 1000 people			
Challenges	<u> </u>	Emerging Issues	Lessons Learnt and	Way Forward
Late disbursements of grants	Facilitation of Ward Climate C	ommittee members is not allowed and limits how	There is good political v	
from the National Treasury		when they come to the County HQ hence some of	contributed 146m towards	
hence hampering the		committees. Fund administration is under IFMIS	Proposal to increase the Pr	
		e and payment of contractors	to administration ration fro	
activities. inadequate funds to	nence slow execution of mandat	o and payment of confidences	effective and efficient proj	
implement M&E and fund			coordination. Fastrack the	
administration activities.			NT to counties to ensur	
Vastness of the county and			implemented in a timely ma	
			Implemented in a timely ma	umei
wards making it a challenge				
for Ward Climate Committee				
members to do in-depth M&E				
as well as incur extra costs to				

attend meetings. Reliance on County Finance Department				
to make payments related to				
FLoCCA projects				
Region and County	Planned and Implemented Project Activities	Project Physical Status	Gaps	Way Forward
Nyamira County Climate Change Department	Have projects in which includes spring protection and distillation of water pans. Agriculture includes crop tissue culture for bananas and grafted avocados. Livestock includes poultry, supply of chicks, provision of bee hives and milk coolers to SACCOs. Environment includes rehabilitation of wet lands, tree nurseries material recovery facilities in market centres. Int the 20 wards they have 4 springs per ward, 8 boreholes and 1 dam	N/A	Received only Kshs. 21M out of the Kshs. 161M to fund the activities.	None
PROJECT: Drilling, equipping & distribution of Egechini Dispensary Borehole in itibo ward, Nyamira County	Located on public land i.e. inside the compound of Egechini Dispensary. Borehole drilled and solarized, installed 2 water storage tanks of 10,000 capacity, pump house and 2 water kiosks constructed. 1.5km piping done (0.7km and 0.8km to the two water kiosks). The borehole and water kiosks approximately 1,500 students in three schools, 150HHs and 3 villages. Works done between June and August 2025 and is under the defect liability period. Estimated project cost is Kshs. 5M	None	None	Need to acquire the land the 2 water kiosks are set up in and fence it off as public/community land by the county
PROJECT: Establishment of fruit and indigenous tree nurseries, fencing and installation of 5000 litres water tank at Nyamira North Sub County	Fruit and indigenous tree nursery established. Installed	None	None	Need to strengthen the Bamboo value chain for income generation

	stream bamboo Nyamira			
	North Self-Help Group who			
	have been given watering			
	cans, portable planting tubes,			
	seeds and seedlings to			
	establish the nursery.			
	Estimated project cost is Kshs.			
	1 3			
	2.5 Million. Project located on			
CL II	public land	F • 1	T T . 1	XX E 1
Challenges	TI 2 / 1: 1	Emerging Issues	Lessons Learnt and	
Resistance on uprooting		tructed on private land donated by community	Even though environmen	1 0
eucalyptus. Late disbursement		ets. Value addition using Bamboo for income	longest time to be. Prop	
of funds delaying timely	generation by the group		Project implementation to	
implementation of activities.			from 95:5 to 85:15 for e	
Vandalization of signage,			project management and c	
fencing posts and seedlings in			the release of funds from	
some areas. Inadequate			ensure that projects are imp	plemented in a timely
resources to undertake M&E			manner	
and project management				
functions				
	Planned and Implemented	Project Physical Status	Gaps	Way Forward
Region and County	Project Activities		•	•
Kisumu County	Spring rehabilitation in project	The Project is ongoing	None	None
	in Kisumu West Sub County			
	in FY 2024/25. Targets to			
	support 500 households			
	Awaiting installation of 2			
	tanks and piping. Upper			
	Kombewa project on borehole			
	drilling including solarization			
	and water kiosk completed in			
	June 2025 at a cost of 3.5m.			
CI. II	Benefitting 300 households			XX 15 1
Challenges		Emerging Issues	Lessons Learnt and	Way Forward
Grievances taken to court and	None		None	
had to retender				
Delays in procurement				
process				
Absorption challenges				
Late disbursement of funds				
	Planned and Implemented	Project Physical Status	Gaps	Way Forward
Region and County	Project Activities			
Siaya County Climate Change	Have 22 projects in water,	N/A	None	None
Department	agriculture and environment			
	sectors			
	There is a total of 30 wards			

PROJECT: Establishment of tree nursery in Gem Central Yala Ward	Tree nursery established on public land i.e., in the Chief's office compound. Installed 300 metres chain-link fence, 5000 Litre water tank and bought 18-metre-long hose pipe, planting bags and gave out 80 Bamboo seedlings and 80 prunus africanas seedlings. Estimated project cost is Kshs. 495,000	The project is on-going	Piping of water to be done from the water point to the water storage tank	None
PROJECT: Integrated Fish and Poultry project in Tatro, Siaya County	Project is run by a self-help group and has fish and finger lings; Started in January 2025; 8 pounds stocked and group has 640 members and is run by 7 members of group. Has river banks and piping done for inlet and outlet; Has 20 ponds; Poultry project, fencing, lighting, solar back up for hatchery pending	Water source for the ponds gotten from a rehabilitated protected spring (K'Odipo) also done under FLoCCA. Installation of predator kits, reinforcement of fence and solar back up for the hatchery. Estimated project cost is Kshs. 5.2M	Poultry farming hasn't started yet as there was inadequate funding for it in the project	Need to factor in the costs for hatchery and setting up poultry cages on top of the fish ponds in the second phase of the project
Challenges	up for natchery pending	Emerging Issues	Lessons Learnt and	Way Forward
Delays in disbursement. Lack of community appreciation on environmental projects. Too much official oversight. Lack of openness fund administration. Delays in approval of County Governments Additional Allocations Act	None		Borrow from Kenya Cli window on IFMIS paym disbursed late. Revise b administration costs. Impro Decentralization of M&E	imate Smart. Allow ent when funds are udget allocation for ve on civic education
	Planned and Implemented	Project Physical Status	Gaps	Way Forward
Region and County Vihiga County Climate Change Department	Project Activities  Well-equipped climate change unit, Community sensitization forums done, Kayila spring water project in Luanda Subcounty- 300 connections, Irrigation scheme ongoing	N/A	N/A	N/A
Challenges		Emerging Issues	Lessons Learnt and	
Late disbursement of funds. Kayula project had grievances on closure of bank account and ongoing court case at water tribunal	None		Increase allocation for adm 8%	inistration costs to 7-

Region and County	Planned and Implemented Project Activities	Project Physical Status	Gaps	Way Forward
Kakamega County	Munyanya Bridge Shieywe ward Lurambi Subcounty; Commenced in April 2025. Cost is estimated 17.8m. Includes bridge, road 500m, storm water draining. Expected completion date is 4 weeks	N/A	N/A	N/A
Region and County	Planned and Implemented Project Activities	Project Physical Status	Gaps	Way Forward
Taita Taveta County	Mahoo storm water management and project activities involves placement of gabion boxes in the 6 sites as follows: at kwa Mainga, kwa Kanaisa, Mama Davie, kwa Mandala , Relini and Miereni sites to control the velocity of water during run off hence prevent destruction caused as a result of floods.  Activities were: Cut to spoil in Hard soil for placing of the gabion boxes. The depth should not exceed 250mm; Provide and place 1m x 1m x 2m Gabion Installation gauge 3mm; Provide and place rock fill to gabions blocks; Provide stone pitching as shall be directed by the resident engineer	The project was completed 100% but waiting for floods for the realization of the impact	The gulley was huge, deep and extensive hence the need of additional gabions to achieve the intended objective	The project budget was inadequate hence the budget should have been increased to cover a larger section of the project. Hence, need of additional gabions to achieve the intended objective.
Challenges	5	Emerging Issues	Lessons Learnt and	Way Forward
Transportation of materials to the site is a challenge due to poor roads and inaccessibility. The gulley is wide, deep and extensive	Need to replicate the project to other places to supply water in the area.		The project budget was in budget should have been in larger section of the pro- actively involve communi- inclusive dialogue, par making, and transparent cor	increased to cover a right ject. It is essential to ty members through ticipatory decision-
Region and County	Planned and Implemented Project Activities	Project Physical Status	Gaps	Way Forward
Maghonyi, Voi sub-County	Decommission the Chakaleri dumpsite by removing waste,	The project was completed within the stipulated timeline. The M&E team observed the	A small section of the decommissioned site is	Need to fast track the culvert

PROJECT: Decommissioning Chakaleri Dumpsite and Development of Maghonyi dumpsite	leveling the site, and reforesting it with indigenous tree species to restore ecological integrity. Develop a modern waste management facility at Maghonyi, including levelling the site, fencing and installation of a gate for the facility. Construct a box culvert on the road leading to the Maghonyi dumpsite to improve accessibility. Promote sustainable waste management practices and reduce the environmental impact of waste disposal	completion rate as 78% completion as waste is being removed to another place to be burnt.	still being dumped with waste as the new established site (Maghonyi) is still inaccessible due to a box culvert construction along the access road being not completed due to contractor delays	construction as well bush clearing of the established Maghonyi dump site.
Challenges		Emerging Issues	Lessons Learnt and	Way Forward
The incomplete projects of the box culvert and bush clearing of the new dumping site have hampered full realization of the benefits of the decommissioned site	Need for fencing the decommi from browsers and also curb tres	ssioned and rehabilitated site to protect the trees spassing	There is need for good implementing related project of doing the projects. The equivert project should have to completion then new durthe second project and finate decommissioning project, environmental health, reduce the enhanced quality of life, improved waste manage reduced environmental liabi	ets to guide the order stablishing of the box been undertaken first mpsite establishing as lly conclude with the It has improved the disease risks, and It has been able to ment services and
B 1 10	Planned and Implemented	Project Physical Status	Gaps	Way Forward
Region and County PROJECT: Equipping & Solarization and Distribution of Uthiani borehole	Project Activities  Scope of works were: Equipping works, Solarization, Fabrication of 48 cm elevated steel tank and Installation of distribution pipeline.	The project is 100% completed and operational. It provides water for both Irrigation and domestic use.	The project does not have fence hence should be fenced and installed with security lights for security purposes	The distribution pipeline is not long enough hence should be extended to reach more people.
Challenges		Emerging Issues	Lessons Learnt and	
The area does not have the community or public land hence the project was implemented on a private land after the owner of the land agreed to write an	No community or public locommunity projects	and set aside in the area for implementing	The Flocca projects shot on the community or pub of acquiring the title deed the project has been impunderway.	lic land. The process l for the land where

agreement with the community. The project is operated with solar energy hence no pumping will be taking place at night and during adverse weather conditions. The project should be connected with three phase electricity to allow pumping of water at night				
	Planned and Implemented	Project Physical Status	Gaps	Way Forward
Region and County	Project Activities			
CEREB, Embu County  PROJECT: Kyeni Water  Project Phase 1	251 pipes of 280mm UPVC of assorted.Installation of 5 chambers, 5 air valves and one wash out, rehabilitation of sedimentation basin at the intake, 3 tree nurseries of 40,000 seedlings in each ward, 1, 10,000 ltrs water tank, and a horse pipe, Distribution of 3000 fruit trees (for each of the 3 wards). Rehabilitation of 1000m riparian area, safeguard the intake by planting bamboo, making gabions for soil conservation	Project completed	Persistent theft/vandalism. Inadequate capacity building for the community to realise the project benefit	Establish secure storage and monitoring systems to reduce theft/vandalism.  Conduct sensitization workshops on the project benefits and usage
Challenges		Emerging Issues	Lessons Learnt and	Way Forward
Vandalism or theft of construction materials and equipment. Terrain and soils making trenching and pipeline laying slow and costly	functionality of the project	ariffs, and a maintenance fund to ensure long-term	Community Ownership is succeed when community in planning, financing, Sustainability Beyond Ins operation depends on str funds, local technical comanagement systems	are actively involved and management. tallation – Long-term ructured maintenance apacity, and secure
Region and County	Planned and Implemented Project Activities	Project Physical Status	Gaps	Way Forward
PROJECT: Kianjiru Hill Intergrated (assorted) Project) – Embu County	Afforestation/tree planting using planting indigenous tree species. Soil Conservation by constructing terraces and gabions to prevent soil erosion. Spring protection. Community Training and	Project completed	Adopt climate-smart restoration. Strengthen community engagement	Use drought- resistant indigenous tree species, mulching, and water harvesting techniques to improve seedling

Low awareness among traders on solar system operation and benefits.  Vandalism or theft of solar panels, batteries, and other equipment	Growing businesses in Kithimu market (e.g., refrigeration, welding, ICT shops) may require higher capacity than planned		Community Ownership is Key – Solar projects in markets succeed when traders and local associations are actively involved in planning, financing, and management. Sustainability Beyond Installation – Long-term operation depends on structured maintenance funds, local technical capacity, and secure management systems. The project will provide reliable and affordable clean energy to over 500 traders in	
Challenges		<b>Emerging Issues</b>	Lessons Learnt and	Way Forward
Region and County PROJECT: Solarization of Kithimu Market Project	Project Activities Installation of Solar Panels in roof of market. Installation of wiring system. Construction of Power house.Installation of security floodlight	The was 100% complete	Establish secure storage and monitoring systems to reduce theft/vandalism	Conduct sensitization workshops for market traders on solar benefits and usage
	Planned and Implemented	Project Physical Status	Gaps	Way Forward
None	forest resources. Conflicts arise between conservation and livelihood needs, coupled with climate variability affecting seedling survival		Stronger community ownership, alternative livelihoods, and sustainable management are urgently needed. It aims to generate significant social and environmental impacts. Environmentally, the project has restore degraded land, enhance biodiversity, and improve water catchment services, contributing to climate change mitigation through increased carbon sequestration. Socially, it will benefit over 10,000 community members by providing access to cleaner water sources, improved air quality, and reduced soil erosion. Additionally, the project promotes sustainable livelihoods through activities like beekeeping, agroforestry, and eco-tourism. Immediate changes include improved vegetation cover, reduced deforestation	
Challenges	capacity. Provision of fruit tree seedlings for agroforestry	Emonging Issues	Lossons Loount on	forest resource
	sessions on sustainable forest management and climate action activities. Establishment of a community tree nursery-50,000 seedlings			livelihoods (beekeeping, ecotourism, agroforestry) to reduce pressure on
	Involvement conducting workshops and training			survival. Promote alternative

			Kithimu Market, directly who rely on the market for and services, while entextending business hours. I lamps and diesel generate reduce annual carbon emission adoption of renewable of indoor air pollution	or livelihoods, goods, hancing safety and By replacing kerosene ors, the project will ions, while promoting
	Planned and Implemented	<b>Project Physical Status</b>	Gaps	Way Forward
Region and County	Project Activities			
PROJECT: Solarization of	Replacement of pump and	The project is 98% complete though water was	None	Establish secure
Kivuria Borehole -	motor; Installation of solar panels; Re-installation of the	not flowing to the two nearby schools and community		storage and
Runyenjes, Kyeni.	piping system; Installation of	Community		monitoring systems to reduce
	an extra 10,000 L water tank;			theft/vandalism
	Fruit and vegetable nurseries			
	in the school Provision of 200			
	indigenous trees to the school			
Challenges		<b>Emerging Issues</b>	Lessons Learnt and Way Forwar	
Vandalism or theft of solar panels, batteries, and other equipment.	With reliable pumping from solar power, more households, farmers, and livestock depend on the borehole		Community Ownership is Key – Solar projects in markets succeed when local community are actively involved in planning, financing, and management. Build local technical capacity through training of the PMC and youth groups on solar system maintenance and financial management	
Region and County	Planned and Implemented Project Activities	Project Physical Status	Gaps	Way Forward
Kilifi County	Survey and design of construction; Excavation of	The Project is ongoing at 10%. The pending work remains excavation which is on-going.	Limited knowledge sharing among different	None
PROJECT: Construction of	water; Perimeter fencing;	Construction of related amenities e.g water kiosk,	departments in the county	
Dera Kwa Kashuru water	Installation of storage tank;	solar installation, cattle trough		
pan in Kibarani ward	Solar panel for lighting and			
	pump; Construction of toilet, cattle trough			
Challenges		Emerging Issues	Lessons Learnt and	Way Forward

Natural calamity such as flood affects the start date of the project. Delay of disbursement of funds from National Treasury and county procurement processes. Land donation from community sometime takes time	Land donation from community sometime takes time hence need for sensitization for community of its benefits. Unutilized resources. Kilifi has enormous resources that is still under utilized		The Project will provide access water to the for domestic and irrigation. Provide water to livestock, sanitation and conservation of environment. This project will reduce the velocity of water downstream and provide along water solution to the community	
	Planned and Implemented	Project Physical Status	Gaps	Way Forward
Region and County PROJECT: Establishment of a commercial tree nursery at Mbarakachembe primary school- Watamu Ward	Project Activities  Drilling of bow hole and installation of solar panel, Construction of water kiosk, Perimeter fencing, Construction of water tank, Purchase of tree equipments, Purchase of seed of initial raising of seedlings	The project is at 95% completion rate.  Pending works remains: Training of community groups; Launch of the project and Supply of assorted seeds	Training gap	None
Challenges	Emerging Issues		Lessons Learnt and Way Forward	
Delays in procurement process,Late disbursement of funds from National to County Revenue Fund and to SPA	Training of committee and community should be done along the project		For sustainability of the process, the training of Community committee is import. The project has empowered 3 community groups including youths, women and PWDs. It has provided water to over 150 homes directly and to the schools nearby. Undertaking sensitization on ESMP and OSH at the beginning of every project. Plan and train community members on relevant topics	
D. I. C. I	Planned and Implemented	Project Physical Status	Gaps	Way Forward
Region and County PROJECT: Rehabilitation of Sabaki Primary School and its environs - Sabaki Ward, Magarini	Project Activities  Constructions of 4 gabions Installation of rain water structures: Tanks, pipping, and guters	The completion rate is at 90%. Remaining landscaping and launch	None	Need for phase II of landscaping the school, construction of gabions to other areas and more gathers to tap water
Challenges	Emerging Issues		Lessons Learnt and Way Forward	
Natural climatic conditions- Heavy rains experienced in the area	Need for TORs from TNT on selection of sites on the implementation of FLOCCA		Put in place measures for adverse natural calamities such as floods during project implementation; Undertaking sensitization on ESMP and OSH at the beginning of every project	

Decien and County	Planned and Implemented	Project Physical Status	Gaps	Way Forward	
Region and County	Project Activities	TO 1000/	T: :::::::::::::::::::::::::::::::::::	<b>3</b> T	
PROJECT: Construction of	Rising main to Maatha Hill,	The completion rate 100%.	Limitation in funding	None	
Yandia Water Project –	construction of reservoir water		could not allow distribution of the water		
Makueni County Kibwezi, Emali/Mulala Ward	tank (100M <sup>3</sup> ) at Maatha Hill, Mumbuni distribution line,				
Eman/Mulaia waru	Kwa Soo - Water distribution		as per the potential of the		
	line, Muselele Distribution		project. There was a gap in coordinating the		
	Line, Rehabilitation and		different departments and		
	construction of Muselele		agencies to work as a		
	water kiosk.Construction of		single unit (Departments		
	cattle trough,3 No. water		operated in silos). Short		
	kiosks (kwa Soo, Kwa		Timelines		
	Mbindo and Kwa				
	Mutie), Construction of apiary				
	house, Supply of bee 10 No.				
	bee hives complete with				
	protective gear and 2 No.				
	Honey, extractors, Supply of				
	pasture seeds - 100Kgs of				
	grass seeds. ¼ acre CSA demo				
	farm establishment with drip				
	kits, Supply and delivery of 50				
	vertical sacks and 50 conical				
CI. II	gardens	E . 1	T T .	XX E 1	
Challenges	Emerging Issues		Lessons Learnt and Way Forward		
Water pumping is a challenge		mmunity sensitization on project sustainability and	Land agreements need to		
during the cloudy months of				gned during the projects design stage each party	
June and July.	use of CCTV Cameras to enhance security. There is need to adopt smart water needs to be well appraised of the contents of t				
	meters and automating water dispensing kiosks to promote accountability agreement. Projects that may be interfered				
	weather need to be well timed. As this may de				
	the implementation. The grievance redress mechanisms need to be maintained an				
			strengthened. This promote		
			communities to address issu		
			on external support. Both		
			need to work closely. T		
			benefits and sustainabilit		
			projects leverage on existi		
			the outcome and impact are		
	Planned and Implemented	Project Physical Status	Gaps	Way Forward	
Region and County	Project Activities				
PROJECT: Enhancement of	Solar system (solar tower,	The project is 100% complete	Limitation in funding	There is need for	
Mitingani water Project-	solar panels, Sunverter and		could not allow	continuous capacity	
Ukia Ward	solar powered submersible e		distribution of the water	building of climate	
	pump -11M3).Rising main to		as per the potential of the	change units to be	

	X' 1 4 1 4 1 4 1-		1 1.	11.4
	Yiumo elevated steel tank.		project. – there is need to	able to
	Installation of Yiumo -		promote funding	cope with emerging
	Kaseveni Gravity Line and		according to feasibility	technological trends
	Iviani communal water point.		studies. There was a gap	
	Kwa Muumbika Pipeline		in coordinating the	
	extension. Installation of		different departments and	
	Yiumo-Kwa Nyamai-Ukia		agencies to work as a	
	Junction - Mitingani - Kwa		single unit (Departments	
	Musuvali Pipeline. 3 No.		operated in silos). Short	
	communal water points –		Timelines— given to	
	Iviani, Kwa Mumbika and		Climate Change Unit to	
	Kwa Musuvali. Standard		develop the concepts and	
	Water Kiosk 3m x2.5m (3 No.		design the project was	
	- Miting'ani, Kwa Nyamai and		short (This mean doing	
	Kaseveni). Establishment of 2		every activity in hurry	
			leading to omission in	
	CSA Demo- sites with drip			
	kits – Mitingani & Kaseveni.		some elements). The PIU	
	Supply of 600 assorted		needs to Give enough	
	agroforestry tree seedling.		time to County Climate	
	Riparian conservation (Supply		Change unit to design	
	and planting of 200 assorted		projects and develop	
	riparian tree species).Supply		concept notes	
	and delivery of 50 vertical			
	sacks and 50 conical gardens			
	(kitchen Garden technologies).			
	Installation of Wi-Fi enabled			
	CCTV camera			
Challenges	Emerging Issues		Lessons Learnt and Way Forward	
Water pumping is a challenge	The is need to do continuous co	mmunity sensitization on project sustainability and	Land agreements need to	he formalized and
during the cloudy months of		here is need for real time surveillance of projects –	signed during the projects design stage each party needs to be well appraised of the contents of the	
June and Jul		ance security. There is need to adopt smart water		
Julie and Jul				
	meters and automating water dispensing kiosks to promote accountability		agreement. Projects that may be interfered by weather need to be well timed. As this may delay	
			the implementation. The	
			mechanisms need to l	
			strengthened. This promote	1 2
			communities to address issu	
			on, external support.Both	
			needs to work closely. T	
			benefits and sustainabil	
			projects leverage on existi	
			the outcome and impact is b	
	Planned and Implemented	Project Physical Status	Gaps	Way Forward
Region and County	Project Activities			
PROJECT: Enhancement of	Construction of a 100 M3 new	The project is 100% complete	Limitation in funding	None
Athi-Mavindini Project -	sump tank to increase water		could not allow	
Aun-mainum rivice -				

capacity. Construction of
guard house and fencing of
solar site and installation 2
No. security lighting mounted
on concrete electric posts.
Installation of 22KW solar
system mounted on concrete
electricity grid poles for
pumping. Installation of 0.55
km Rising main
Rehabilitation of the Miangen
water treatment unit and
chlorination Unit for treatment
of water for domestic use. 4
KM Return pipe for
agricultural purposes with 40
Access points (tees).Pipeline
distribution from Iluman
water tank to Kwa Nthokoi
Katumbua water point
Construction of I No. 1 water
kiosk. Supply of 20
Langstroth bee hives
Installation of 6 No. Wi-Fi
enabled CCTV cameras at the
Pumping site and water
treatment center

distribution of the water as per the potential of the project. - there is need to promote funding according to feasibility studies. There was a gap coordinating different departments and agencies to work as a single unit (Departments operated in silos). Need for continuous capacity building of climate change units. Short Timelines - the short timelines given Climate Change Unit to develop theconcepts and design the project was short (This mean doing every activity in hurry leading to omission in some elements). The PIU needs to Give enough time to County Climate Change unit to design projects and develop concept notes

Challenges **Emerging Issues Lessons Learnt and Way Forward** 

A sump tank was supposed to be implemented in River Athi - this has not been achieved due to high water levels in the river. A grievance on land where some structures were to be located (riparian land) the delayed project implementation. Vandalism has affected the project implementation – an existing submersible pump was stolen delaying the project operation. The existing infrastructure has stayed for some time without operation and hence created a lapse in operation of the new project

Mavindini Ward

The is need to do continuous community sensitization on project sustainability and ownership. Project security - there is need for real time surveillance of projects use of CCTV cameras to enhance security. There is need to adopt smart water meters and automating water dispensing kiosks to promote accountability

Land agreements need to be formalized and signed during the projects design stage each party needs to be well appraised of the contents of the agreement. Projects that may be interfered by weather need to be well timed. As this may delay the implementation. The grievance redress mechanisms need to be maintained and strengthened. This reduces the time taken to address grievances.Both level of government need to work closely. This enhances project benefits and sustainability. There is need for National agencies such as Water Resource Authority to take charge of it mandate and protect the Riparian areas. Enhancement of projects leverage on existing infrastructure and the outcome and impact is bigger. Always conduct social audit and Feasibility studies for projects – this will help plan well for anticipated

			implementation and challenges	project operational
	Planned and Implemented	Project Physical Status	Gaps	Way Forward
Region and County	Project Activities			
PROJECT: Kiangini Kikuu	Desilting of 225M3 sump	The project is 100% complete	None	Need for continuous
Water - Kathonzweni Ward	tank. KInstallation of Rising			capacity building of
	main. Distribution line to			climate change units
	Kiangini Market. Distribution			
	line to Kiangini health centre.			
	Distribution line Kiangini CIC			
	and Tree Nursery. Connection			
	to St. Bakhita Kiangini sec			
	school and Kiangini Primary			
	school. Distribution line to			
	Muthwani communal water			
	point and Muthwani			
	secondary school.			
	Strengthening of one tree			
	nurseries by Supply of tree			
	nursery material and			
	construction of a tree nursery.			
	Establishment of demo farm			
	and CSA technologies. Supply			
	and delivery of 50 vertical			
	sacks and 75 conical gardens.			
	Supply and distribution of			
	153Kgs of grass seeds			
Challenges		Emerging Issues	Lessons Learnt and	
Water pumping is a challenge		mmunity sensitization on project sustainability and	Land agreements need to	
during the cloudy months of		nere is need for real time surveillance of projects –	signed during the projects of	
June and July.		ance security. There is need to adopt smart water	needs to be well appraised	
	meters and automating water dis	spensing kiosks to promote accountability	agreement.Projects that n	
			weather need to be well tin	
			the implementation.The	
			mechanisms need to	be maintained and
			strengthened. This promote	es the capacity of local
			communities to address iss	ues without depending
			on external support. Both	level of government
			need to work closely. T	his enhances project
			benefits and sustainabili	ty. Enhancement of
			projects leverage on exist	ing infrastructure and
			the outcome and impact is	bigger
				Way Forward
Region and County	Planned and Implemented Project Activities	Project Physical Status	Gaps	way Forward
Region and County Rift Valley Region - Nakuru	Project Activities		-	
Region and County Rift Valley Region - Nakuru County		Project Physical Status  Located at Biashara Ward - Nakuru East Sub-County. The Project is Complete and Operational	Environmental trade offs Clearing of large trees in	,

PROJECT: Rehabilitation	greenness; Enhanced		the garden	develop a structured
of Lions Gardens	infrastructure works such as installation of ca-bros, durable benches, and renovation of existing public washrooms. Well mainted pathways tp enhance usability of the park.			framework for stakeholder engagement involving all local residents to guide future management
	Enhanced climate change resilience by aligning with			and development decisions
Challenges	existing County Strategies	Emerging Issues	Lessons Learnt and	Way Forward
Political dynamics overriding environmental laws. Environmental and greenspace concerns leading to loss of green cover reducing ecological and recreational value	blurred lines between public rec	tion dilemma. Installation of stores with the park reation spaces and economic use, raising questions sees future risks of over commercialization without	Public participation is key t Failure to engage the pu project planning and imple legal backlash, public distru	o project legitimacy. blic meaningfully in mentation can lead to
Region and County	Planned and Implemented Project Activities	Project Physical Status	Gaps	Way Forward
PROJECT: Construction of a Sumpwell -Ngomeni Ward Kitui County	Construction of sump well and power house. Pipeline extension with water kiosks	Ongoing and the financial is at 90% complete	The direction of the outlet pipes at the water kiosk may limit the number of people accessing it at a go. The direction should be changed to face outwards and the fence pushed backward to allow ease of access by the public	None
Challenges		<b>Emerging Issues</b>	Lessons Learnt and	
Water filling up the sump well too fast during construction, slowing down the works	Land dispute that was solved, we the agreements drawn	with a new site for the power house identified and	Adequate Community of planning and implementate embracing of the project implementation and sustain	tion phases promotes t, enhancing smooth
Region and County	Planned and Implemented Project Activities	Project Physical Status	Gaps	Way Forward
PROJECT: Apiculture Development: distribution of beehives - Kiomo/Kyethani	Supply of 10,000 modern beehives	100% complete	Limited water sources to attract maximum and sustain colonization of the hives. The group members will work on providing shallow open water sources for the bees	None

Challenges	Emerging Issues Lessons Learnt and Way Forward			Forward
Delays in disbursement of funds delayed the implementation timelines of the project	e f		Adequate Community engagement in the planning and implementation phases promotes embracing of the project, enhancing smooth implementation and sustainability	
	Planned and Implemented	Project Physical Status	Gaps	Way Forward
Region and County	Project Activities			
PROJECT: Construction of		100% complete	Water held during rainy	None
sand dam at Mumbuni kwa			season not tested for	
Kisenga			quality. Any water held	
			by the sand dam should be tested to ensure it is	
			safe for consumption	
			sale for consumption	
Challenges		<b>Emerging Issues</b>	Lessons Learnt and Way Forward	
None	None		Adequate Community of planning and implementate embracing of the project implementation and sustainate	ion phases promotes, enhancing smooth
	Eq	qualization Fund Transfer to Counties		-
	1	Equalization Fund Board Secretariat)		
Project Objective: To fast-track		ed counties up to a level of equity with developed co		
	Planned and Implemented	Project Physical Status	Gaps	Way Forward
Region and County	Project Activities			
Thirty-four (34) counties	1 1	Fifteen (15) counties have benefited from the	Inadequate publicity and	TNT in
across the country. The	projects in the following sectors	fund while nineteen counties are yet to benefit	awareness on status of	collaboration with
counties are: -	-		Projects and Programmes	the Board should
Take Taraka Lakala Willia	W. C.	The projects implemented through MDAs grants	and inadequate M&E on	take leadership in
Taita Taveta, Isiolo, Kilifi, Bungoma, Kisumu, Kitui,	Water Sector  H. 141 C. 4	have been competed in all sectors	projects and programmes funded by the fund	raising awareness
Nakuru, Siaya, Narok,	Health Sector	Phase II on grants to Counties is ongoing.	Tunded by the fund	on projects and programmes funded
Tutrkana, West Pokot, Wajir,	Roads Sector	Disbursements have been made to 15 counties.		by the fund. There
Mandera Samburu Marsabit	Electricity Sector	Nineteen counties are yet to receive funding		is need for signage

across the country. The	projects in the following sectors	fund while nineteen counties are yet to benefit	awareness on status of	collaboration with
counties are: -	-		Projects and Programmes	the Board should
		The projects implemented through MDAs grants	and inadequate M&E on	take leadership in
Taita Taveta, Isiolo, Kilifi,	<ul> <li>Water Sector</li> </ul>	have been competed in all sectors	projects and programmes	raising awareness
Bungoma, Kisumu, Kitui,	<ul> <li>Health Sector</li> </ul>		funded by the fund	on projects and
Nakuru, Siaya, Narok,	<ul> <li>Roads Sector</li> </ul>	Phase II on grants to Counties is ongoing.		programmes funded
Tutrkana, West Pokot, Wajir,	Electricity Sector	Disbursements have been made to 15 counties.		by the fund. There
Mandera, Samburu, Marsabit,		Nineteen counties are yet to receive funding		is need for signage
Migori, Lamu, Machakos,				on projects funded
Meru, Muranga, Tana River,		Projects at the counties are identified by		by the fund and
Tharaks Nithi, Trans Nzoia,		constituted project committees. Fund managers		enhance and sustain
Baringo, Bomet, Busia,		sit in the committees		M&E on projects
Elgeyo Marakwet, Garissa,				and programmes
Homa Bay, Kajiado, Kericho,		The equalization fund secretariat files reports to		funded by the fund
Kwale and Laikipia		parliament as required		
PROJECT: Equalization				
Fund Project				
Challenges		<b>Emerging Issues</b>	Lessons Learnt and	l Way Forward

Backlog of disbursements	There is need for a baseline survey of the 1 <sup>st</sup> policy to inform the 2 <sup>nd</sup> policy. The 1 <sup>st</sup>	TNT should fast track on disbursing of the
from the National Treasury	policy on the fund has not been evaluated	pending disbursements. TNT should ensure
and late disbursements to		timeliness of the disbursements and minimal
counties from TNT and		variation during supplementary. Need for a
revisions during		baseline survey of the 1 <sup>st</sup> policy. There is need to
supplementary affecting		evaluate performance of the 1st policy and draw
project implementation		lessons and recommendations for phase II policy

#### **CHAPTER FIVE**

#### 5.0 CONCLUSION AND RECOMMENDATIONS

The main objective of the M&E exercise was to review the Projects and Programmes achievements against planned activities, gaps still existing, challenges experienced, emerging issues, lessons learnt and way forward and the conclusion. Further, the M&E exercise sought to documents how project implementation has impacted on the targeted beneficiaries.

#### 5.1 Key Findings, Challenges, Gaps, Lessons Learnt and Policy Recommendations

#### I. Supporting Access to Finance and Enterprise Recovery

#### 1. Key Findings

The SAFER project components, planned activities, budget and source of funds are as indicated in the table: -

S/no.	Components	Activity	Budget	<b>Funds Source</b>
4.	Component 1	Innovation & Liquidity	(US\$ 55 million)	IDA
		support to MSMEs		
5.	Component 2	De-risking Lending to MSMEs	(US\$ 30 million)	IDA
6.	Component 3	Technical Assistance & Project Management	(US\$ 15 million)	IDA

The SAFER project planned activities, objective and achievements are as indicated in the table: -

Planned	<b>Activity Objective</b>	Achievements	Remarks
Activity			
Innovation	Provide Credit lines	The Treasury has disbursed KES 6.35	The project is
&	through KDC to	billion to KDC since April 2024. The	also finalizing
Liquidity	Saccos who will	KDC has on-lent KES 2.75 Bill to 9	negotiations for
support to	provide normal and	Saccos. By end of	an additional
MSMEs	digital sub-loans to	Jul-25 the Saccos have on-lent KES	EUR 38 million
	eligible MSMEs	1.881 billion. Total of 3,385 MSMEs	from Germany
		have received funding directly	
De-risking	Provide support in	The National Treasury rolled out the	The Project is
Lending to	the Capitalization,	Credit Guarantee Scheme (CGS) in	providing
MSMEs	establishment and	2020 while working towards	technical
	operationalization of	establishment of the KCGC. The	assistance to the
	the Kenya Credit	CGS has disbursed KSh.6.6 billion to	CGS towards
	Guarantee Company	4,315 MSMEs, across 46 Counties	the transition to
		through 7 Banks and 12 sectors of the	the KCGC
		economy	
Technical	Provide Technical	The project has since signed 10	Procurement id
Assistance	Assistance to the	consultancies to support technical	on-going to
& Project	KDC & beneficiary	assistance to the Project beneficiaries	provide
Manageme	Saccos to strengthen	including, KDC, CBK, SASRA,	technical
nt	governance,	KNEST and MSEA.	assistance to

	The project has also trained the beneficiaries including the KDC,	1 5
operational efficiency	CBK and the Saccos	

#### 2. Major Challenges and Strategies

The major SAFER project challenges experienced and how they have impacted on project implementation including strategies adopted to address the challenges are as follows: -

S/no.	Major Challenges	Impact on programme implemantation	Strategies Adopted to address the Challenges
5.	The knowledge, understanding and application of Environmental & Social Management Systems is still low among the Saccos	This causes delays in disbursement to PFIs as it is a requirment for financing	More investment in ESMS training for Saccos
6.	The limit set at KSH 250,000 by the project documents	Alower uptake rate as most MSMEs required a larger amonts to see impact	Review of the lending above the KES 250,000
7.	The slow process of establishment and registration and licensing of the Kenya Credit Guarantee Company (KCGC)	Lentghy legislative process has affected implementation of Component 2 whose disbursement is linked to performance based conditions	Fast track registation and operationalization of the KCGC
8.	Most Sacco's do not disclose the source of funding to the MSMEs due to risk of default	M&E becomes a challenge since most MSMEs are not aware of the source of funds. M&E is critical to measure impact, as well as to account for the resources	beneficiaries in order to measure the true

#### 3. Gaps, Lessons Learnt and Recommendations

The lessons learnt in implementation of the project during the period under review is that training and capacity building of PFIs as well as MSMEs on E&S, reporting requirements, credit risk lending is crucial for the success of the project. The M&E has established that most beneficiary MSMEs have largely recovered from the effects of Covid 19 and are now focused on their strategies of resilience to scale up and diversify their businesses. The emerging issues from project implementation are that data protection and cyber securities is key to the Saccos in lending to MSMEs. Also, digital lending is becoming a key aspect of lending forcing most Saccos to become automated. In a nutshell, to a large extend the SAFER project objectives for the period under review have been achieved. The project has provided liquidity to 7 saccos who have on lent to an estimated 36,000 beneficiaries as well as provided an estimated 25,000 better and new jobs for Kenyans including women and the youth MSMEs.

#### II. The Programme on Rural Kenya Financial Inclusion Facility

The M&E exercise was undertaken in six (6) Counties implementing the RK FINFA project. The Counties are Siaya, Kakamega, Bungoma, Nakuru, Kirinyaga and Embu. The PFIs and saccos have been onboarded and some have started disbursing loans to the small holder farmers and MSMEs.

#### 1. Key Findings

Majority of the PFIs and saccos are yet to disburse funds to the small holder farmers and MSMEs. This is due to the stringent requirement that beneficiaries must have saved with the PFI and SACCO for at least three months to qualify for financing. With most of the project training already done, most of the projects are at the design and conceptualization stage. The time lag between project planning and financing is high and this should be addressed for the objectives of the project to be achieved.

#### 2. Challenges and Emerging Issues

The challenges and emerging issues experienced during the project implementation period are as follows: -

- i. Capacity Building and Training: Most of the smallholder farmers need capacity building on value chain approach, market linkages and production enhancement, which is not a training package offered by RK-FINFA. There is also insufficient capacity building and training of the community members on financial management. There is need to train Agri-SMEs on project design, implementation, M&E and learning and financial management.
- **ii. Stringent Requirements for Recruitment of PFIs:** The stringent recruitment of PFIs by Agricultural Finance Corporation (AFC) has slowed down the process of linking the smallholder farmers and Agri-SMEs to PFIs. Only one PFI per county has been onboarded across board hence limiting the choice for the smallholder farmers and Agri-SMEs on the PFIs to use.
- High Interest Rates and Default Risk for PFIs: The interest rates by the recruited PFIs are considered high by most of the Smallholder farmers and Agri-SMEs compared to what other financiers are offering in the Markert thus making the RK FINFA loans uncompetitive. There is no fallback for the PFIs in case of defaults. There is need to offer insurance solutions to PFIs to cushion them against defaults by the beneficiaries.

#### 3. Gaps, Lessons Learnt and Recommendations

The gaps, lessons learnt and recommendations on the implementation of the project are as follows: -

i. Capacity Building and Training: There's need for continuous capacity building for the Project Implementation Units (PIUs) on the planning, design, M&E and

learning, knowledge management and communication. There is need to scale up on training on innovation, planning, M&E and learning, knowledge management and communication for adoption in the implementation of the RK FINFA project; and

- **ii.** Accessibility of PFIs by Agri-SMEs: There is need to increase the number of PFIs in the counties to give a variety for the smallholder farmers and agri-SMEs. Recruit more PFIs at the project counties so as to give Smallholder farmers and Agri-SMEs a variety to choose from. This will also ensure competitive interest rates and thus high uptake of the project loans by small scale farmers and Agri-SMSEs.
- iii. Gender Action Learning System (GALS): The major lesson learnt since project inception and the period of implementation is that adoption of the Gender Action Learning System (GALS) methodology which is a best practice and a requirement under International Fund for Agricultural Development (IFAD) funded projects has been a success under the RK FINFA project with Agri-SMEs trained on the methodology highly rating and recommending the GALs methodology. The approach should be adopted and replicated in the design and implementation of similar projects and programmes.

#### III. The Programme on Equalization Fund Transfers to Counties

#### 1. Key Findings

Thirty-four (34) counties across the country have been earmarked to benefit from the Equalization Fund transfers. The counties include Taita Taveta, Isiolo, Kilifi, Bungoma, Kisumu, Kitui, Nakuru, Siaya, Narok, Turkana, West Pokot, Wajir, Mandera, Samburu, Marsabit, Migori, Lamu, Machakos, Meru, Muranga, Tana River, Tharaks Nithi, Trans Nzoia, Baringo, Bomet, Busia, Elgeyo Marakwet, Garissa, Homa Bay, Kajiado, Kericho, Kwale and Laikipia Counties. The Equalization Fund is supporting implementation of projects in the Water Sector, Health Sector, Roads Sector and Energy Sector. Fifteen (15) Counties have received disbursements so far while nineteen (19) Counties are yet to receive disbursements. This is mainly due to the back log of disbursements.

#### 2. Challenges, Gaps and Recommendations

The challenges and gaps in implementation of the projects funded by the Equalization Fund (EF) are: -

- i. Publicity of Projects: There is inadequate publicity and awareness on status of projects funded through the fund. There is need for Equalization Fund Secretariat Technical Services Department (EFSTSD) to collaborate with the Public Communication Unit (PCU) of the National Treasury in creating awareness.
- ii. Monitoring and Evaluation: Equalization projects are rarely monitored despite the large number of projects being implemented. This is due to limited capacity at the Equalization Fund Secretariat. To ensure that the fund objectives are met there is need for the Equalization Fund Secretariat Technical Services Department (EFSTSD) to link up with CPPMD of the National Treasury and conduct and sustain joint M&E to projects funded by the fund country wide. The link of EFSTD and CPPMD in M&E of

the projects will ensure that any emerging challenges are timely addressed. This will ensure that the fund objectives are met.

- **iii. Funding and Back Log of Disbursements:** A further challenge includes backlog of disbursements and late disbursements to counties. Also, revisions of funding during supplementary is affecting project implementation. There is need for NT to fast track on disbursement of the pending disbursements. NT should also ensure timeliness of the disbursements and minimal variation during revisions in the supplementary budget.
- iv. Baseline Survey of the First EF Policy: An end Term Policy of the implementation of the first EF policy has never been undertaken despite EF currently preparing to start implementation of the second policy. There is need for an end term evaluation of the first policy. This will ensure that lessons learnt and recommendations in implementation of the first policy are taken into consideration in the implementation of the second policy. The evaluation will also provide baseline information for use in the implementation of the second policy.

## IV. The Programme on Kenya Financing Locally Led Climate Action Programme

#### 1. Key Findings

The Programme is implementing projects in the Water Sector, Environment Sector, Agriculture Sector and the Roads Sector. In the counties visited, some of the projects were complete and commissioned with the community already benefitting while other projects were still under implementation. Most of the complete, commissioned and operational projects are in the Water Sector. For the project to achieve its intended objectives, timely implementation of the projects and sustained M&E is critical.

The assessment of the programme implementation is that there is substantial progress in the implementation of the project in the counties visited. However, value for money should be ensured in the implementation of the project so as to realise maximum benefits from the projects funded by the programme. Further due to the large number of Counties implementing the programme, sustained M&E should be undertaken to track project progress so as to ensure the project objectives are achieved.

#### 2. Challenges, Gaps and Recommendations

The main challenge is that due to the programme large coverage in forty-five counties and the large number of projects in each sector per county, keeping track of progress in project implementation is a challenge. Due to the need to cover all projects under the programme during Monitoring and Evaluation, adequate resources should be availed and capacity building on M&E undertaken. M&E should be institutionalised at the Project Committee level to support the M&E function at the counties and the Project Coordinating Unit of the programme.

#### 5.2 Conclusion and Way Forward

The M&E exercise focus projects were Supporting Access to Finance and Enterprise Recovery (SAFER), Rural Kenya Financial Inclusion Facility (RK-FINFA), Equalization Fund Transfers to Counties and Financing Locally Led Climate Action Programme (FFLoCA). In a nutshell, all projects and programmes monitored and evaluated were under implementation at the time of the M&E exercise in line with the project's appraisal documents and financing agreements. Specifically, some sub projects in each programme were complete, commissioned and operational while others were still under implementation as detailed in chapter four. To ensure that project's objectives are met, the findings and recommendations made under each project should be implemented. The M&E exercise was necessary in documenting progress in project implementation, gaps, lessons learnt, challenges and way forward from project implementers and beneficiaries. These details per each project are covered in chapter four of this report. Finally, continuous and sustained M&E on projects and programmes should be undertaken to ensure that attainment of project objectives was on course and address any bottlenecks to the attainment of the anticipated goals.

#### **Annex 1: M&E Study Instrument**

#### **INTRODUCTION**

The Central Planning and Project Monitoring Department in the National Treasury has the responsibility of Monitoring, Evaluating and Reporting on all projects under implementation by the National Treasury. This is with support from the inter-departmental National Treasury Planning, Monitoring and Evaluation Committee (NTPMEC).

The Department in liaison with NTPMEC is undertaking Monitoring and Evaluation (M&E) of sampled projects under implementation in the National Treasury. The sampled projects are Supporting Access to Finance and Enterprise Recovery (SAFER), Rural Kenya Financial Inclusion Facility (RK FINFA), Equalization Fund Transfers to Counties and Financing Locally Led Climate Action Programme (FLLoCA).

The M&E is critical as it will assist establish whether project implementation is on course, document any gaps and challenges and recommend way forward. The information can inform planning and execution of future programmes with a special focus on the gaps and challenges. The M&E will contribute towards preparation of the National Treasury Monitoring and Evaluation Report.

GENERAL INFORMA	Name of Project		
TION	Implementing MDA		
	Project Objective		
	Project Completion		
	Start Date		
	Expected Completion Date		
	Estimated Project Cost (Ksh)		
	Allocation 2023/24		
	Allocation 2024/25		
	Source of Financing		
PROJECT	What were the major project	activities planned for imp	Alamantation since project
PLANNING	inception. What was the budge		
	# Activity	Budget	Source of Funds
	*		

PROJECT	What were the major achievem	ents realised duri	ing implementation	of the project?
IMPLEME NTATION	# Activity	Activity Objective	Achievements	Remarks
		Objective		
PROGRESS ON	Based on your analysis of the	nroject impleme	ntation during the	neriod to what
OBJECTIVES	extent were the planned activity			period, to what
	To a large extend [ ] To	o a small extend [	[ ] Hardly	met [ ]
	Explain			
PHYSICAL	What is the current physical sta	itus of the project	t?	
PROJECT STATUS				
MAJOR CHALLENGES	What were the major challeng What was the impact of the cha			
CIMELLINGES	adopted to address the challeng	ges?		
	# Major Challenges	Impact programme implemantation	adress the	Adopted to Challenges
		Implemantati	OII .	
LESSONS	What were the lessons learn	t in project imp	lementation in th	e period under
LEARNT	review?	_ ~ 1		-
GAPS	What are the existing gaps/out the period under review?	standing issues fi	rom the project im	plementation in
	the period under review?			

		_
EMERGING ISSUES	What are the emerging issues from programme implementation?	_
WAY FORWARD	What is the way forward?	
Any other comment	ts?	
	THANK VOII	

#### **Annex 2: National Treasury Projects and Programmes Implementation Pictorial**



Figure 1: NTPMEC team visits Mama Mary in Kirinyaga County implementing Climate Smart small-scale farming supported by BIMAS Microfinance funded by RK - FINFA. She took a loan of Ksh. 130,000



Figure 2: RK FINFA SACCO in Runyenjes, Embu County. NTPMEC visited a Dairy farm of small-scale farmer, Loan from the Sacco (Universal Traders Sacco society above) is given at 12% interest

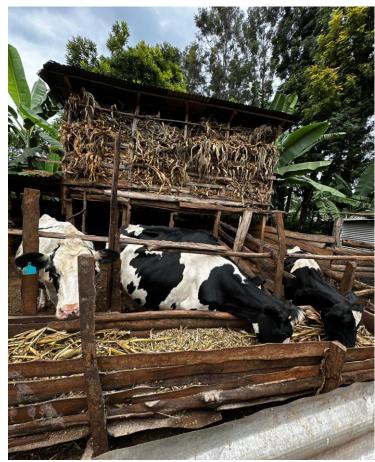


Figure 3: RK FINFA Project in Runyenjes, Embu County. NTPMEC visited a Dairy farm of small-scale farmer, Loan from the Sacco (Universal Traders Sacco society above)



Figure 4: NTPMEC meets with Mayoni Organic Youth Group, New Achievers and Shiembekho Shipamba SHG under RK FINFA project. They're based in Mayoni Ward, Matungulu Sub County, in Kakamega County. They've been trained on financial literacy and climate-smart agriculture plus aquaculture production under RK FINFA. They're currently implementing a group aquaculture project and have been linked to Wevarsity Sacco. Currently saving and will be eligible for a loan by end of September



Figure 5: NTPMEC Meeting Wana Maendeleo Youth Group-Youth Savings & Loans Association at Malakisi/South Kulisiru of Sirisia SUB-COUNTY, Bungoma awaiting financing under RK FINFA. The team is composed of 33 persons of which 29 are women and 4 men based on the training



Figure 6: Location: Kibarani Ward, Kilifi North County. Construction of water pan at Dera (mega project). The project is estimated to cost Ksh. 24.9 million against a project estimate of ksh.30 million. The Project is intended to impact over 11,000 households and provide access to water for domestic use, livestock and irrigation



Figure 7: Location: Kibarani Ward, Kilifi North County. Construction of water pan at Dera (mega project). The project is estimated to cost Ksh. 24.9 million against a project estimate of ksh. 30 million. The Project is intended to impact over 11,000 households and provide access to water domestic use, livestock and irrigation



Figure 8: NTPMEC team in Narok County. Received support from FLLoCA to purchase four (4) water pumps for Narok Water and Sewerage Company (NWSC)



Figure 9: FIELD WORK EXPERIENCE AS NARRATED BY NTPMEC: It takes self-drive, confidence, enthusiasm and self determination to confirm that projects implemented at the community level, actually benefits the community. That was the case as NTPMEC team (above) struggled to access the Mboko Oromo Spring water project in Kisumu North West Ward. Perched on a hill 700 metres above sea level and accessible through a foot path on a rough terrain is the Project. Funded by FlloCA at a cost of 4 million, the project involves protection of natural spring water source, piping, establishment of two tanks and construction of a water collection point. The project once complete would benefit 500 households. Alot is happening on implemented community projects and only sustained M&E can reveal the successes sand challenges



Figure 11: Githiriga water project in Nyandarua County was completed and has been commissioned at a cost of 11.5 M. The County bought land while FLLoCA funded drilling of borehole yielding 25M3 per hr, installation of 34 solar panels 545 Wtz, installation of an elevated tank of 75M3, piping and renovation of an existing community water tank of 50M3



Figure 10: Barakachembe Primary School water and tree nursery project in Watamu, Kilifi County funded by FLLoCA



Figure 12: Construction of Kamukuri Box Culvert at Bula Pesa Ward in Isiolo County at a Cost of 15.8 M. The project has been completed and is to be launched soon. The project will benefit Communities who experience challenges crossing the seasonal river which results in flooding



Figure 13: Construction Kamukuri Box Culvert at Bula Pesa Ward in Isiolo County at a Cost of 15.8 M. The project has been completed and is to be launched soon. The project will benefit Communities who experience challenges crossing the seasonal river which results



Figure 14: Rehabilitation of Sabaki Primary School and surrounding landscape in Kilifi County funded by FLLoCA



Figure 15: NTPMEC visits Michore water project in Nyandarua County. The project is to be powered by 38 solar panels of 665 Wats at a Cost of 19.5M. The budget has 11.5 M from FLLoCA and 8 M County Contribution. The process of installing a 80M3 tank is ongoing then distribution of water to 300 households will be done



Figure 16: Motion Limanet Foot Bridge funded by FLLoCA in Narok county. Makes it safer for residents and motorists to access Narok town

### **Annex 3: M&E Projects Details**

Name of Project	Project Geographic Location	Implementing MDA	Project Purpose	Project Summary	Project Status	Estimated Project Cost (Ksh)	Economic and Social Benefits	Source of Financing
Supporting Access to Finance and Enterprise Recovery (SAFER)	Country Wide	The National Treasury (Financial and Sectoral Affairs Department)	To increase access to financial services, enhance the capabilities, and support the COVID-19 recovery of Micro, Small and Medium Enterprises (MSMEs) in Kenya	Innovation and liquidity support to informal sector MSMEs. Derisking lending to MSMEs through operationalization of the Credit Guarantee Scheme. Build resilience capacity of the MSME finance ecosystem by strengthening of governance arrangements, risks management capacity, business models, and operational efficiency among others	1%	13,000 million	Enhanced institutional resilience through liquidity support to MSMEs. Policy, legal and regulatory & Governance framework for Micro Enterprise Lending Derisking. Digital transformation and innovation in banking micro and small firms	World Bank (Internationa l Development Agency)
Rural Kenya Financial Inclusion Facility (RK FINFA)	Country Wide 45 Counties (counties with rural areas)	The National Treasury (Financial and Sectoral Affairs Department)	To increase rural financial inclusion and green investments by agriculture value chain stakeholders, leading to equitable employment opportunities, innovative and resilient production systems, and increased incomes for smallholders, poor and marginalized households	Leveraged commercial investments into the rural/agricultural sector portfolios of mainstream financial institutions through the Credit Guarantee instrument; Alleviated the liquidity constraints of non-bank financial institutions, the main financial service providers for smallholders and rural micro enterprises, Enhanced capacity of the participating financial institutions and agricultural value chain stakeholders	New project	5,957 million	Policy, legal and regulatory framework for rural finance. Capacity building of rural finance. Stakehold ers. Increased small-scale farmer, pastoralist, and fisherfolk incomes. Increased household food resilience. Increased adoption climate smart agriculture and green investments. Increased employment in rural areas	UN/IFAD

Name of Project	Project Geographic Location	Implementing MDA	<b>Project Purpose</b>	Project Summary	Project Status	Estimated Project Cost (Ksh)	Economic and Social Benefits	Source of Financing
Equalization Fund Transfers	Nation wide	The National Treasury (Equalization Fund Advisory Board)	To fast-track economic growth of marginalized counties up to a level of equity with developed counties	Adequate budgetary provision for the Equalization Funds as prescribed in the Financial Management Act. Manage the Funds in line with the respective regulations and objectives	Ongoing - Allocation of annual target of Ksh. 6 billion to the Fund -100%	42,054,000,00	Equitable distribution of resources and development opportunities to marginalized counties	GOK
Kenya Financing Locally Led Climate Action Programme	Country Wide (47 Counties)	National Treasury and Economic Planning (Climate Finance Unit)	Strengthen local resilience to the impact of climate country wide  To strengthen county governments' capacity to plan, budget, implement, and monitor climate mitigation and adaptation actions in partnership with communities	Strengthened existing policy, legal and regulatory frameworks for building climate resilience; Institutional and Human capacity to enhance the delivery low carbon climate resilience at local level strengthened; Enhanced capacity of the CoG and CGs to support investments in climate resilience and low carbon emissions at local level	On-going (29% complete)	30.85 billion	Policy, legal and regulatory framework for climate change, Capacity building, Decentralized Financing, Community Led Actions, Technology and Innovation, Measuring Climate Results (MRV+)	World Bank (Internationa l Development Agency)

**Annex 4: List of Some Participants during Consultation Meetings** 

S/no.	Name	Designation/Department		
MONITO	ORING & EVALUATION TEA	M		
1.	John Olela	Director Planning, CPPMD		
2.	Maluku Mwongela	Director M&E, CPPMD		
3.	Stanley Kagera	Director, CPPMD		
4.	Vennah Omweri	CE, CPPMD		
5.	Patrick Mugo	CE, CPPMD		
6.	Rita Njiru	SDAG, DAS		
7.	Sherry Ariko	Economist, PIM		
8.	Erastus Muchira	AAG, NSCT		
9.	Catherine Mulumba	Ass. Progr. Officer M&E, PFMR		
10.	Beth Ndugu	PE, FSAD		
11.	Tob Kimenye	SE, CPPMD		
12.	Nancy Kariuki	Secretariat, CPPMD		
13.	Tabitha Karaba	Secretariat, CPPMD		
14.	Faith Mutua	Secretariat, CPPMD		
15.	Scholastica Obada	Secretariat, CPPMD		
16.	Michael Mdogo	Driver		
17.	John Kogi	Driver		
18.	Felix Manyura	Driver		
EQUALI	ZATION FUND BOARD SEC			
1.	Guyo Boru	Chief Executive Officer, EFB		
2.	Donald Matumaini	Head Technical Services		
3.	Emily Muema	Programme Officer		
4.	Patricia Soi	Economist		
5.	Antony Owini	Economist		
		E AND ENERPRISE RECOVERY		
1.	Charlse Musau	Project Coordinator, Project Coordinating Unit		
2.	Sheilla Chanyisa COUNTY	M&E Specialist, Project Coordinating Unit		
1.	Willy Logero	Chief Officer, ENV., FLLoCA		
2.	Elijah Mututua	Director, Climate Change, FLLoCA		
3.	John Muntet	Fund Accountant, FLLoCA		
4.	Paul Kisotu	M&E Officer, Economist, FLLoCA		
5.	Vitalis Leei	ESS, FP, FLLoCA		
	RA COUNTY	1200,11,1220011		
1.	Daniel Omwanga	Director, Climate Change, FLLoCA		
2.	Dennis Ombala	M&E, FLLoCA		
3.	Everlyn Kwamboka	Eng. II, FLLoCA		
4.	Elizabeth Agwata	Environment and Safeguards, FLLoCA		
	COUNTY			
1.	Wilson Abiero	Chief Officer, Economic Planning		
2.	Henry Okello	M&E. FLLoCA		
SIAYA C	OUNTY			
1.	Gabriel Ondeng'	Director Climate Change, FLLoCA		
2.	Lamede Okogo	Environment Officer, FLLoCA		
3.	Allan Otieno	Environment Officer, FLLoCA		
4.	Mielkazadeck Odhiambo	Climate Change Unit, Coordinator, FLLoCA		
5.	Masoud Amina	Forest Officer, FLLoCA		
6.	William Omoro	Project Lead, RK FINFA		
7.				
7.	Mohammed Magut	Project Officer, RK FINFA		

KAKAN	IEGA COUNTY				
1.	Antony Muranga	Director, Climate Change, FLLoCA			
2.	Kevin Muyekho	Environmental Safeguards, FLLoCA			
3.	Wallace Ashiembi	Field Officer, RK FINFA			
VIHIGA	COUNTY				
1.	Wilstone Atamba	Director, Climate Change, FLLoCA			
2.	Sammy Sikinyi	SCCO, FLLoCA			
3.	Shem Injili	CCPS, FLLoCA			
4.	Pole Agamba	Field Administration, FLLoCA			
5.	Irene Obura	Environment Officer, FLLoCA			
TAITA	TAVETA COUNTY	Bit in common conver, i BBC con			
1.	Ronald Mwakazi	M&E, FLLoCA			
	COUNTY	,,			
1.	Teresia D. Rimba Ag. Director Climate Change, FLLoCA				
2.	Lennox Mwangiolo	Ag. Asst. Director Climate Change, FLLoCA			
3.	Arnold Masha	N/ADMO, FLOCCA			
MAKUE	CNI COUNTY				
1.	Dominic Mutunga	CEO, Universal Traders SACCO, RK FINFA			
2.	Peter Kiamba	Universal Traders SACCO, RK FINFA			
3.	Juwet Misla	Universal Traders SACCO, RK FINFA			
4.	Shadrack Mutua	Universal Traders SACCO, RK FINFA			
5.	Simon Muuo	Universal Traders SACCO, RK FINFA			
6.	Brian Kiio Mwenda	Climate Change Officer, FLLoCA			
7.	Jackine Kamusa	APCC, FLLoCA			
KITUI (	COUNTY				
1.	Everlyne Karari	County Government of Kitui			
2.	Jackson Mwenda	County Government of Kitui			
3.	Jackson Nyama	County Government of Kitui			
4.	Martin Jonh	County Government of Kitui			
5.	Ann Mutie	County Government of Kitui			
EMBU (	COUNTY				
1.	Florence Wanjaa	Chief Officer, FLLoCA			
2.	Mercy Mongu	Director Climate Change, FLLoCA			
3.	Lucy Wagari	M&E, FLLoCA			
4.	Denis Karani	Climate Change Unit, FLLoCA			

# A. PREPARED BY: **DIRECTOR, CPPMD** MR. JOHN OLELA SIGNATURE\_\_\_\_\_ DATE\_\_\_\_ **B. APPROVED BY:** PRINCIPAL SECRETARY, NATIONAL TREASURY DR. CHRIS KIPTOO, CBS

SIGNATURE\_\_\_\_\_ DATE\_\_\_\_

7.0 MONITORING AND EVALUATION REPORT APPROVAL